

FINANCIAL TIMES

مكتبة العرب

US economy
Vulnerable to a market plunge
Martin Wolf, page 18

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Mega merger slows privatisation
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All that glitters
Fresh revelations by which governments from a new dawn on the fall of Enron
Photo Advertisement in the FT

Finnish PM says Nato enlargement threatens Baltics
Finnish prime minister Paavo Lipponen warned that the process of Nato enlargement risked isolating the Baltic states of Estonia, Latvia and Lithuania. Finland and Sweden, which are neutral, fear a decision either way on Nato membership for the three newly-independent states could destabilise the Baltic area. Instead, they are seeking to entrench regional security through broad co-operation, ranging from trade to joint crime fighting, rather than through military alliances. Page 18

Olivetti results questioned Shares in Olivetti fell a further 10 per cent after magistrates confirmed they were investigating allegations that the Italian information technology group had published misleading half-year results. Page 19; World stocks, Page 38

Irish press group in \$710m NZ bid Tony O'Reilly's Independent Newspapers of Ireland embarked on its biggest deal - a \$710m (£510m) for the 55 per cent of Auckland-based newspaper and magazine group Wilson and Horton, which it does not already own. Page 19

Italian rail chief held The chief executive of Italy's state railway company, Lorenzo Necci, was arrested as part of an investigation into allegations of corruption, embezzlement, fraud and abuse of office. Page 18

Samsung may rescue Fokker A rescue of failed Dutch aircraft maker Fokker grew more likely as Samsung Aerospace Industries, part of the large South Korean conglomerate, said it had issued a letter of intent to take over the company. Page 19

BT plans German venture British Telecommunications is in negotiation with the Kirch Group to launch interactive services using digital satellite television in Germany. Page 19

Footsie at closing high Another strong early performance from Wall Street helped the FTSE 100 index reach a closing high of 3,977.2. The Dow Jones Industrial Average was 41.8 points ahead by lunchtime at 5,880.33. In Frankfurt, the DAX hit a new peak of 2,680.24. On a wing and a prayer. Page 16; London stocks, Page 34; World stocks, Page 38

Yeltsin stays in hospital Russian president Boris Yeltsin, who is to undergo heart bypass surgery this month, will stay in hospital until tomorrow for preliminary medical tests. Page 2

Anti-dumping move 'threatens jobs' British textile producers warned that an anti-dumping action due to be announced by the European Commission could threaten thousands of jobs in Europe. Page 11

Mercedes clinches \$95.5m China deal Daimler-Benz reached a \$95.5m deal with Yangzhou Motor of China to build Mercedes tourist buses. Page 4

Russian power workers strike More than 16,000 Russian power plant workers in the Far East went on strike, threatening to cut off power to Russia's troubled Pacific Rim. Page 2

Acer to expand in Philippines Taiwanese computer maker Acer said it would quadruple investment in its Philippine motherboard assembly plant with the aim of generating \$1bn a year in exports by 2000. Page 4

Zhu defends China's economy Zhu Rongji, China's senior vice premier, defended the country's economic policy, saying the economy was performing better than at any time since the boom year of 1993. Page 18

Mother Teresa back in hospital Mother Teresa, 86, returned to hospital in Calcutta after bruising her face in a fall from her bed at the headquarters of her charity for the destitute.

FT.com The FT web site provides online news, comment and analysis at <http://www.ft.com>

Move to wipe out BSE within three years expected to exert fresh pressure on UK Swiss to cull up to 230,000 cattle

By Frances Williams in Geneva, Caroline Southey in Brussels and Alison Maitland in London

The Swiss government yesterday announced plans to slaughter up to 230,000 cattle - one in eight of its total herd - with the aim of eradicating mad cow disease in Switzerland within three years.

The country has had 223 cases of cows affected by bovine spongiform encephalopathy, the brain-wasting disease scientists say may be linked to a new variant of its human equivalent, Creutzfeldt-Jakob disease.

It is the second largest number officially reported in any country after Britain, which has had over 168,000 cases.

The decision is certain to increase pressure on Britain from its EU partners to go ahead with a far-reaching cull of its cattle herd as a condition for lifting the worldwide export ban on British beef.

EU farm ministers meeting today in Brussels are expected to reject British plans to reduce the selective cull of 125,000 cattle, just 1.1 per cent of the herd, setting the scene for a fresh confrontation between the UK and its EU partners.

Britain has already destroyed half a million cattle since May as part of its policy of removing animals over 30 months old from the food chain.

UK officials say eliminating BSE overnight would involve the slaughter of over half the country's dairy herds and 15 per cent of its beef herds. They say that is politically unacceptable as the disease is expected to disappear in five years.

Even with a mass cull, the Swiss may find total elimination difficult - 609 cases of BSE have appeared this year on British farms never before affected by the disease.

The Swiss cabinet said yesterday it was proposing the slaughter of all cattle born before December 1 1990, when Switzerland introduced a ban on the use of ruminant carcasses in cattle feed. It is also recommending the slaughter of the direct offspring of BSE-infected cows.

The slaughter programme is to be completed by June 1998, but animals destined for the cull will be withdrawn from the meat market as soon as parliament approves the measures, probably in December.

The Swiss economics ministry said yesterday the cull was aimed at establishing Switzerland as a BSE-free nation and restoring consumer confidence. It is also designed to persuade Germany and Austria, along with 14 other countries, to lift their ban on Swiss beef and beef products.

Three new cases of BSE were reported last week in Switzerland. Nearly 40 cases have occurred there this year.

An EU investigating team that looked at the BSE situation in Switzerland this spring blamed the outbreak on imports of infected feed from Britain and concluded that the disease was under control.

The scheme will cost the Swiss government about Sfr320m (\$266.60m).

Software leaders reignite battle for the future

By Paul Taylor in Paris

The battle of the "software billionnaires" flared again yesterday as Mr Larry Ellison, chairman of Oracle, the US database software group, and Mr Bill Gates, chairman of Microsoft, the world's largest software company, unveiled competing visions of the future of computers.

Mr Ellison said his vision of a "network computer" was designed to break Microsoft's dominance of the PC industry. Mr Ellison, who launched the concept of a network computer - a low cost, simple to use computing device built around openly available Internet software standards - a year ago, said yesterday that he expected network computers based on Intel microprocessors to be launched later this year.

He said the much anticipated "information age" would not arrive until personal computers were as common as television sets. In the US, 87 per cent of households have televisions compared with the 30 per cent with PCs. The percentage of consumers indicating an intention to buy a PC has halved in the past 12 months, which Mr Ellison attributed to their cost and complexity.

However, he emphasised that the stripped down personal computers, which will function primarily as communications devices, will not require Microsoft operating and application software.

"They will be personal computers with a lot of things taken out of them," he said. "The hardware will be the same, but the software will be different."

Mr Ellison and Mr Gates were addressing the annual International Data Corporation European IT Forum in Paris - the same meeting where Mr Ellison predicted a year ago that network computers would represent "a fourth wave" of computing after the mainframe, mini-computer and personal computer eras.

His predictions that a raft of network computers costing as little as \$200 each would be announced within the year have been fulfilled.

Among the companies which are International Business Machines, Apple Computer, Sun Microsystems and Olivetti. However the industry remains split over the concept.

While Mr Gates remains sceptical of the network computer, which he described as "Larry's silly idea" a year ago, the Microsoft chairman has modified his views.

Yesterday he agreed that computers were difficult to use and that the cost of ownership was too high. He said



Swiss foreign minister Flavio Cotti (right) with Lilli Nahlitz, president of the parliamentary commission for questions of law, at a Bernese news conference on the issue of Nazi gold deposited in Swiss banks. Report, Page 2

Britain warned US will not alter air deal terms

By Michael Skapinker, in London

Britain will have to drop its insistence that foreign airlines be allowed to fly within the US if it wants an "open skies" deal with Washington, according to Mr Robert Crandall, chairman of American Airlines.

The US had already agreed treaties with Germany and other European states, Mr Crandall said yesterday, and there was no prospect of a "materially different" deal with Britain.

The US has made an "open skies" agreement a condition for granting anti-trust immunity to the proposed alliance between American and British Airways, which would allow the two carriers to co-ordinate their operations.

Negotiations broke down last month after British officials said they wanted changes to the 11-point "template" the US had used in open skies talks with other countries.

In particular, Britain resisted Washington's demand for "beyond rights" which would allow US airlines to fly from the UK to third countries. Britain said it was unfair for the US to demand beyond rights when British carriers had no right to fly within the US or to own more than 25 per cent of US carriers.

However, Mr Crandall said in an interview that there was no prospect of the UK winning concessions. "The US government has signed these agreements with a substantial number of European countries: the Germans, the Dutch, the Austrians, the Belgians. The US government cannot do a deal with the UK government which is materially different from those transactions. As a matter of *realpolitik*, if the US government did a different deal, the wheels would come off," he said.

When less means more... Page 17
Lex... Page 18

He added: "The issue is quite simple: is the British government prepared to do an open skies agreement that essentially mirrors the deals that the US has done with other countries or is it not? It isn't very complicated. The answer is either yes or no."

Mr Crandall said the UK should drop its demand for UK carriers to be allowed to carry passengers between US cities - known as "cabotage". Mr Crandall said: "There's no point in talking about it any more. That isn't going to happen. The labour unions in the

Continued on Page 18

Goldman doubles nine-month profits to \$1.8bn

By John Gapper in London and Tracy Corrigan in New York

Goldman Sachs, the big US investment bank, yesterday disclosed that pre-tax profits in the first nine months of its financial year were double those of the equivalent period last year, putting it in reach of a previous record profit.

The doubling of pre-tax profits to \$1.8bn from \$931m in the same period of 1995 is likely to earn each of Goldman's 175 general partners more than \$6m this year in personal capital, which is held in the firm until retirement.

Goldman's earnings have been boosted by the wave of mergers and acquisitions in the US and Europe as well as a strong US equity market. In addition, it is no longer burdened by earlier cost-cutting and restructuring.

Goldman will announce today that Mr John Thornton, one of its leading European mergers and acquisitions specialists, is to become head of its Asian operations. Mr Thornton will also join Goldman's six-man executive committee.

The appointment means two members of the committee, which runs day-to-day operations, are based outside the US. Mr John Thain, its chief financial officer, is based in London.

In a letter to Goldman's 8,700

staff, Mr Jon Corzine and Mr Henry Paulson, its chairman and vice-chairman, said this reflected "dramatic increases in the pace, complexity and geographic reach of our business" in recent years.

Mr Thain said earnings had been strong "pretty much across the globe", and bond and foreign exchange operations were both profitable. Asset management, which Goldman is trying to expand, had only produced modest profits.

Mr Thain said the outlook for earnings in the US was strong because the economy was still growing healthily. Profits to date put it on course to nearly match its record profits of \$2.7bn in 1993.

The firm's financial year-end falls on November 30. All its post-tax earnings are split among the general partners, after paying a return on capital held in the firm by retired partners and outside investors.

The general partners are paid about \$200,000 a year each as well as seeing a return on their capital. Their biggest reward accrues in the form of personal capital, which can be withdrawn gradually after they leave the firm.

Because of this structure, Goldman has less difficulty than other Wall Street firms in keeping hold of senior staff although its juniors have been aggressively recruited this year.

NEWS: EUROPE

Krajisnik could become chairman of tripartite Bosnian presidency

Hardline Serb may take top post

By Laura Silber in Sarajevo

Mr Momcilo Krajisnik, a hardline Bosnian Serb politician who chaired the "parliament" of the breakaway regime in Pale, was on course yesterday to be a member of Bosnia's new collective presidency, and possibly its first chairman.

If the complex electoral process confirms Mr Krajisnik as the chairman of the tripartite presidency, which will also include a Croat, the result will be an embarrassing blow for western policy-makers.

Security and Co-operation in Europe, which is responsible for certifying that elections were free and fair.



Election posters come down in Sarajevo. Results are expected throughout the week

Nazi gold accord may be revised

By William Hall in Zurich

The Swiss government may be prepared to renegotiate the 1946 Washington agreement under which it paid \$125m (£201.6m) to settle the question of looted Nazi gold deposited in Swiss banks, it hinted yesterday.

which settled all legal aspects concerning his country's wartime gold transactions with Germany.

to Switzerland's image". Switzerland intended to answer "once and for all" questions that have never received a proper answer in earlier official investigations.

20,000 Moslems and 4,000 Serbs crossed over to vote. Analysts said the election of Mr Krajisnik would either force Bosnian Serbs to abandon their separatist position and support the Dayton peace plan or, more likely, undermine the implementation of the joint governing institutions, envisaged by the agreement.

The problem facing the investigation into the dealings over 50 years ago is that most of the participants are dead and Swiss banks are only obliged to keep records for 10 years after an account is closed.

Russian power strike hits Far East

By Chrystia Freland in Moscow

More than 16,000 power plant workers in the Far East went on strike yesterday, threatening to plunge Russia's troubled Pacific region into cold and darkness.

UK set for clash on mad cow cull

By Caroline Southey in Brussels

EU farm ministers are today expected to reject British calls for a cut in the selective cull aimed at eradicating mad cow disease, setting the scene for a fresh confrontation between the UK and its EU partners.

the deal would anger member states and lead to a stand-off over phasing lifting of the ban. Member states argue that, under the Florence deal, Britain agreed to the selective cull as a precondition for any lifting of the ban.

French PM faces twin attack on growth policy

By David Buchan in Paris

Prime Minister Alain Juppé is coming under fresh attack from within his centre-right majority for his economic policy, on the eve of the 1997 draft budget that he will unveil tomorrow.

minister, said that "Madelin the liberal, and me the Gaullist, among others with us, believe that such is the situation of the French economy that we must attack the causes of the ills from which it suffers".

term interest rates further. The 1997 draft budget is expected to show a financing gap deficit well above the FF245bn (\$46.32bn) deficit the government had originally targeted for next year when France hopes to qualify for European monetary union.

EUROPEAN NEWS DIGEST

Spanish left in row over king

Spain's Communist leader, Mr Julio Anguita, attracted a barrage of criticism yesterday after he questioned the monarchy's role and threatened to withdraw support for the country's 1978 constitution.

Yeltsin to stay in hospital President Boris Yeltsin, who has said he will undergo heart bypass surgery later this month, will remain in hospital for preliminary medical tests until tomorrow.

Chirac in jobs for young plea President Jacques Chirac yesterday appealed to French business leaders to hire more young people to restore the country's missing confidence and help reduce near-record unemployment.

Rome admits Bossi threat The Italian government said yesterday it would press on with federal reform, acknowledging that Mr Umberto Bossi, the separatist campaigner, remained a threat to unity despite his failure to draw mass support for a weekend "declaration of independence".

Walesa faces tax demand Mr Lech Walesa, the former Solidarity Union leader and president of Poland who was narrowly defeated in last year's presidential elections, has been ordered to pay tax on a film payment from a US film company.

OECD praise for Slovakia Slovakia will achieve one of the highest levels of economic growth combined with one of the lowest inflation rates of any of the transition countries of central and east Europe in 1996 and 1997 according to a forecast by the Organisation for Economic Co-operation and Development.

EU's jobless level steady EU unemployment was 10.7 per cent in July, unchanged from June and from July last year, Eurostat, the EU statistics office, said. Eurostat also released the June figure, which was down from 10.8 per cent in May. Eurostat noted that unemployment had been falling steadily for two or three years in several member states.

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GM signs EU-wide works council deal with unions

By Robert Taylor, Employment Editor

After two years of negotiations General Motors yesterday signed an agreement with trade unions covering its 98,000 workers in 15 European countries to put into effect the EU works council directive.

Company's plants in Poland and Hungary will not be covered. The works council directive requires all companies with 1,000 employees which employ more than 150 in at least two EU member states to establish a consultation and information committee at the transnational European level of a company's business operations.

with representatives from all 15 EU countries, is to be called GM's European employee forum. The company has made it clear that the new committee will not replace or duplicate any works councils that currently exist in its plants. In line with the EU directive, it will be confined to discussing European corporate strategies.

should represent UK workers on the proposed forum. The company agreed at the outset that it would involve Vauxhall workers in the body despite the UK opt-out from the social chapter which would have made it lawful for GM to exclude them.

ECONOMIC WATCH

EU's jobless level steady

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معلومات الاصل

NEWS: EUROPE

Romania and Hungary united in EU ambitions

By Anthony Robinson, East Europe Editor

The leaders of Romania and Hungary yesterday put their desire for future membership of the European Union and Nato before the mutually exclusive claims of their respective ethnic extremists by signing a long-delayed bilateral treaty.

The so-called "basic treaty" guarantees the inviolability of existing frontiers and the human rights of ethnic minorities. But it does not recognise the "collective rights" of the 1.6m strong ethnic Hungarian community in Romania.

This is a "right" demanded by the ethnic Hungarian party, which the Romanian government argued could lead to calls for autonomy or even secession and would set a dangerous precedent for Europe as a whole.

Hungary, with its \$10bn in foreign investment and currently in the midst of a painful external readjustment, is among the frontrunners for entry into the EU early next century. Romania, which also aspires to EU and Nato membership, hopes to be in the second wave of EU enlargement. But both countries, and Slovakia which has a similar treaty with Hungary pending parliamentary ratification, know that repairing their bilateral relations is a prerequisite for eventual entry.

Mr Gyula Horn, the Hungarian prime minister, travelled to Timisoara, in the formerly Austrian-ruled Banat area of Romania, to sign the treaty with his Romanian counterpart, Mr Nicolae Vacaroiu.

It was a journey dented by his predecessor, Mr Jozsef Antall, the first leader of post-communist Hungary

who, on taking power, said he saw himself as representing not only the 10m Hungarians inside the modern state, but also the 5m or so ethnic Hungarian diaspora.

The borders of modern Hungary were set by the Trianon Treaty of 1920. This deprived Budapest of two-thirds of the lands it controlled during the Austro-Hungarian empire and turned 5m ethnic Hungarians into minorities, many of them in what became the Transylvanian region of Romania.

President Ion Iliescu has been the driving force behind Romania's agreement to formalise its relationship with Hungary. Last year he put his authority behind a drive for "historical reconciliation" and forced a break with the nationalist Romanian National Unity party (PUNR) led by Mr George Funar, the demagogic mayor

of the mixed city of Cluj.

Mr Iliescu, who is facing a challenging presidential election in early November, was much in evidence at yesterday's televised proceedings. Both the timing of the treaty and the departure of the PUNR from the coalition are part of the president's strategy for re-election.

The willingness of both governments to defy the more extreme demands of their ethnic parties also reflects growing evidence that ordinary people are more interested in economic and social policies than emotional ethnic issues.

Vocal nationalists fared badly in the elections which brought the reformed former communists led by Mr Horn back to power in Hungary two years ago, and Mr Iliescu is now competing for moderate voters in the general and presidential elections.



Thousands demonstrated against the friendship treaty outside Budapest's parliament earlier this month.

Kohl looks at EU foreign policy troika

By Peter Norman in Bonn

Chancellor Helmut Kohl's Christian Democratic Union yesterday sought to give fresh impetus to slow-moving negotiations on a common foreign and security policy for the European Union. The CDU urged a more significant role for the European Commission, proposed an EU foreign policy troika and sought ways of binding the EU's neutral members into a common defence structure.

The party's special committee on foreign and security policy called on the inter-governmental conference discussing the EU's further development to reject the French idea of appointing a single "high representative" to represent EU joint foreign policy to the outside world.

Instead, it said a "new troika" comprising the chairman of the European council of foreign ministers, a council secretary general responsible for foreign affairs and the EU foreign affairs commissioner, should take charge of joint foreign policy. The aim would be to give the EU the capacity to act more quickly while securing continuity from one six-month EU presidency to another.

"We want the Commission to be involved because it develops policy from the viewpoint of the union and already has far-reaching responsibilities in foreign policy," Mr Elmar Brok, a member of the CDU committee and European Parliament, said.

Mr Brok, who is a confidant of Mr Kohl, said the Commission must also be represented in a proposed high-powered planning and analytical staff that would help formulate joint foreign policy. Such involvement, he said, would ensure that joint EU foreign policy was not overshadowed by the interests of national capitals.

Yesterday's policy advice of the CDU committee is not binding on Bonn's coalition government. But Mr Kohl has used such party bodies in the past to float ideas on the European stage. Mr Brok said yesterday that Mr Werner Hoyer, the junior foreign minister handling the IGC negotiations for Germany, viewed the CDU ideas "positively".

The CDU committee also

Mr Klaus Kinkel, Germany's foreign minister, yesterday vehemently denied rumours that the Bonn government was prepared to dilute the Maastricht Treaty criteria for European economic and monetary union, writes Peter Norman in Bonn.

In a statement, Mr Kinkel said such rumours lacked all foundation and the Bonn coalition was firm in its goal of starting Emu as planned on January 1 1999.

It was unclear yesterday what prompted Mr Kinkel's outburst. However, there have been reports that Chancellor Helmut Kohl mooted the possibility of delaying the start of Emu at a private dinner with businessmen 12 days ago.

outlined a way of tying neutral EU members into a common defence policy. It called for a step-by-step integration of the EU and the Western European Union, the European defence group, that would stop short of the inclusion of article V of the WEU treaty in the EU treaty. Article V, obliging WEU members to guarantee one another's security, would be included in a protocol to the EU treaty.

In this way, Mr Brok said, neutral EU states could participate in humanitarian, peace keeping and peace enforcing actions while preserving their neutrality. If they later decided to join the WEU alliance, they could do so without having to ratify a treaty.

Sixth arrest as Czech bank probe widens

By Vincent Boland in Prague

Czech police detained a sixth person yesterday in a widening probe into the country's biggest ever banking collapse, as public and political anger mounts over allegations of fraud in the financial sector.

The detention follows the arrest last Friday of four financiers in connection with the collapse of Kreditni Banka, the sixth largest Czech bank. The Czech National Bank (CNB), the central bank, revoked Kreditni's licence last month after it accumulated gross losses estimated at Kč12bn (\$452m). It has since been put in liquidation.

Three of the men arrested last week - Mr Jan Peterka, Mr Milan Nenadl and Mr Elemir Vaclavik - are former executives of Kreditni.

The other is Mr David Knop-Kostka, a member of the supervisory board of Motoinvest, an aggressive financial group which has become one of the country's largest fund management groups in the past year.

A fifth man, Mr Jan Dzensil, an executive director of Motoinvest, was detained briefly but released pending further investigation. Mr Augustin Hrbodicky, the prosecutor handling the investigation, declined to name the latest suspect.

The charges against the men arrested last week relate to the transfer of Kč8bn from Kreditni shortly before it collapsed. Mr Pavel Tykac, Motoinvest's general director, said yesterday the transaction related to the transfer of bad loans from the bank to a separate company in a bid to save Kre-

ditni and that it was made with the knowledge and approval of the CNB. He rejected allegations that Motoinvest executives had acted wrongly.

The collapse of Kreditni has sparked alarm about implications for the stability of the financial sector. Already, Ceska Pojistovna, the country's largest insurer, had to be bailed out because it was the biggest shareholder in Kreditni. Mr Josef Tosovsky, CNB governor, under fire for the apparent slowness of official responses to the bank's plight, cancelled a trip to Latin America this week.

There is also mounting anger over the size of the bank's losses. President Vaclav Havel referred last week to "tumours that have grown in the whole body of the banking sector".

SPD hopes take blow in Lower Saxony poll

By Peter Norman in Bonn

Despite unpopular welfare cuts and a small decline in voter support, Chancellor Helmut Kohl's Christian Democratic Union yesterday emerged with the biggest share of the vote in Sunday's local elections in Lower Saxony.

Among the established parties, the environmental Greens were alone in increasing their share of the vote in the contests to fill 31,000 seats on 2,238 town and rural district councils.

The Social Democratic party, which governs Lower Saxony with a majority of one in the state legislature in Hanover, lost support and failed in its attempt to overtake the CDU. Support for the market-oriented Free Democrat party, junior member of the Bonn coal-

ition, fell below the 5 per cent necessary to enter federal and state parliaments.

Sunday's elections came after a week of heated debate over the government's austerity policies in the Bonn parliament culminating in the passage last Friday of legislation cutting welfare entitlements.

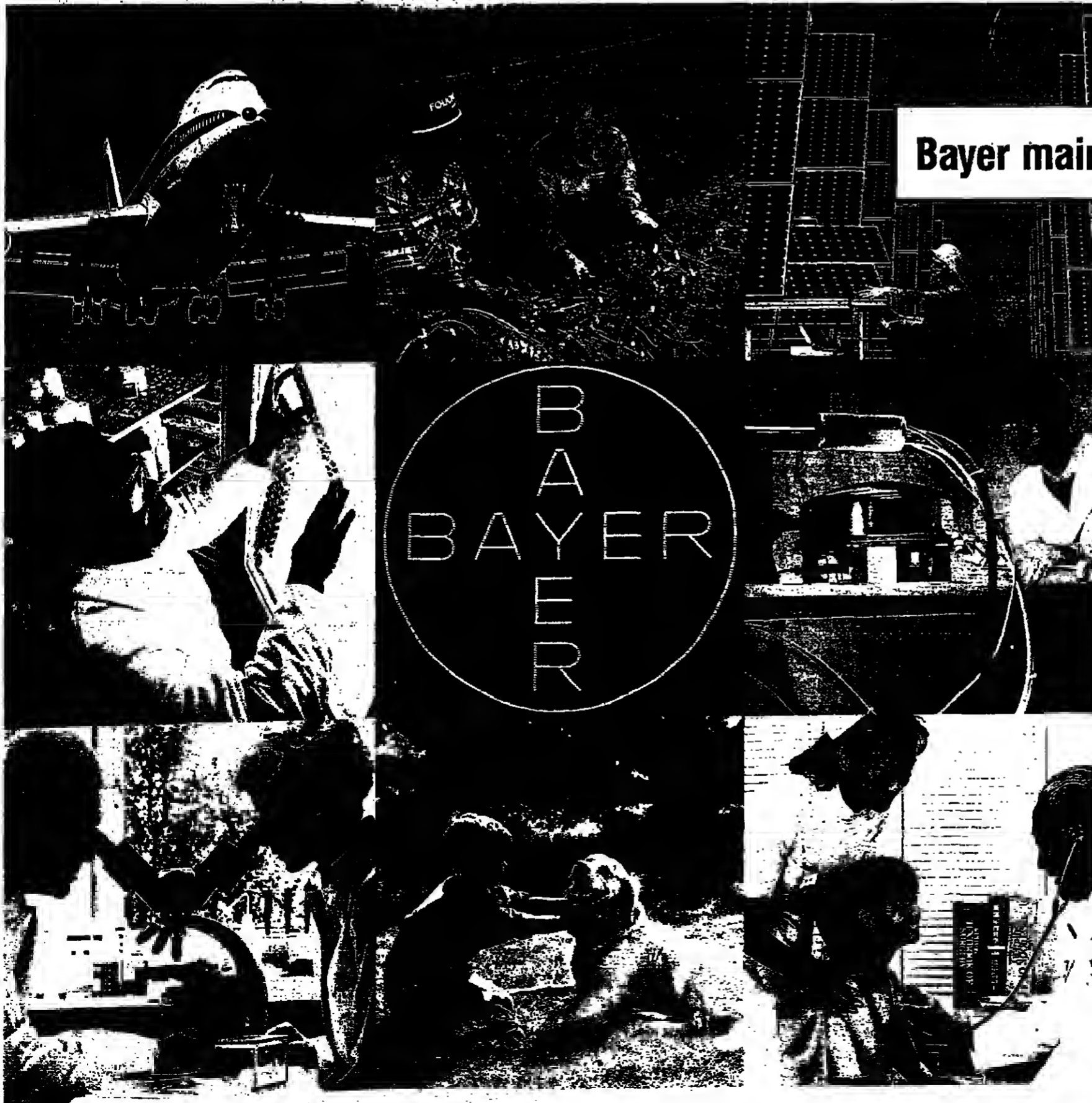
The Lower Saxony poll, with over 5m eligible voters, was one of the last big tests of political opinion before elections to the Hanover state parliament in spring 1998 and the next general election later that year.

Sixteen and 17-year-olds were allowed to vote for the first time in an innovation unique to the state. Against the background of the lowest turnout for local elections in Lower Saxony since 1945, only half the newly enfranchised young voters

voted. The overall participation rate was 64.5 per cent, down from 68.3 per cent five years ago.

The elections were seen as a verdict on Mr Gerhard Schröder, the state's centrist SPD prime minister, who, according to opinion polls, is the opposition leader with the best chance of beating Chancellor Kohl. Mr Schröder admitted yesterday "a lot of catching up" had to be done and the SPD needed a stronger profile.

Official returns announced early yesterday gave the CDU 41.6 per cent of the vote against 43 per cent in 1991. The SPD share fell to 38.5 per cent (40.1 per cent) while FDP support dropped to 4.6 per cent (5.8 per cent). The Greens increased their share of votes to 9 per cent (6.3 per cent).



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	1st half 1996	1st half 1995	Change in %
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Income after taxes	DM 1.550 billion	DM 1.357 billion	+ 16 %

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NEWS: WORLD TRADE

Mercedes signs \$96m Chinese bus deal

By Tony Walker in Beijing
Daimler-Benz yesterday concluded a \$96.5m agreement with Yangzhou Motor of China to build tourist buses for the rapidly expanding local market and for export.

for multi-purpose vehicles (also known as minivans or people carriers) and there is no indication of an early agreement after 18 months of discussion.

He did not elaborate on Mercedes-Benz's problems with its Siba minivan project, but he indicated that differences between the company's Chinese partners - Sanxing Motor in Guangdong and Hainan Automotive of Hainan Island - were

contributing to the delay. He was not able to say when negotiations on the multi-purpose vehicle project might be concluded, describing the project as a "very attractive opportunity".

Mercedes-Benz and Yangzhou Motor, located in the booming province of Jiangsu adjacent to Shanghai, will each hold a 50 per cent stake in the bus manufacturing venture which will be known as Yangxing-Benz.

The agreement runs for 30 years and the German company has pledged to transfer technology in that time. The joint venture is scheduled to produce its first buses in 1997. Annual capacity is 7,000 complete vehicles and 12,000 chassis. Exports are expected to account for 20 per cent of production within 10 years.

Acer joins Philippine computer expansion

By Edward Luce in Manila
Acer, the Taiwanese computer manufacturer, yesterday said it would quadruple investment in its Philippine motherboard assembly plant with the aim of generating \$1bn a year in exports by 2000.

The \$10m expansion, which would double capacity to 300,000 motherboards a month and boost monthly exports to Taiwan from \$30m to \$40m by January, is the latest in a growing list of overseas electronics investment and expansion plans in the Philippines.

The country, which has seen electronics exports grow from 30 to 40 per cent of total exports in the last three years, has seen more than \$1bn in electronics investment in the last 12 months.

Intel, the US chip manufacturer, which last year unveiled plans to invest \$750m in the Philippines on a "flash memory chip" plant, and Matsushita, which recently opened a miniature hard disk drive plant near Manila, are among the leading companies. Others include Texas Instruments of the US, and Fujitsu of Japan.

WORLD TRADE NEWS DIGEST

Brussels widens anti-US action

The European Commission yesterday extended the threat of retaliatory action against Washington to cover punitive US legislation directed at companies investing in Iran and Libya. The Commission has already outlined counter-measures against the Helms-Burton legislation under which Washington could penalise foreign companies for "trafficking" in confiscated Cuban assets.

The Commission has proposed extending the retaliatory measures to cover the D'Amato legislation, directed at foreign companies investing in Iran and Libya. EU foreign ministers are expected to adopt the package next month.

EU officials said the widening of the anti-boycott package would provide an opening for President Bill Clinton to waive punitive legislation against EU companies operating in Iran and Libya. The Act gives the president the power to exempt a company if it can prove a "conflict of jurisdiction".

Tomorrow, at an informal meeting in The Hague, officials of the main donor nations will be urged to try again. The talks have been convened by the Development Assistance Committee, the "club" of aiding governments which is part of the Organisation for Economic Co-operation and Development.

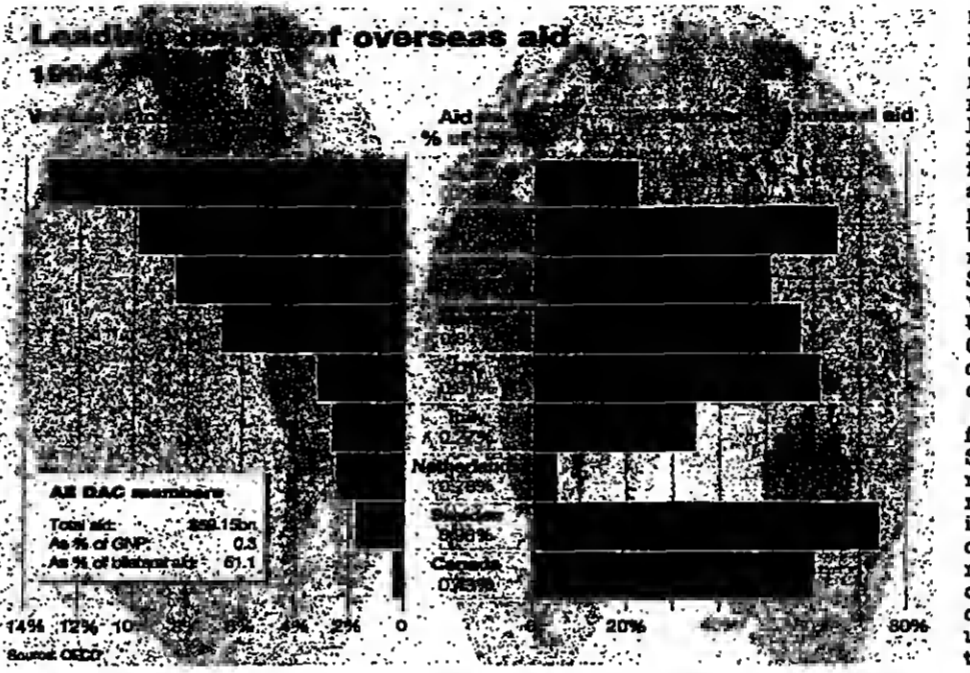
Tied aid dinosaur defies extinction

Guy de Jonquieres reports on a fresh attempt to achieve an overdue reform

The widespread "tying" of bilateral development aid, which obliges recipients to buy goods and services from suppliers in donor countries, has been assailed for years as wasteful and anti-competitive by critics which include the World Bank and aid charities.

Yet sporadic attempts to agree on international disciplines have mostly foundered on opposition from a number of donor countries and suspicions among governments that others would simply backslide on any accord.

The most vocal defenders of tied aid are often those industries, such as construction, which gain most from the export subsidies it provides. Indeed, the World Bank has suggested the practice survives largely because of self-interested lobbying by producers in donor countries.



Critics say tying distorts trade and devalues aid. An OECD study has found it pushes up procurement prices by 30 per cent on average. The World Bank reckons such inefficiency cuts the value of aid to recipients by 15 per cent, or \$4bn in 1993. Tied aid is also blamed for foisting unsound or unneeded projects on poor countries, and for encouraging a "fast buck" approach among the exporters which supply them.

The last international attempt to curb tied aid was in 1991, when OECD members agreed to limit its use as part of export credit packages. Prospects for further action are likely to depend heavily on peer pressure and improved disclosure.

Reformers hope recent innovations, designed to shed more light on the often murky operations of tied aid, will help generate momentum for change. The DAC has begun compiling detailed profiles of bilateral aid programmes, which aim to show exactly how much business donors reserve for national suppliers.

LOT strengthens US links

American Airlines and LOT, Poland's state-owned national carrier, yesterday put a long-delayed code-sharing agreement into operation, giving LOT additional connections with Miami and Los Angeles for its transatlantic routes and the US airline a link with Warsaw.

The deal was first mooted in mid-1994 and comes into force after the Polish government, under pressure from the US Department of Transport, agreed to accept third country code shares. This means that from November 1 the Poles will also recognise code share tickets sold by Northwest Airlines and ELM as well as United Airlines and Lufthansa for passengers flying on these airlines to Warsaw and back.

Dhaka in markets drive

Bangladesh is developing its capital markets as part of an attempt to woo foreign investment. The country is also seeking to improve its legal framework; reduce state ownership in manufacturing; pave the way for privately operated mutual funds; and introduce more competition in the telecoms sector.

Speaking to a group of fund managers in Hong Kong yesterday, Sheikh Hasina, the Bangladeshi prime minister, said the country wanted to be "a serious partner in the world economic community". The government is making foreign investment a main plank of its policy to achieve faster economic growth.

US business leaders launch campaign to resurrect Opic

By Nancy Dunne in Washington
US business lobbyists are trying to salvage the Overseas Private Investment Corporation after Congress last week refused to renew its authorisation. It will be unable to issue new investment guarantees from October 1.

Opic, a private organisation set up by Congress, extends guarantees and political risk insurance and plays a key role in US foreign policy by encouraging US companies to invest in emerging markets. Business representatives in Washington are worried that the strike against Opic could be the start of attacks on other government programmes designed to help business compete overseas, such as the US Export-Import bank.

The 250-157 vote against renewing Opic's operating mandate and raising the ceiling on its financing activity caught business by surprise. "This could be a trend unless it is countered by the business community very quickly," said Ms Peggy Houlihan, president of the Coalition for Employment through Exports, which has taken a lead against efforts to abolish or curtail US export promotion programmes.

House Republicans have targeted programmes they consider to be recipients of "corporate welfare" for rich US multinationals. They also garnered support from 66 Democrats who believe that business should take a slice of the cuts in government spending. Ms Houlihan said Opic opponents held the mistaken belief that Opic receives government money. It is, in fact, self-supporting from the fees it charges on its insurance and other financing. It also earns revenue on the millions it invests in treasury bonds each year.

WTO 'should enforce existing rules and avoid big initiatives'

US sets out trade priorities

By Guy de Jonquieres
The US has said the WTO's first ministerial meeting in December should concentrate on ensuring that the Uruguay Round world trade agreement is fully implemented and should not launch any sweeping new initiatives.

Ms Charlene Barshefsky, acting US trade representative, sought at the same time to rebut suggestions that the World Trade Organisation threatens US sovereignty and has insisted that the body benefits the US economy. Ms Barshefsky's views, in written testimony to the House of Representatives' Ways and Means Committee, are the most comprehensive recent US statement on world trade policy.

She insisted that the WTO ministerial meeting would not call for a new omnibus trade round, or for targets for the achievement of complete free trade, as some independent trade policy experts have proposed. Instead, she said, the ministers' priority should be to ensure that all WTO members were living up to their Uruguay Round commitments. "It is clear that the American people will not support new agreements if current agreements are not enforced," she said.



Unless help is given, soil is exhausted very quickly by slash and burn farming methods. New tracts of tropical forest would then have to be cleared every two or three years. This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.) WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world. The idea behind all of this work is that the use of natural resources should be sustainable.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.

NEWS: INTERNATIONAL

Kuwait to let US station troops

By Bruce Clark and Roush Khalaf in London and Patti Waldmeir in Washington

Kuwait yesterday approved Washington's request to station 5,000 US troops there as part of the continuing US military build-up in the Gulf. Kuwait was the only Arab country to back the US missile strikes on Iraq earlier this month following the Iraqi incursion into the Kurdish north.

The likelihood of an imminent further US strike on Iraq has receded following Iraqi President Saddam Hussein's pledge last week not to attack allied warplanes patrolling the northern and southern "no-fly zones".

But US officials yesterday continued to stress that further attacks were not ruled out and would depend on Mr Saddam's actions. President Bill Clinton said the US sought no confrontation with the Iraqi leader. But he declined to say whether that meant he would forgo further air strikes against Iraq.

British officials yesterday welcomed what they saw as a slight softening in Washington's stance towards Iraq - including the apparent dropping of the threat to inflict "disproportionate" punishment on the Iraqi leader.

The officials were speaking as Mr William Perry, the US defence secretary - who first used the word "disproportionate" - arrived in Britain for a meeting with his British and French counterparts, after a visit to Turkey and Gulf states.

They said that as far as London understood things, Britain and the US were agreed in warning the Iraqi leader not to rebuild the air defence installations that were destroyed by Washington's initial cruise missile strikes two weeks ago.

Inquiry calls for reform of UN

By Michael Littlejohns, UN Correspondent in New York

A panel investigating the efficiency of the United Nations last night called for extensive reform and "world class management" to meet higher performance standards.

The report was published as delegates to today's General Assembly prepared for a heated debate over whether Mr Boutros Boutros Ghali, who will turn 74 in November, should have a second five-year term as secretary general.

The US says it has lost confidence in the Egyptian diplomat, but that it would consider another African as his replacement. His many Third World defenders have refused to consider any alternative.

The fight over the succession is expected to be the primary issue of this 51st General Assembly. It is linked to the whole question of international confidence in the UN.

American and other critics say the UN costs too much and delivers too little. They want a trimmer, less ambitious organisation and leaders ready to acknowledge its limitations.

The panel's report says some 75 cents of every UN dollar is spent in staff costs. It calls for significant change in the management culture in the management systems - in effect acknowledging the case made by the US and other members against a "bloated bureaucracy".

The report identifies outsourcing as one way to save money, along with greater use of high technology, including desk-top publishing of international treaties. The report says there were 5,500 meetings of the Security Council, General Assembly and other bodies in 1995 alone; 10,700 hours of simultaneous interpretation in six official languages; 1.2m visitors and more than 270,000 documents.

World 'heading for new food crisis'

By Alison Maitland

The world is being pushed into an era of food shortages by a scarcity of fish and water, the limitations of fertilisers and rapid economic growth in Asia, according to a leading environmentalist.

Mr Lester Brown, president of the Washington-based Worldwatch Institute, will today issue a doomsday warning about the impending food crisis at a London conference organised by Oppenheimer International, overseas branch of the US investment bank.

"We're moving from a half century dominated by surpluses to an era which is going to be dominated by scarcity and rising grain prices," he said on the eve of the conference yesterday.

Land values will escalate and wealth could shift from manufacturing to agriculture, he said. Mr Brown, who caused ructions in Beijing two years ago when he warned that China would have to import over 200m tonnes of grain by 2030 to feed its growing population, said his message was getting across.

"Both corporate and political leaders want to talk about these issues in a way that 18 months ago they did not." Expecting fish, irrigation or fertilisers to provide a solution when agricultural land runs out was no longer possible, he said. Global fish stocks were under such pressure that

more fishing was likely to reduce the catch. Water levels were falling in all major food-producing regions. Urban population pressure was drawing water from the land to the cities, leading to greater reliance on grain imports.

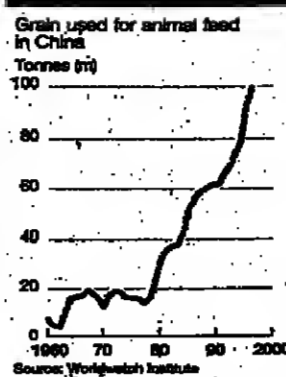
Most challenging of all, he said, "we're pressing against the physiological limits of crop varieties to absorb more fertiliser." Fertiliser use in the US, for example, was now lower than a decade ago.

In the past, extra fertiliser use had offset the decline in the amount of land harvested for grain per head of population. Mr Brown said this year's improved grain harvests in the US would not rebuild

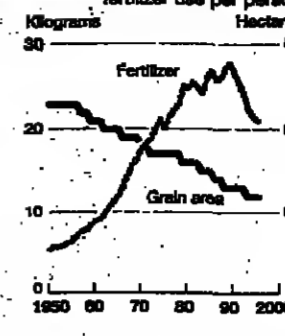
depleted global stocks. That means at least another year of living close to the edge. World grain stocks fell earlier this year to equal 48 days of world consumption

but are expected to recover to 54 days after this harvest - still perilously low, he said. Meanwhile Asian economies, excluding Japan, were

More mouths to feed: grain consumption soars



World grain harvested area & fertilizer use per person



growing by 8 per cent a year. With 3.1bn people, "that's an infinitely larger population working up the food chain faster than ever before," he said.

Growing affluence means a sharp rise in demand for grain for animal feed. Indonesia's broiler chicken production, for example, was rising by 15 per cent a year.

Solutions appear elusive. Mr Brown said the basic technologies that revolutionised food production between 1960 and 1990 were developed in the late 19th and early 20th centuries. Biotechnology had so far failed to develop "a single high-yielding variety of wheat, rice or corn".

Observer, Page 17

Hariri is main winner in Lebanon poll

And reconstruction appears to be not far behind, despite election flaws, writes Roula Khalaf

Despite its fractious society, Lebanon has often been held up as the Arab world's most open and democratic country. Observers say, however, that the claim is exaggerated and has been shattered in the latest experiment in democracy - the five-week-long parliamentary elections which ended on Sunday.

The elections, staggered over five Sundays, were, even before they started, marred with charges of irregularities and government interference, according to the Lebanese Association for the Democracy of Elections, an independent monitoring group.

Lebanon's politics are dominated by Syria. Its president, prime minister and almost all the members of the outgoing parliament are considered pro-Syrian. The constant shutting of Lebanon's political class and of many candidates to Damascus before and during the elections confirmed the view of many Lebanese that the poll was being stage-managed by Syria.

Observers point to the fact that the electoral law, for instance, split Mount Lebanon into smaller constituencies than the rest of the country to ensure the election of allies of pro-Syrian Druze leader Walid Jumblatt and reduce the showing of anti-Syrian Christians. Names of dead people appeared on voter lists and



Hariri: better placed to get on with rebuilding country

In some districts, candidates have alleged, voters were forced to cast their ballots under the eye of officials. The new 128-member parliament is therefore expected to be almost totally pro-Syrian, as the previous one was.

Critics say it will continue to legitimate Syrian dominance over Lebanon and resist any attempts by the new right-wing government in Israel to strike a separate peace deal with Lebanon while holding on to Syria's Golan Heights.

"Every decision that has to do with the future of Lebanon this parliament cannot take," says Mr Salim Nassar, a London-based commentator. Nonetheless, the elections point to some signs of internal stability, important given the political uncertainty over the Arab-Israeli peace process and the effects it has on the economy.

First, Lebanon's Christian community, which boycotted the first post-war election in 1992 in protest over Syrian dominance and which has been marginalised in Lebanese politics in the last four years, adopted a more pragmatic approach. Local representatives ignored exiled leaders' calls for a boycott. Although only a few Christian critics of the government made it into the new chamber, their involvement led to a voter turnout that averaged around 45 per cent compared with about 32 per cent in 1991.

"Had there been less fraud and government meddling, it would have been more of an opportunity to reconcile citizens with the state," says Mr Paul Salem, head of the Lebanese Centre for Policy Studies. "As it happened, the reconciliation only partially took place."

Second, the main winner is Mr Rafiq Hariri, the prime minister and architect of Lebanon's reconstruction, a positive sign for the economy and for investors. Mr Hariri took over in 1992, a billionaire businessman who amassed a fortune in Saudi Arabia and was an outsider to Lebanon's tribal rivalries. He has often sought to build his own political following. Now he is a deputy himself and can count on up to 20 allies, several of whom are also businessmen.

However, Mr Hariri's attempts to use the election to cut down to size one of his main critics, the pro-Iranian Shia Hizbollah movement, only partly succeeded. A Syria-imposed coalition between Hizbollah and the rival Shia movement Amal in South Lebanon and the Bekaa valley assured a Hizbollah comeback in the final two rounds there after some

losses in the first three rounds. The local business community expects that the Hariri bloc's strong showing will mean his \$60bn 13-year reconstruction programme will sail more smoothly through parliament, which as the body that must pass legislation, has often sought to put obstacles in his way. The last two weeks saw a strong demand for the Lebanese pound and Treasury bills.

The hope for more harmony in parliament is also fuelled by the alliance forged during the election between Mr Hariri and his main rival, the powerful Mr Nabih Berri, the speaker of the outgoing parliament, who is expected to be given the job again.

If the alliance were to continue, says Mr Freddie Baz, economic adviser at Beirut's Banque Audi, the government may at last be able to tackle the delicate issues of privatisation and administrative and fiscal reform. Individuals' ties to political clans have obstructed attempts to clean up the administration and to raise public receipts from the current 17 per cent of gross domestic product.

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AWARDS

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NEWS: ASIA-PACIFIC

Malaysia approves 'longest building'

By James Kyngie in Kuala Lumpur Malaysian authorities have granted key approval for a project to erect what is described as the world's longest building - near the 445-metre-high Petronas Towers...

The latest of Malaysia's grandiose projects has received the unofficial approval of Dr Mahathir Mohamad, the prime minister...

Gigaworld's developers, KL Linear City, have pledged to clean the river and resettle 1,000 squatters who live along its banks...

The project needs further approval from city authorities, but the RIA was widely seen as its only real hurdle...

Gigaworld is only part of a project called Linear City, envisaging development of 12km on both sides of the River Klang with offices, shops and riverside restaurants...

Behind the project are two Malaysian businessmen, Mr David Chew, who masterminded privatisation of the national water utility, and Mr Vincent Tan, head of the diversified Berjaya Group...

KL Linear City plans to apply for listing on the Kuala Lumpur Stock Exchange "quite soon" to help finance construction of Gigaworld...

Arrest warrant issued for former Indian minister

By Mark Nicholson in New Delhi A Delhi court yesterday issued an arrest warrant against Mr Sukh Ram, former Indian telecoms minister, on corruption charges...

Mr Ram has denied any wrongdoing, claiming on Sunday that he was being made "a sacrificial pawn in political intrigue for power" and emmeshed in a "plot to discredit P.V. Narasimha Rao"...

The charges against Mr Ram also threaten once again to shroud in political controversy the final settlement of licences for basic telephone services which the government awarded under Mr Ram's tenure...

Mr M.P. Modi, chairman of India's Telecom Commission, said last week that "individual aberrations" would not hinder the multi-million dollar process, which he said was "on course"...

The present charges against Mr Ram arise from investigations into the award of an equipment contract to Advance Radio Masts, a Hyderabad-based company...

Slorc out to bury Suu Kyi's hopes

Boycott campaigns have earned derision from an increasingly repressive junta

Legend has it that the original builders of central Rangoon's Sule Pagoda buried alive a prince in the structure's foundations for good luck...

The military junta that now runs Burma appears to have performed a similar operation on its principal opponent: democracy activist and Nobel Peace Prize winner Ms Aung San Suu Kyi...

Ms Suu Kyi has been told to confine her political activities to her home, or "new and appropriate measures will be taken". Key supporters and advisers are being imprisoned at a breakneck pace...

The NLD, under-represented in the convention despite winning more than 80 per cent of the vote in the 1990 national election, pulled out at Ms Suu Kyi's insistence last year...

Boycott campaigns against western companies operating in Burma have had more success, but have earned only derisive comments from Slorc, which has more than three decades of experience sacrificing economic growth to stay in power...

Slorc is a military intelligence agency agency are disliked by leaders of the fighting regiments, for example, and any factional differences are dwarfed by a common distrust of Ms Suu Kyi...

For her part, Ms Suu Kyi has given up talking about how she considers the army, which her father founded, to be "like her father"...

It is hard to fault Ms Suu Kyi for being frustrated. The regime has engineered a slew of arrests and sentences of 61 NLD supporters, including 19 accused of contacting Burmese exiles...

Others have been jailed for talking to foreign journalists, while four people have been sentenced to seven-year jail terms for attempting to make a video chronicling conditions in the Burmese countryside...

Whether that has a ripple effect on Asian investment, as Mr Billamesh claims, is at present a moot point. Actual foreign direct investment, still small compared with elsewhere in the region, has halved since investment interest began at the beginning of the decade...

Whether that has a ripple effect on Asian investment, as Mr Billamesh claims, is at present a moot point. Actual foreign direct investment, still small compared with elsewhere in the region, has halved since investment interest began at the beginning of the decade...

With new investment trickling in and this year's rice crop likely to be below expectations, popular discontent with potential economic stagnation may be Ms Suu Kyi's only hope...

Arresting Ms Suu Kyi would probably trigger sanctions from the west; in fact such sanctions may be required of the US president under legislation likely to be passed soon by Congress...

William Barnes and Ted Bardacke

These sanctions pale compared with the isolation from the World Bank and other multilateral lenders Slorc lives with...

Consumer boycotts have fared better and momentum is on the side of Slorc's adversaries. "Quite soon, you are going to get a situation where you are not going to be able to sell stuff made in Burma in any western country"...

Whether that has a ripple effect on Asian investment, as Mr Billamesh claims, is at present a moot point. Actual foreign direct investment, still small compared with elsewhere in the region, has halved since investment interest began at the beginning of the decade...

With new investment trickling in and this year's rice crop likely to be below expectations, popular discontent with potential economic stagnation may be Ms Suu Kyi's only hope...

ASIA-PACIFIC NEWS DIGEST

Jakarta keeps out opponent

Indonesia's embattled opposition figurehead will not be able to contest her parliamentary seat at next year's general elections in what amounts to a further move by the government to out her from the country's political establishment...

Ms Megawati Sukarnoputri, former leader of the Indonesian Democratic party, was replaced by a government-backed candidate in June. The government is believed to have sought her removal because she was expected to draw votes from the ruling Golkar party at next year's elections...

Amnesty granted to Ieng Sary

Cambodian King Norodom Sihanouk has granted amnesty to Mr Ieng Sary, a dissident Khmer Rouge leader widely believed to have been involved in the death of more than 1m Cambodians between 1975 and 1979...

Kashmir violence deters voters

Grenade attacks in the southern Kashmir valley deterred voters during the second round of assembly elections in the troubled state of Jammu and Kashmir yesterday...

Pakistan private schools loan

The International Finance Corporation, a World Bank affiliate that funds the private sector, is to lend \$7m to a scheme to develop private education in Pakistan...

Thailand may miss growth target

By Ted Bardacke in Bangkok Thailand's growth rate this year is likely to fall below the government's target of 7.8 per cent, the country's finance minister said...

Mr Bodhi said part of his worry was that tax measures designed to boost exports introduced last week would take some months to show results...

The finance minister's cautious statements failed to damp sentiment on the stock market, where introduction of this week of two separate support funds - worth a combined \$1.2bn - helped push the market up 1.5 per cent yesterday...

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS. Table with columns for Country, Year, Trade balance, Current account, etc. Includes sub-tables for USA, Japan, Germany, France, Italy, and UK.

Advertisement for FT Discovery. Features a fish illustration and text: 'Fed up with fishing for business information? The instant way to hook the information you need.' Includes contact details for FT Discovery.

Advertisement for Commonwealth of Australia. Text: 'REGISTRATION OF INTEREST FOR THE PURCHASE OF MAJOR AUSTRALIAN AIRPORTS'. Includes details about airport privatization and contact information for the Australian Government.

Advertisement for Les Echos. Text: 'The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity...'.

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NEWS: THE AMERICAS

Californian state pension fund ponders opposing Proposition 211

Calpers to decide fraud plan stance

By Christopher Partes in Los Angeles

Top executives at Calpers, the \$100bn Californian state employees' retirement fund, met yesterday to decide whether to oppose or take a neutral stance towards a proposal for a state law which purports to protect pensioners from securities fraud.

Since the proposition opens the possibility for individuals as well as funds to sue, the report said, Calpers' opportunities for acting as the "lead plaintiff" could be diluted. Proposition 211, which is supported by powerful lobbying groups, including the American Association of Retired Persons, the state Democratic party and consumer groups, would in effect nullify in California recent federal legislation intended to make it harder for "frivolous" lawsuits to be filed against companies.

Its opponents, which include leading accountancy firms, and the main US stock exchanges, claim the initiative is the work of so-called "strike lawyers" who sue companies in the expectation that the targets will prefer an out-of-court settlement to protracted, costly, and distracting proceedings. Its supporters point to a long list of recent frauds and alleged scams and claim California's large pensioner population has been hit especially hard.

Havana tries to rally the faithful

Cuba admits Soviet collapse has hurt the Revolution, reports Pascal Fletcher

Cuba's ruling Communist party, worried that five years of economic recession and the island's opening to the outside world may be eroding support for socialism, has launched an ideological offensive to try to recapture the hearts and minds of its citizens. Invoking the threat of "ideological penetration" by its enemies, especially the neighbouring US, the party led by President Fidel Castro is urging its supporters to stand firm in the "clash of ideas" that pits Cuba's brand of one-party state socialism against western-style capitalism.



A Cuban worker passes a sign in Havana proclaiming: 'We have socialism and we will keep it'

The role of the militant in defending the political line of the revolution is now more important than ever, said the party's Central Committee in a report made public last month. In the last few weeks, Cuba's state media has been full of such rallying cries. These calls seem to be motivated by a fear that support for the party and its official communist creed may be slipping as Cuban society, battered by economic crisis, is becoming permeated by new concepts introduced by Cuba's economic reforms, tourism and foreign investment.

The Central Committee document made a rare admission that support for the Revolution had weakened during the crisis triggered after 1990 by the collapse of the former communist Soviet Union, the island's main political, economic and military ally for three decades. It said the recession and "contradictions" introduced by new economic reforms, which included "elements of capitalism", had generated fear, uncertainty and disillusionment among the population, as well as corruption and an increase in crime. The workers' weekly 'Trabajadores' commented: "Our society has suffered not only an economic shock, but an ideological, moral and social one as well. We've seen everything: splits, desertions, betrayals, opportunistic realignments and different kinds of prostitution of the body and the soul."

But the party, whose membership is around 800,000, concluded in its report that the majority of Cuba's 11m people did not want a return to capitalism and maintained their faith in the party and its leadership. Government confidence has also been bolstered by signs of recovery in the economy this year. Mr Castro's one-party government faces no serious threat from any organised internal opposition, not least because the country's security police continue to contain and suppress small dissident groups. Dissident activity and morale has been low since the authorities blocked a planned public meeting in February by an alliance of government opponents.

But, in the absence of overt opposition, there is notable widespread indifference to official politics. It is striking how many Cubans appear to have chosen to deliberately "turn off" from the party line, shunning meetings, ignoring the state media and disdaining political speeches. The Central Committee report did recommend greater democracy within the party to cope with different ideas, proposals and opinions, as long as these did not threaten internal discipline and national unity. Cuba's National Assembly (parliament), which usually sits briefly only twice a year, is also working on new statutes to boost its role in the preparation of new laws. The ruling party seems to be seeking to revitalise its image ahead of the next party congress. These long-term strategy meetings are normally held every five years; the last, the 4th Party Congress, was in October 1991. But no meeting has been scheduled for this October and it appears the 5th Party Congress is being quietly postponed until next year or later.

The latest published analysis by the party is a toned-down version of a poll report delivered in March. That report, which followed a tightening of US sanctions on Cuba in retaliation for the shooting down by Cuban fighters of two small US aircraft, was tougher in its demand for "ideological purity". It also chastised some Cuban academics for staying from the party line. This raised fears of a possible purge against moderates and reformers. But although the director of at least one academic body, the Centre for America Studies, was replaced, the party stopped short of launching an all-out ideological witch-hunt, apparently because of resistance from within its own ranks. As additional justification for beefing up its political defences, the Cuban leadership cites a stepped-up campaign of ideological "subversion" against Cuba by US President Bill Clinton's administration. Cuban officials say this takes the form of hostile radio broadcasts from Miami, active US support for internal Cuban dissidents and more subtle attempts to subvert academic, economic and intellectual groups and turn them against the government. Cuba's decision in August not to renew the visa of a US diplomat, Ms Robin Meyer, was a response to this US strategy. Havana accused Ms Meyer of trying to organise dissidents in Cuba. Washington ordered out a Cuban diplomat in retaliation.

Bomb 'lapses' blamed

By Patti Waldmeir in Washington

The US Pentagon said yesterday that security lapses were partly to blame for American deaths in a terrorist bomb blast in Saudi Arabia in June. It said one key field commander must share the blame for placing US troops at risk. The Pentagon reached this conclusion in a report prepared by a retired army general on the blast at a Diahra apartment complex which killed 19 US servicemen. Mr William Perry, the US defence secretary, called for a "radically new mindset" to cope with terrorism, in a letter accompanying the report.

The commander of the unit also failed to heed clear warnings of terrorist attacks on Khobar Towers, the apartment complex where 2,000 of the 5,000 US troops in Saudi Arabia live, the report concluded. The report did not recommend any disciplinary action. In the immediate aftermath of the bomb in June President Bill Clinton vowed to track down those responsible. The US president made the issue of international terrorism a focus of June's summit in Lyons.

Saudi officials are continuing to investigate the bombing, but have not yet published their findings. Mr Perry had previously suggested that Iran may have been involved. The apartment complex housed the air force unit responsible for policing the "no-fly" zone in southern Iraq. The report said the military command had failed to take "all measures possible" to protect US forces at the complex.

Tensions rise over Brazil land

By Jonathan Wheatley in São Paulo

Officials from Brazil's land reform agency met leaders of the Landless Rural Workers' Movement (MST) and local security chiefs yesterday in an attempt to reduce tensions between landowners and workers in São Paulo state. The meetings came after 250 landowners in the Pontal do Paranapanema region in the west of the state held a demonstration at the weekend to mark the resurrection of the Rural Democratic Union (UDR), formed in 1985 to oppose land reform and disbanded two years ago. The demonstration took place near land recently invaded by MST members. More than 300 police formed a cordon to separate the two sides.

Mr José Belisário, São Paulo justice secretary, met Mr Raul Jungmann, president of the land reform agency, Incra, to request federal government assistance in settling 2,100 landless families in the Pontal do Paranapanema. Land has been found for about a third of the families but the MST has led a series of invasions of private farms in recent months in an attempt to force the government to speed the process. Leaders of the MST were due to meet local Incra officials in São Paulo late yesterday to discuss a temporary halt to the invasions. Mr Miguel Abeche, the head of Incra in São Paulo, secured a promise from the UDR at the weekend to respect a "truce" between the two sides until at least Thursday.

"We're going to have to do a lot of talking to cool tempers and then reach a timetable of solutions," he told reporters at the weekend. Land reform has been a source of tension in Brazil for decades, but rose to the top of the political agenda earlier this year after police killed at least 19 landless workers during a demonstration in the northern state of Pará. About 1,800 people have been killed in land conflicts in Brazil in the past 20 years. President Fernando Henrique Cardoso has promised to find land for 40,000 landless families a year, but the MST says that the current rate of settlements is about 8,000 families a year.

Mexican life dons uniform

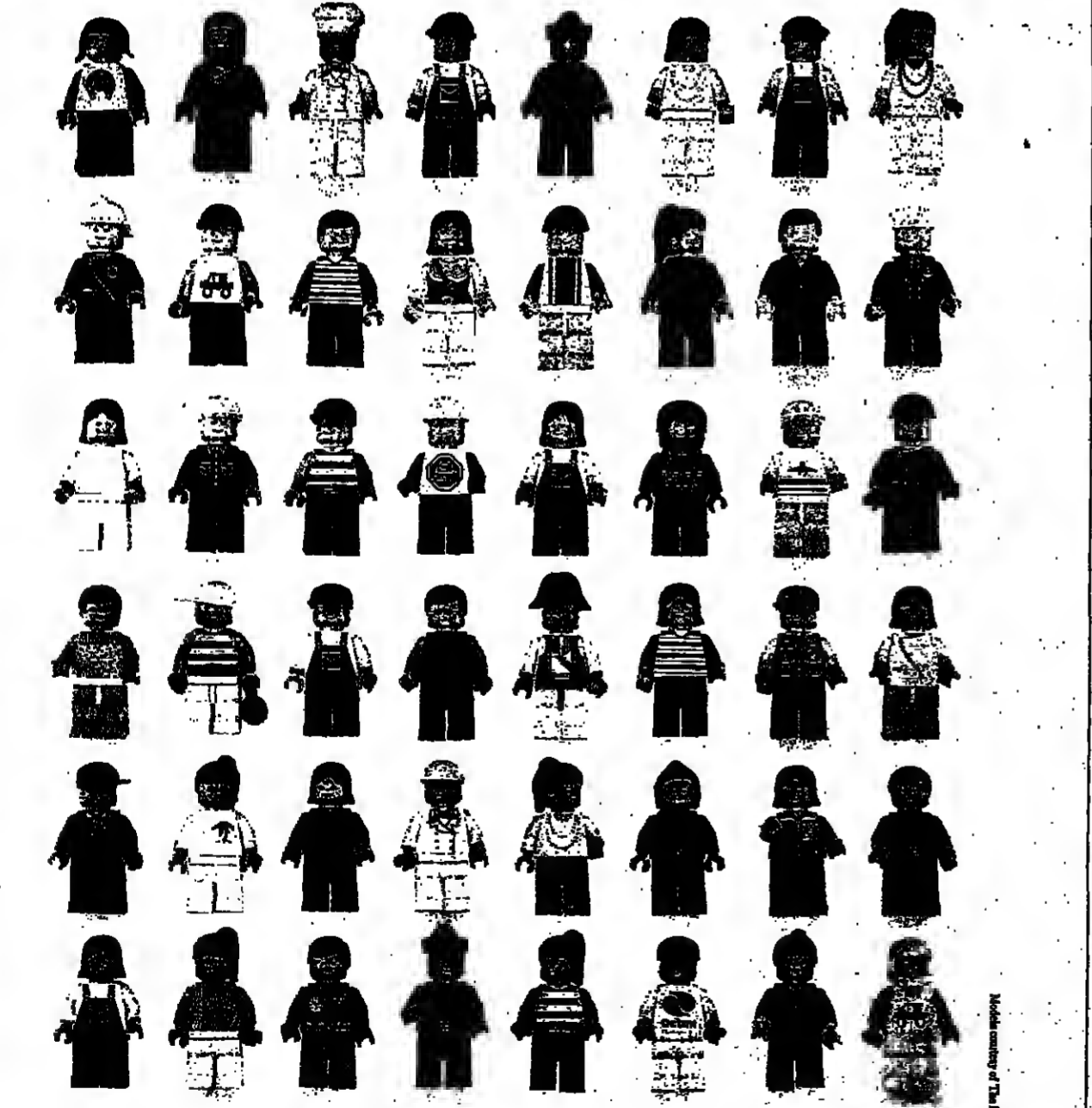
Military back at centre of national affairs, writes Leslie Crawford

A new guerrilla threat, corruption in the police force, and the penetration of drug cartels have thrust Mexico's armed forces to the centre-stage of national affairs. The army has fanned out over large areas of central and southern Mexico as it steps up counter-insurgency operations against the Popular Revolutionary Army (ERP), a new guerrilla group which last month inflicted attacks on military and police targets. At the behest of Mexico City's civilian authorities, the army also took over the capital's discredited police force in June. Under civilian control, the 70,000-strong police corps had become widely corrupted, as likely to be involved in criminal rackets as fighting them. The war against drugs has a longer history. Troops were first deployed to eradicate marijuana plantations 26 years ago. This year 30,000 soldiers will destroy a record 40,000 hectares of marijuana and poppy fields, according to Mr Antonio Lozano, the attorney-general. But because Mexico's anti-narcotics squads have also been corrupted, Mr Lozano has had to enlist army officers to combat drug traffickers, most notably in the border state of Chihuahua, where federal police forces cannot be trusted. All three roles, acquired within a relatively short time, are redefining the civil-

ian-military equation in Mexico, where power, until now, has rested firmly in civilian hands. "The army is being mobilised because of the guerrillas, but also because the government is perceived to be weak and lacking in leadership and direction," Mr Felipe Calderón, leader of the opposition National Action party, recently told an international meeting of Christian Democrats in Chile. "The government is succumbing to authoritarian impulses, and we can see this happening with the militarisation of the country," he said. Mexicans have not been ruled by a military president since 1946. The armed forces as an institution stopped meddling in politics in the 1930s. The government's increasing reliance on the military to maintain social control, therefore, fills many Mexicans with apprehension. It is a feeling many officers privately share. Ever since October 1983, when the Mexican army was widely condemned for opening fire on student demonstrators in Mexico City, killing between 200 and 300, the military have been extremely reluctant to engage in repression. "The military has become increasingly disenchanted with having to clean up after the mistakes of politicians," says Mr Steven Wager and Mr Donald Schulz, military historians, in an article pub-

lished in the Journal of Inter-American Studies and World Affairs. The Zapatista uprising in January 1994, in the southern state of Chiapas, "once again forced the military to take up arms against the people - and, once again, one of the casualties has been its reputation," Mr Wager and Mr Schulz say. The army knows it is unwelcome in the countryside. Its search for weapons and guerrillas disturbs rural life, while its permanent presence alongside indigenous communities with rebel sympathies has led to conflicts over politics, drink and women. "I would rather the government dealt with this problem with more economic aid to these poor communities," says General Luis Garfias, a national deputy in the lower house of Congress. Gen Garfias, chairman of the national defence committee, has defended the military budget in the face of deep cuts in other areas of government expenditure. Authorised defence spending for 1996 rose 10 per cent in real terms to 11bn pesos (\$1.5bn), but it still amounts to less than 0.5 per cent of gross domestic product. Despite limited resources, Gen Garfias says the armed forces over the past five years have grown from 150,000 to 180,000 men (including 60,000 conscripts),

who are better trained and better equipped. Nevertheless, Gen Garfias is uneasy about the new tasks which have fallen to the military's role in fighting drug traffickers, he says: "Of course we fear being contaminated by corruption." Of the recent army takeover at Mexico City's police department, Gen Garfias complains: "We studied to be soldiers, not policemen." General Enrique Salgado, the new police chief, says he will strive to instil the principles of "order, discipline, efficiency and service" in his 70,000 men. He and the 50 army officers selected to run Mexico City's police department hope to lead by example. "I do not think my men will succumb to corruption," Gen Salgado says. "They are young, well trained, and have a bright future ahead of them. They would not risk their careers. The prestige of the army is at stake." Some observers, however, fear the military's resources are being over-stretched by these expanded roles. "The armed forces simply do not have the physical resources to take on all these new missions," says Mr Raul Benítez Manaut, a research fellow at Mexico's National University, UNAM. "They have little experience in urban guerrilla warfare, and they need a bigger budget to handle all these responsibilities."



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really. Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby nest and a weekend's stubble on his chin. And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me. Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing. And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.

We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a refugee it can mean everything. UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world. UNHCR Public Information P.O. Box 2500 1211 Geneva 2, Switzerland



United Nations High Commissioner for Refugees

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IN BRIEF

Bayer and Roche in joint venture

Bayer, the German chemicals group, and Roche, the Swiss drugs company, are forming a joint venture in the US over-the-counter market for pain killers and gynaecological drugs...

Mexico launches \$750m global offering With emerging market debt prices at record highs following a six-week rally, Mexico has announced an issue of \$750m 20-year global bonds...

ECC announces operations overhaul English China Clays has announced a large-scale restructuring in an attempt to revive the speciality chemicals and minerals group following a collapse in first-half profits...

Frankfurt pushes to new record Investor sentiment remained strong in Frankfurt and prices pushed deeper into record territory. The DAX index climbed 15.74 to an index indicated 2,690.24.

Hong Leong in talks on hotels bank Singapore's Hong Leong Group, the city-state's largest hotel operator, is in talks with several international hotel groups about a possible equity partnership and the establishment of a chain of luxury hotels.

Companies in this issue

Table listing various companies and their share prices, including Acer, Alcatel, Allied Irish Bank, Alpine Computer, American Airlines, BAA, BOK, BT, Bwings, Bayer, Bielefeld Group, British Aerospace, British Airways, Burns Foods, Checkfree, Compaq, Commerzbank, Daimler-Benz, Dalgety, Delphi, Deutsche Bahn, Deutsche Telekom, Döring Kindersley, Elfège, English China Clays, Fidelity Investments, Fokker, France Télécom, Fujitsu, GM, Générale des Eaux, Guinness, Hanson, Hewlett-Packard, Hopewell, Hughes, ING, Independent Newspapers.

Market Statistics table with columns for Annual reports service, FT-SE 100, FTSE 100 Index, and various market indicators.

Chief price changes yesterday

Table showing price changes for various companies and indices, including FTSE 100, FTSE 100 Index, and individual stock prices.

Olivetti shares suspended after 10% fall

By Andrew Hill in Milan

Shares in Olivetti fell a further 10 per cent yesterday after magistrates confirmed they were investigating allegations that the Italian information technology group had published misleading half-year results.

The resignation of Mr De Benedetti, still Olivetti's largest shareholder, at first looked like a victory for Mr Calo, but a day later Mr Rocco Francesconi, director-general of the Olivetti holding company, also resigned, claiming that the

half-year results were worse than those published. He testified to Ivrea prosecutors over the weekend.

Olivetti has denied the accusations and has begun legal action against Mr Francesconi. But Consob, the stock market watchdog, is still investigating the claims, fuelling investors' doubts about Olivetti's financial situation.

Analysts were supposed to meet Mr Calo early this week in Milan and London but Olivetti called off those meetings last Friday after Consob asked the group to publish more information on its half-year results.

The outline results were released the same day that Mr De Benedetti resigned and showed a pre-tax loss of L40.2bn for the six months to June 30, and debt of L1.260bn. Olivetti says it stands by those figures and will now meet analysts after publication of the full interim results, which must take place before September 30.

"It isn't good for their image to call a meeting and then cancel it, but they did the right thing to postpone the meeting if they couldn't give all the data," said one analyst.



Under inquiry: magistrates are examining allegations against Francesco Calo, chief executive

Shares in Cir, the holding company through which Mr De Benedetti owns 15 per cent of Olivetti, and Cofide, which controls Cir, also fell sharply in Milan yesterday. Cir's shares closed down

L31.9 at L639.1 and Cofide's stock fell L11.6 to L393.5. Olivetti's shares are trading well below the value of its 41 per cent stake in Omnitel Pronto Italia, the mobile phone company which is one

of the group's most attractive assets. Analysts value the Omnitel stake at between L700 and L800 per Olivetti share, but Mr Calo has said it will not be spun off from the group.

Deutsche Telekom quits pay-TV group

By Frederick Stüdemann in Berlin and Raymond Snoddy in London

British Telecommunications, the UK group, is in negotiations with the Kirch Group to launch interactive services using digital satellite television in Germany. The move could bring BT into direct competition in the German market with Deutsche Telekom, the operator that is to be privatised in November.

The news of plans to introduce satellite home shopping and banking services in Ger-

many came as Deutsche Telekom confirmed that it is about to pull out of MMBG, the German digital pay-TV consortium in which it has a 27 per cent stake.

The decision of MMBG's main shareholder to quit the project means it is now on the verge of collapse. Telekom plans to develop its own pay-TV marketing operation based around its cable network.

Telekom said it would explain its decision on Thursday to MMBG's other shareholders, who include the Ger-

man media group Bertelsmann, Canal Plus of France, several of Germany's public sector broadcast networks and Debit, a unit of Daimler-Benz. MMBG was set up last year to establish a technological standard for the decoders needed to receive digitally-transmitted television signals and to create a uniform broadcasting platform and billing mechanism.

Telekom is understood to have made its decision after it became clear that MMBG had failed to meet these aims. The German pay-TV market was split earlier this year when the

Munich-based Kirch Group launched a rival decoder to the one being developed by MMBG.

Telekom is now believed to be working on its own decoder to be used with its cable TV network which reaches 16m households. The network is being digitalised, an operation which is scheduled to be completed next year. Then, according to Telekom, the cable network will be able to offer 160 channels.

The talks between BT and Kirch would involve a joint venture with DF1, the digital

satellite company which launched 19 channels in July. British Sky Broadcasting has a 49 per cent stake in DF1 and talks between BSkyB and BT on the launch of digital satellite TV in the UK would provide a model.

Telekom's decision on MMBG is a further blow to the ambitions of Bertelsmann. It has already suffered from the withdrawal of BSkyB from a planned venture and the decision of Canal Plus, another sometime partner, to merge with NetHold, a pan-European pay-TV company.

Hopewell in talks over Cepa disposal

By John Fiddling in Hong Kong

Hopewell Holdings, the Hong Kong property and infrastructure group controlled by Mr Gordon Wu, is discussing the sale of all or part of its Consolidated Electric Power Asia (Cepa) subsidiary in a move to raise funds.

In a statement to the stock exchange yesterday, Hopewell announced it was in negotiations with a number of independent parties. But it said no decision had been taken about whether to sell stakes in Cepa, which builds and operates

power plants in Asia. Analysts in Hong Kong played down the prospect of a sale of all of Hopewell's 60 per cent holding in Cepa, which they said could raise more than HK\$1.5bn (US\$1.7bn).

"If there is a deal - and we have seen a lot of false starts at Hopewell - it is more likely that a minority stake would be sold," said one infrastructure analyst, pointing to the growth potential of the power division and the lacklustre performance in Hopewell's other activities.

The possible sale of Cepa shares is Mr Wu's latest strategy to raise funds for Hopewell, which needs to cut its borrowings and to find capital for other projects. These include an elevated rail venture in Thailand and roads in southern China.

Mr Desmond Cheung, an analyst with Wickers Ballus in Hong Kong, estimates that Hopewell's total debts, including those consolidated from its joint ventures in China, amounted to HK\$2.5bn at the end of June last year.

Borrowings have grown further in the latest financial

year, he says. Last month, Hopewell abandoned its most recent fund-raising scheme, shelving plans to spin off its transport activities in the face of weak investor interest.

Potential candidates to buy a stake in Cepa include GPU, the US utility which is expanding in international markets.

The Hong Kong power company has established itself as a pioneer in the region's independent energy sector, winning contracts in China, Indonesia and the Philippines. At the end of June, it launched commercial operations at the

Shajiao C power plant in southern China, and is today scheduled to sign a letter of intent to build four 660MW units in Shenzhen, across the border from Hong Kong.

Some projects, however, have encountered problems. Last month Indonesian officials warned that a contract to build a plant in Java could be terminated because the scheme is behind schedule.

Although now completed, delays in the construction of Shajiao C curbed profits for the year to the end of June.

Irish press group in \$710m NZ purchase

By Terry Hill in Wellington and Raymond Snoddy in London

Mr Tony O'Reilly's Independent Newspapers of Ireland yesterday embarked on its biggest deal - a \$710m offer for the 55 per cent of Wilson and Horton, the Auckland-based newspaper and magazine group which it does not already own.

Last year the Irish group paid NZ\$260m (US\$195m) to Brierley Investments for a 28 per cent stake in Wilson and

Newspapers, said his company - which also recently paid NZ\$38m to buy the commercial radio network Radio News Zealand - was particularly attracted "to the stable and progressive environment New Zealand had to offer".

The deal will involve a new 12400m borrowing facility, but the company said yesterday its interest cover would remain "comfortable".

The acquisition would have a marginal effect on earnings in the short term but is expected to deliver "significant benefits thereafter".

Mr John Meagher, deputy chairman of Independent

The offer is being made by Independent Press Communications, a wholly-owned subsidiary of the Dublin-based group. IPC is offering NZ\$10.50 a share in cash, compared with the closing price of NZ\$9.70 yesterday. IPC said it would make both a stand in the market and a written offer for further shares in October.

Shareholders could opt to reinvest the cash in an offering of NZ\$200m of cumulative exchangeable preference shares.

These shares can be converted in seven years' time

Samsung closes in on Fokker takeover

By Gordon Grubb in Amsterdam

A rescue of Fokker, the failed Dutch aircraft maker, grew more likely yesterday as Samsung Aerospace Industries, part of the large South Korean conglomerate, said it had issued a letter of intent to take over the company.

Confirmation that a deal is in prospect offers the strongest hope of a solution to Fokker's problems since January, when Daimler-Benz of Germany, its then-parent, halted financial support. Fokker was put into the hands of receivers, which in July sold its profitable components and maintenance arm to Stork, a Dutch group.

Aircraft building has continued at Fokker throughout this year to complete existing orders. Outside suppliers are understood, however, to have warned the receivers that they might terminate contracts unless the company's future is resolved by the end of this month.

Samsung began talks in late August, and the receivers said last Friday that the Korean group had entered an exclusive due diligence process aimed at a possible purchase. Samsung's announcement yesterday to the Seoul stock exchange gave no indication of the price it would pay, although one Korean report put the figure at \$100m.

Stork would have to relinquish the service unit, Fokker Aviation, under the terms of its \$1.905.5bn (\$1.7bn) acquisition if a buyer emerged for the whole group. It appeared last night that Samsung might waive that right, and Stork said it had been a party to talks involving Samsung.

Stork said there had been "good discussions aimed at co-operation, and it is important that Stork and Samsung work together well".

If Samsung wanted Fokker Aviation included in a deal, it would also have to convince Nato countries that it was a suitable owner of the unit, which gains a significant amount of its revenue from upgrading Lockheed F-16 fighters deployed in Europe.

"Any contractor would have inside information" on the latest air defence technology of the western alliance, pointed out Mr Allard de Buijser, an analyst at MeesPierson, the Amsterdam merchant bank.

Another problem for Samsung will be the drain of skills away from Fokker. Apart from the 2,400 who now work for Stork, more than half the 4,400 employees made redundant on the aircraft building side have found other jobs.

Samsung is thought likely to retain manufacture of the Fokker 70 and 100 aircraft in the Netherlands and build a 180-seater in South Korea.



O'Reilly: international growth

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COMPANIES AND FINANCE: EUROPE/AFRICA

Bayer and Roche in US OTC tie-up

By Wolfgang Münchau in Frankfurt

Bayer, the German chemicals group, and Roche, the Swiss drugs company, are forming a joint venture in the US over-the-counter market for pain killers and gynaecological drugs.

products, which it has been marketing indirectly through Procter & Gamble, the consumer goods company. According to yesterday's agreement, Bayer will take responsibility for sales and marketing, while Roche will transfer the marketing of its OTC products from P&G to Bayer.

The agreement covers brands with annual sales of around \$275m, of which Roche's products will make up about two-thirds. The two companies refused to divulge further financial details.

The drugs do not include Bayer's best-selling Aspirin and Alka-Seltzer brands, which the German company regards as global products. The drugs to be included in the joint venture are Bayer's Actron and Vanquish analgesics, and Midol menstrual pain reliever and Myselx-7 vaginal yeast infection treatment. Roche will bring in Aleve, an analgesic, and the recently launched Femstat 3' yeast

infection treatment. The two companies confirmed that new products could later be brought in to the joint venture. "It makes sense to bring in smaller products to achieve the right critical mass. But since Bayer did not bring in its main assets, the venture will therefore have little impact on Bayer's earnings," said Mr Ronald Köhler, chemical analyst at BEF-Bank. The announcement came as Bayer gave details of a wide-ranging restructuring of its internal organisation. Under new structures, Bayer will group its business units into five areas: chemicals; polymers; health care, agriculture and Agfa-Gevaert, the maker of films and imaging equipment.

Veba plans DM600m telecoms investment

By Michael Lindemann in Düsseldorf

Veba, the German industrial combine which is branching out into telecoms, yesterday said it would spend DM600m (\$396.7m) to build and operate a telecoms network built on gas pipelines which crisscross Germany.

EUROPE/AFRICA NEWS DIGEST

Old Mutual warns on rand value

Old Mutual, South Africa's largest institutional investor, yesterday warned that sentiment in the Johannesburg markets would not improve until exchange controls were abolished. Mr Mike Levett, chairman of the life assurance and mutual fund manager, said uncertainty over the true value of the rand was undermining the market. It has lost a quarter of its value against the dollar since February. Announcing a solid full-year performance and investment products, Mr Levett said its insurance and investment products would be "very significantly different" when exchange controls were lifted. Analysts said the controls were frustrating attempts by local institutions to finalise asset swaps approved by the South African Reserve Bank.

Polish banks struggle to the altar

A four-way merger will create sector's largest group, but problems remain

The Polish banking sector, still made up largely of small, local and under-capitalised banks, yesterday saw the announcement of a somewhat reluctant merger which will form the country's largest banking group.



Hanna Gronkiewicz-Walczak sees need for bigger banks

It is not quite a shotgun marriage. But none of the parties to the impending merger of three regional banks with bank Pekao SA see it as a marriage made in heaven. At best, the creation of a new banking group accounting for nearly 23 per cent of the assets of the banking system is seen by the partners as a marriage of convenience. The merger is between four of the nine privatised state-owned commercial banks: Szczecin-based Pomorski Bank Kredytowy (PBKS); Lublin's Bank Depozytowy Kredytowy (BDK); Lodz-based Powszechny Bank Gospodarczy (PBG); and Pekao SA, the former communist-era and currency savings bank. It is designed to achieve the critical mass which the government believes is needed if Polish banks are to compete with foreign banks and help to finance the investment required to sustain rapid growth.

The process began with Poznan-based Wielkopolski Bank Kredytowy (WBK) in April 1993. In a pace-setting move, the European Bank for Reconstruction and Development (EBRD) bought a 28.5 per cent stake in WBK. It was then joined by Allied Irish Bank (AIB). AIB, which signed a World Bank-sponsored "twinning agreement" with WBK, has built up a 36.3 per cent stake with a view to eventual control. "We would not have taken a minority stake had we not got the chance to take an eventual majority stake through first refusal on the EBRD's holding," Mr David McCrossan, managing director of AIB European Investments, said last week. While foreign bankers remained cautious, the Dutch ING group, another big ambitious bank from a small country, became the strategic investor in the subsequent privatisation of Bank Slaski in 1994. It built up a 54 per cent stake in the

Leading Polish banks by equity at June 30 1995 (zlotys m)

Table with columns: Bank, 1993, 1994, Jun 95, Change, Jun 95/Dec 94. Lists banks like BOZ, Bank Handlowy, PKO BP, Pekao SA, etc.

Notes: (1) Excluding the general risk reserve and the income for the year. (2) Including restructuring costs and 90% discontinued bonds and the carryover effect on equity. (3) Excluding profit for the year. (4) Unable to reconcile the difference.

bank and also made a 10 per cent portfolio investment in the Bank Przemyslowo-Handlowy (BPH), the next to be privatised. The EBRD was obliged to take up a 15 per cent stake in BPH as the underwriter of the poorly-subscribed share issue, while a few months later Poland's BIG bank rescued the privatisation of Bank Gdanski, which met a similar poor reception from investors. Faced with the difficulty of attracting foreign strategic investors, and with a scarcity of Polish capital in a still undeveloped stock market, the government came up with a new privatisation strategy. This called for the creation of two big state-owned groups, one centred on Bank Pekao SA and the other around Bank Handlowy, the former foreign trade bank, followed by their eventual privatisation. But the government's decision to push the partially privatised BPH into the arms of Bank Handlowy without properly consulting its foreign minority shareholders, the EBRD and ING, met strong protests from both banks. Because of the furore, the plans to make Bank Handlowy, the most profitable Polish bank, into the core of the second merged group have been quietly dropped. This has left Mr Czeslaw Stypulkowski, Handlowy's president, free to press ahead with plans for the privatisation of the bank. Bank Pekao SA, meanwhile, pushed forward its difficult negotiations with the Lublin, Szczecin and Lodz-based regional banks whose combined assets total 36,007m zlotys (\$12,926.6m), 23 per cent of the 154,877m zloty total assets of the Polish banking system. The nuptial contract has already gone through 14 drafts. The aim is to pool capital and to allow each of the four partner banks to gain from the others' specific area of expertise - credit cards, foreign exchange or corporate banking - while remaining sufficiently independent to retain their individual regional bases. "The new group might develop into a single bank eventually. But at the outset, each bank will remain a separate legal entity and the group will be run by a policy committee in which Pekao will have two members and the others, one each," said Mr Andrzej Szulcalski, president of the PBK. "The assumption behind the consolidation of the four banks is that it will be easier to privatise a big bank than four smaller ones. But we don't really know whether the merger will make privatisation easier or not," he said.

STN sale attracts interest

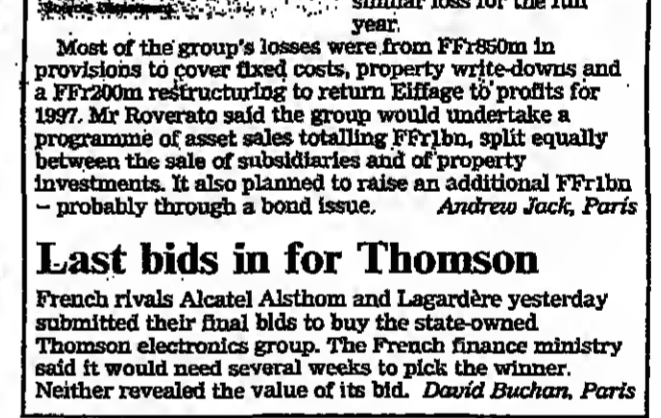
About 30 companies have submitted bids for the German defence electronics group STN Atlas, and up to eight will be short-listed within the next two weeks, executives close to the sale said. About half the bidders were international companies, increasing the likelihood that a non-German group would make it to the last round of the bidding, something which the German defence ministry has been concerned to prevent. STN makes sophisticated electronics used by Germany's armed forces.

Eiffage sees loss for year

Shares dropped sharply at Eiffage, the French construction group, yesterday after it announced it was likely to make a loss in 1996, the first time in 12 years. The shares closed down 5.75 per cent at FF377, after diving 17 per cent earlier. Mr Jean-Francois Roverato, chairman, said low orders for buildings and road construction explained losses of FF690m (\$172.66m) for the first six months, and predicted a similar loss for the full year. Most of the group's losses were from FF630m in provisions to cover fixed costs, property write-downs and a FF200m restructuring to return Eiffage to profits for 1997. Mr Roverato said the group would undertake a programme of asset sales totalling FF1bn, split equally between the sale of subsidiaries and of property investments. It also planned to raise an additional FF1bn - probably through a bond issue.

Last bids in for Thomson

French rivals Alcatel Alsthom and Lagardere yesterday submitted their final bids to buy the state-owned Thomson electronics group. The French finance ministry said it would need several weeks to pick the winner. Neither revealed the value of its bid. David Buchan, Paris



BERTRAND FAURE 1st HALF: SHARP INCREASE IN SALES. The Board of Directors of Bertrand Faure, chaired by Daniel Dewarvin, met on September 12, 1996 to approve the consolidated accounts for the first half-year. Key figures are as follows: Sales 7,223.1 MF, Operating Income 396.7 MF, Current Income 336.6 MF, Net income from consolidated companies 287.5 MF, Net income (Group share) 175.8 MF.

Table with columns: Price, Bid, Offer, etc. for various securities. Includes a notice to holders of U.S. \$1,500,000,000 United Mexican States Liberty Bonds.

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COMPANIES AND FINANCE: EUROPE

ING still smitten by the allure of Barings

Dutch group is untroubled by pay discrepancies created by takeover of the UK merchant bank

At least 10 people at Barings earned more in salary and bonuses last year than Mr Aad Jacobs, who as chairman of ING, the Dutch banking and insurance combine, secured their jobs by taking over the UK merchant bank brought down by the Singapore-based trader, Nick Leeson.

ING paid F11.7bn (\$1bn) for Barings, strengthened its capital by F1445m and spent £25m (\$39m) in upgrading technology and controls - whereupon Barings failed to meet the 1996 profit targets set by its new parent.

Nor did it stop there. Dozens of important traders defected this year, most of them to Deutsche Morgan Grenfell, whose subsequent embarrassment over mismanaged funds may have washed some of the sting from ING's wound.

Mr Jacobs, who rose from an investment manager on the insurance side to head the five-year-old group, proclaims himself untroubled by the remuneration discrepancy, and makes it clear that the outcome still looks good on his calculator.

"We lost about 80 people, we have hired 30 and kept the trading business at the

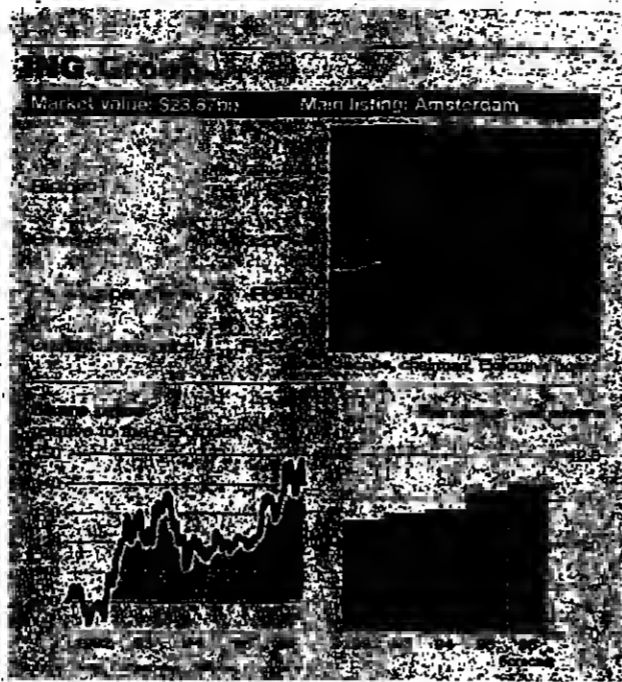
same level and maintained market share in all markets," he said in an interview. "The positive news is that we are now working on a much lower cost-base with the same income."

Some 18 months after the purchase, the allure of owning Barings has not worn off. "Everybody wants to do business with us - they like the fact that we acted bravely last year."

Such admiration has lent prominence to other parts of the group, although that may be better for opening doors than gaining actual business.

Mr Li Peng, the Chinese premier, is said to have spent 20 minutes inquiring after the health of Barings during a Beijing meeting last winter aimed at winning licences there for Nationale-Nederlanden, ING's insurance division. Nat-Ned still awaits permission to tap China's \$1bn retail market.

But "in the UK and in a number of other parts of the world, Barings is originating deals where... it can offer the client not only a bright idea but also can take care of the finance... We have big deals we were certainly not invited to, let us say, two years ago." In June, the



bank put together a £2.6bn revolving credit for Scottish Power, the acquisitive UK utility which Barings was advising.

Deals such as that - along with the rescue of Barings itself, and an expertise in emerging markets - mask the extent to which ING

remains a Dutch company. More than half its staff based in the Netherlands, and at least a similar proportion of its gross income still comes from the domestic market.

Group interim results released last month show that of F12.76bn in profits before tax and internal adjustments, F11.98bn was home grown.

Today's annual Dutch budget aims to put the country in readiness for European monetary union. It is on this year's performance that eligibility for the single currency is due to be judged, and Mr Jacobs shares a conviction prevalent among his peers in the country's boardrooms that - although government debt and budget deficit levels remain high - the guilder will be among the participating currencies.

For ING, however, the costs are more certain than the benefits. The bill for revamping technology alone will be F120m over the next few years, and could go higher. Along with that, earnings from foreign exchange dealing among member currencies - worth perhaps an annual F1100m - will disappear.

Freed from currency risk, the outward looking Dutch manufacturing and service sectors could turn to banks elsewhere in the Euro zone for funds. Industrial counterparts in countries such as Germany and France, either more tied or more loyal to

local institutions, might not provide a similar flow in the other direction.

"It is a two-way street," in insurance as well, Mr Jacobs acknowledges. But "fortunately this is, as far as I can see, one of the countries with the highest competition. I wish our foreign competitors a lot of success."

He couples this cockiness with a warning that Ecu is a compelling reason for Dutch companies to lower their cost base. In the local market, even with awkward severance arrangements, ING has been shedding about 1,000 employees a year since the 1991 merger.

As Mr Jacobs has found, staff at Barings do not come cheap, but the group is seeking to re-align its pay structure to reward longer-term commitment. "It is not our intention to lower bonuses," he says. "If we want to work in the City we have to behave as the customs are in the City, and I don't have any problem with that."

Gordon Cramb

A serialisation by the Financial Times of All That Glitters, a new account of the Barings collapse, begins on Wednesday.

EUROPEAN NEWS DIGEST

Générale des Eaux sees profit for year

Mr Jean-Marie Messier, chairman of Générale des Eaux, confirmed that the company would return to profit this year "at a modest level, because of exceptional elements". Générale des Eaux posted a net loss of FF3.68bn (\$714m) in 1995. Mr Messier told Le Figaro newspaper that, from 1997, the results should be more representative of the group's global potential. Debt should stabilise in 1996 and be aimed to reduce it from 1997.

Mr Messier said that for any subsequent telecoms joint venture, Générale des Eaux would be looking for a partner with a European vision of the market. "In that respect, the most natural axis is a Franco-German one," he added. The company also had strong links in radio-telephony with SBC Communications, of the US, and the UK's Vodafone. He said that during 1996 almost half the group's shareholdings would be liquidated, for example its stake in Accor - sold to Fnac - and its minority stake in Bienehm Group, the UK exhibitions organiser, which is for sale.

Linotype-Hell shares bought

Commerzbank said Linotype-Hell's outstanding shareholders had agreed to sell their 700,000 shares, about 29 per cent of the company's share capital. Commerzbank offered shareholders DM65 a share from August 2 until September 13. "Like Siemens and Fregg Vermögensverwaltungsgesellschaft, which together hold 50 per cent plus one share of Linotype Hell's share capital, the bank will dispose of these shares to Heidelberger Druckmaschinen once the federal cartel authority has signified its approval," the bank said.

Poland may drop reserve rules

Poland's central bank is considering lifting banks' obligatory reserve requirements next year. Mr Witold Kozinski, National Bank of Poland deputy president, said: "It seems to me that the banking crisis is subsiding - fewer banks have failed lately. If everything continues in that direction, next year we can do something to take a burden off banks - I have in mind freeing banks from the burden of obligatory reserves."

The country has 1,500 such banks. Obligatory reserves, currently at 17 per cent and 9 per cent for 240y call and term deposits respectively, were deemed necessary after several banks failed in the early 1990s. The Polish Banking Association and Banking Guarantee Fund have recently been lobbying for their reduction. *Reuters, Warsaw*

NCC acquires R&S

NCC, Sweden's second-largest construction group, has acquired Denmark's Rasmussen & Schlotz in a deal which will make it the leading Danish building company. NCC said it was paying DKK310m (\$53.2m) and R&S's owner, R&S Holding, would inject DKK150m of fresh capital. Mr Jan Sjöqvist, NCC chief executive, said the transaction would produce synergies for NCC in several areas and would enhance earnings this year after acquisition costs. Three of R&S's four divisions, barring its German construction operations, were included in the purchase, as well as interests in two associated businesses. The acquired companies will be merged with NCC's three Danish subsidiaries to form a new group, R&S/Amtion, with annual sales close to DKK1bn.

Greg McIvor, Stockholm

Viacom in Scandinavian deal France Télécom Polish offer

By Raymond Snoddy

Modern Times Group, the media subsidiary of Kinnevik, the diversified Scandinavian company, will today announce a deal with Viacom of the US to transmit four of its channels on its satellite systems.

The deal will allow MTG to offer Nickelodeon, the children's channel, the Sci-Fi channel, and the two Viacom music channels, MTV and VH1, to 800,000 subscribers.

MTG, whose interests range from television channels such as TV3 and TV1000 to Metro, a recently launched free newspaper aimed at travellers on the underground in Stockholm, had revenues of SKr4bn (\$596m) last year.

The company made a loss, however, because of a decision to transfer its channels from the Astra satellite system to three satellites beamed at Scandinavia - a move that will ultimately save money.

MTG was keen to sign up the four new channels to expand the size of the programming package. MTG is planning to follow the strategy of BSkyB of the UK, of adding as many channels as possible to the overall package. "Whatever Sky does, we do too," Mr Pelle Tornberg, MTG president, said yesterday.

Apart from Scandinavian channels, MTG already offers Eurosport, Discovery and Cable News Network. The company is also con-

sidering adding Sky News and some of the channels about to be launched by Granada Television, of the UK, in a joint venture with BSkyB.

MTG is the leading pay television company in its region. It currently charges SKr69 a month for its basic service and SKr199 for its premium services.

The addition of the new channels is not expected to lead to a large increase in the overall cost to consumers. The marketing package will be adjusted so that the larger package of basic channels will be more expensive, while the cost of the premium movie services will be reduced in an attempt to increase the number of subscribers.

By Christopher Bobinski in Warsaw

France Télécom, the French state-owned telecoms company, says it wants to operate a high-frequency direct communications system (DCS) mobile telephone network being established by the Polish government. It has offered to drop a court case against the Polish government in return for the licence.

The offer follows last week's visit to Poland by Mr Jacques Chirac, the French president, who reportedly said it was "unimaginable" that France Télécom would withdraw from Poland. His comments indicate that the French government wants France Télécom's dispute

with Poland resolved amicably. This is essential if the French company is to mount a successful bid for stock in Telekomunikacja Polska SA (TP SA), Poland's state-owned telecoms operator which the government is considering privatising next year.

France Telecom is a partner, with TP SA and Ameritech, in Centertel, an NMT system mobile phone network which has enjoyed a lucrative monopoly since starting up four years ago. Centertel now faces competition from two, more modern, GSM systems.

Earlier this year, France Télécom and its US partner took the Polish government before international courts alleging that promises of a

GSM licence for them and TP SA had not been honoured. The new licence would have replaced their NMT licence once the frequencies needed for the GSM system were freed from military use.

Instead, one licence was awarded to Era GSM, which is led by Elektrim, a listed telecoms and power equipment producer with Deutsche Telekom and US West as shareholders. The other went to Polkomtel, a consortium of local companies with TelDanmark and Air Touch of the US.

Era GSM says it will have 40,000 subscribers by the end of this year and around 700,000 by the end of next. Centertel has 110,000 subscribers.

This announcement appears as a matter of record only.

September 1996

The Roebling Fund

\$1,600,000,000

A Bridge Fund Formed to Provide Financing for Leveraged Transactions Prior to the Issuance of High Yield Securities

The undersigned acts as Manager of the Fund.
The Chase Manhattan Bank

The undersigned acted as Financial Advisor, Sole Placement Agent and Arranger.
Chase Securities Inc.



COMPANIES AND FINANCE: THE AMERICAS

US utilities in \$4.8bn merger

By Richard Tomkins in New York

The wave of mergers among US utilities continued yesterday with another multi-billion dollar deal. Ohio Edison and Centene Energy are to form a new holding company with an equity value of about \$4.8bn.

that they can cut power prices and become more competitive. Until recently, quoted electricity companies in the US had enjoyed monopolies in the territories they served.

improved operating efficiencies, lower capital costs and the cutting of 900 jobs from the combined workforce of 11,000.

Mr Robert Farling, chairman and chief executive of Centene Energy, described the merger of the two companies as "a natural".

AMERICAS NEWS DIGEST

Nike continues winning streak

Nike, the US maker of sports shoes and clothing, yesterday continued its recent successful run by announcing a 24 per cent increase in net profits to \$226.1m for its first quarter to August.

Columbia TriStar names stand-in

By Christopher Parkes in Los Angeles

Day-to-day control of Sony's Columbia TriStar Pictures has been taken over by Ms Lucy Fisher, deputy to chairman Mr Mark Canton, who was removed at the weekend.



Demi Moore in Strip-tease, a flop for Columbia TriStar

Although she is considered a potential permanent successor, a new chairman is unlikely to be named until uncertainty about the future of the management structure at Sony Pictures Entertainment, the division responsible for the Japanese group's US television and movie operations, has been resolved.

The weekend changes followed an intervention by Mr Nobuyuki Imai, Sony group president, who was reported to be angered by the highly publicised search for a successor to Mr Canton.

Hewlett-Packard upgrades servers

By Louise Kehoe in San Francisco

Hewlett-Packard yesterday announced new higher-performance versions of its enterprise servers - computers that are widely used as the hub of office networks and for creating commercial sites on the Internet.

"They know they need high performance and high bandwidth to turn the 'World Wide Web' into the 'World Wide Wait'."

Smith Barney to pay damages

Smith Barney and one of its brokers have been ordered by an arbitration panel to pay damages totalling \$1m to a former client. Of that amount \$750,000, an unusually high level, consists of punitive damages.

Waste Management sells units

Waste Management, the global waste haulage and environmental engineering group, has sold the industrial waste process and manufacturing units of its Wheelabrator Technologies subsidiary to California-based United States Filter, for \$385m in cash.

Maple Leaf Foods expands

Maple Leaf Foods, the Canadian food processor, is to expand its domestic and international meat business by about 50 per cent with the proposed purchase of the fresh pork and prepared meat operations of Alberta-based Burns Foods, Texas, was not disclosed.

Fidelity sets up software arm

Fidelity Investments, the largest US mutual fund manager, has set up a new commercial technology company to market its software products directly to other financial services organisations.

Intuit sells payment-processing arm

By Louise Kehoe

Intuit, the US software group which publishes Quicken, the top-selling personal computer finance software, has agreed to sell its electronic bill-payment processing subsidiary to Check-Free, which offers similar services.

traditional banking institutions in the emerging market for electronic banking. The deal will make Check-Free the provider of home banking and bill payment services for more than 180 financial institutions and will bring its customer base to more than 1m.

Internet. It is also developing standards for exchanging financial data - such as bank statements - via the Internet.

For the fiscal year, the company reported a net loss of \$20.7m, or 46 cents, on revenues of \$552.9m. For the previous 12 months it recorded a net loss of \$44.3m, or \$1.07. Results for both years included special charges.

EUROPEAN INVESTMENT BANK IFL 1,000,000,000 FRN 1995-2000

Ambroveneto International Bank Ltd US\$ 150,000,000 Floating Rate Notes due 2004

European Investment Bank PTE 20,000,000,000 Floating Rate Bonds due 1998

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مكتبة من الصحف

COMPANIES AND FINANCE: ASIA-PACIFIC

Hong Leong in talks on hotels partnership

By James Kyng in Singapore

Singapore's Hong Leong Group, the state's largest hotel operator, is in talks with international hotel groups about forming an equity partnership...

The proceedings are at a preliminary stage. We are not about to sign an agreement tomorrow, but neither is this just talk...

Industry sources say Hong Leong is at an advanced stage in talks with three main contenders for a tie-up with its Hong Kong-listed subsidiary CDL Hotels International...

For CDL, one of Asia's fast-emerging hotel operators, the move presents an opportunity to upgrade its image from four stars to five.

the brand name of a future partner to some of its hotels, and use its management skills to upgrade its operations.

The envisaged partnership would see CDL taking a significant stake in its partner, and a reciprocal cross-shareholding in CDL for the other group. It has not been decided whether the two stakes would be of equal value...

After the partnership is formed, customers would be able to book rooms in one chain through the other.

Indeed, Four Seasons Hotels announced earlier this year it was seeking an outside investor to expand its Regent International chain in Asia...

its Regent International chain in Asia. CDL has some experience with the Regent already, as the Four Seasons subsidiary manages its hotel in Kuala Lumpur.

Speaking in Singapore early this year, Fairmont's chief executive Mr Robert Small also indicated an interest in deeper co-operation with CDL...

The Hong Leong Group has the financial muscle to help fund an expansion for a new partner. It is one of Singapore's largest conglomerates, with gross assets of more than US\$16bn...

Under Mr Kwak Leng Beng - who is keen to make the company a big global operator - the group has become one of the world's most acquisitive hotel owners...



Five-star aspirations: the Orchard Hotel in Singapore owned by the company Taipei, the Millennium Hilton in New York and The Gloucester in London.

Losses widen at Thai construction group

By Ted Baradacs in Bangkok

Christiani & Nielsen, the Dutch construction company taken over by its Thai subsidiary in 1992, yesterday announced a \$99.8m rights issue to help fund restructuring...

The deficit compares with one of B234.5m last time, and the company is one of 15 being threatened with delisting from the Stock Exchange of Thailand after a string of losses.

its shares be temporarily suspended from trading while it explained the first-half losses to shareholders.

It blamed the heavy losses primarily on BTL78m in restructuring costs incurred in the second quarter of the year. These were devoted to measures to revamp its loss-making European subsidiaries and shore up operations in Asia...

Total losses in the second quarter were B22.06bn, compared with a deficit of B252.9m in the same period last year.

Christiani & Nielsen said 224.5m new shares would be offered to existing shareholders in a ratio of five old shares for seven new ones.

Subject to shareholder approval, the company will also issue B712.9m in convertible debentures, also to existing shareholders, valued at B1,000 each.

Maturity of the debentures will be five years, and they can be converted at a ratio of 255 shares for each debenture at a price of B10.

with revenue from Thailand, but losses there have started to mount, finally forcing the capital-raising scheme. Analysts say that about 80 per cent of the company's losses are now coming from Thailand...

Analysts say cash-flow problems at the company have forced it to delay completion of projects in Thailand, while trouble in the real estate sector has caused problems in settling accounts with developers...

NZ carrier plots flight plan for Ansett

Air New Zealand's tie-up with the Australian airline may prove mutually beneficial

Air New Zealand is awaiting clearance to take off on a flight it hopes will make its bigger and stronger regional airline, and a tougher competitor to the combined efforts of Qantas and British Airways.

Within days, the Australian foreign investment board is expected to give its final approval to Air New Zealand's plan to buy a 50 per cent stake in Australian airline Ansett from the TNT transportation group.

This should be followed by the agreement of Air New Zealand shareholders at a special meeting on September 27, which will also approve a NZ\$240m (US\$167m) fundraising.

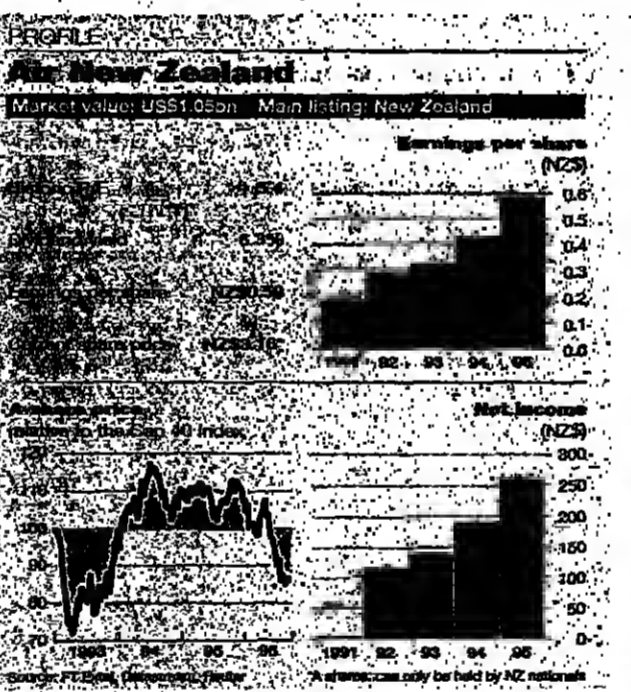
Mr McCrea says the agreement to buy TNT's shareholding in Ansett for a total outlay of \$475m (US\$375.8m) "rests a critical mass" on a growth that would have been impossible had the two airlines stayed independent.

airline alliances. "With combined assets of NZ\$6.9bn we will be a robust competitor," he said.

Air New Zealand, which is 42.5 per cent owned by conglomerate Brerley Investments, has been profitable for many years, partly because of cost-cutting by a small management team which believes similar savings can be found at Ansett.

Observers say Air New Zealand faces a hurdle in convincing tough Ansett chairman Mr Ken Cowley that the changes it wants are necessary.

Two years ago, News Corp signalled its intention to withdraw from the airline industry, and so began talks with Air New Zealand to sell its shares. They ultimately failed on price, but this opened the way for Air New Zealand to begin talks on buying TNT's stake. In this event, Ansett's falling profitability and market share meant Air New Zealand paid A\$125m less than News Corp's original asking price.



tion that emerged following an agreement giving it first option to buy News Corp's Ansett shares.

Airline analysts say Air New Zealand stands to reap substantial benefits from its tie-up with Ansett, although these are unlikely to flow into profits for 18 months.

The airline will be able to help co-ordinate arrival and departure times to assist passenger revenue between the two companies, and can code-share to assist international bookings.

One of the more visible changes is likely to be a move from Air New Zealand to co-ordinate the types of aircraft both airlines use. Analysts say that by international standards, Ansett has a "messy" fleet made up of both Airbus and Boeing aircraft.

Changes to Sydney airport are also forcing Ansett to rethink its fleet. Air New Zealand is expected to seek to rationalise this in favour of an all-Boeing fleet like its own.

Together, the partners will initially have a fleet of 35 wide-bodied and 86 single-aisle jets.

Terry Hall

INTEL CORPORATION (Incorporated in the Republic of Korea with limited liability) To the Holders of the Company's U.S. \$20,000,000 7/8 per cent. Convertible Bonds 2003 (the "Bonds") NOTICE TO BONDHOLDERS Notice is hereby given that, at a meeting of Bondholders held on 16th September, 1996 at the offices of Chase Manhattan Trusts Limited (the "Trustee") at Woolgate House, Coleman Street, London EC2P 2HD, the following Extraordinary Resolutions (as defined in the Trust Deed dated 20th June, 1994 between the Company and the Trustee) were approved by the Bondholders: 1. THAT the Extraordinary Resolutions passed at a meeting of Bondholders held on 25th July, 1996 be and are hereby revoked in their entirety and the Trustee be and is hereby directed not to give notice to the Company that the Bonds are immediately due and repayable and/or take any steps to procure repayment of the Bonds. 2. THAT, subject to the First Supplemental Trust Deed referred to in Resolution 4 below being executed, the Company's proposal that the Bondholders be granted a put option exercisable on 23rd September, 1996 at the principal amount of the Bonds and another put option exercisable on 23rd September, 1999 at the Redemption Amount of the Bonds, be and is hereby approved in principle and, but without limitation, the following amendments to the terms and conditions of the Bonds be and are hereby approved in principle: (a) The following paragraphs shall be inserted as Condition 7(D) and Conditions 7(D) to 7(G) shall be renumbered accordingly: "Redemption at the option of the Bondholders (i) The Company will, at the option of the holder of any Bond, redeem such Bond on 23rd September, 1996 (the "First Put Date") at the principal amount of such Bond together with interest accrued to the date of redemption. To exercise such option (the "First Put") the holder must, by no later than 5 p.m. (Brussels time) on 19th September, 1996 deposit such Bond, together with all Coupons relating to it which mature after the date fixed for redemption, with any Paying Agent together with a duly completed redemption notice in the form obtainable from any of the Paying Agents. No Bond so deposited may be withdrawn (except as provided in the Agency Agreement) without the prior consent of the Company. Notice of the commencement of the period for the deposit of the Bonds for redemption pursuant to this Condition 7(D) shall be given to the Bondholders on 17th September, 1996. (ii) The Company will, at the option of the holder of any Bond, redeem such Bond on 23rd September, 1999 (the "Second Put Date") at the Redemption Amount of such Bond. To exercise such option (the "Second Put") the holder must, by no later than 5 p.m. (Brussels time) on 19th September, 1999 deposit such Bond, together with all Coupons relating to it which mature after the date fixed for redemption, with any Paying Agent together with a duly completed redemption notice in the form obtainable from any of the Paying Agents. No Bond so deposited may be withdrawn (except as provided in the Agency Agreement) without the prior consent of the Company. Notice of the commencement of the period for the deposit of the Bonds for redemption pursuant to this Condition 7(D) shall be given to the Bondholders. (iii) The 1999 Put Price will be calculated by the Company in accordance with the following formula: P2 = (1 + r)^2 * (P1 + C) * (253 / 360) - (1 + r) * (C * (1 + r) / (360 * (1 + r))) - SC Where: P2 = 1999 Put Price expressed as a percentage (rounded up, if necessary, to the nearest three decimal places). P1 = 1996 Put Price (which equals 100 per cent.). C = 7/8 per cent. (being the current interest rate). SCP = The number of days from the First Put Date (23rd September, 1996) to the next Interest Payment Date. SC = C * (253 / 360) r = as calculated on a 360 days per year basis as described in Rule 251.1 and Rule 803.1 of the Rules and Recommendations of the International Securities Market Association (or any substitute or successor thereof) and expressed as a percentage. s = Spread of 150 per cent. The Yield on the Reference 3 year U.S. dollar LIBOR swap rate for the purposes of y above, will be determined by Dewco Securities Co., Ltd. on the following basis: The "Yield" will be the offered 3 year U.S. dollar LIBOR swap rate which appears on the display designated "GOTY" on the Reuters monitor (or such other page or service as may replace it for the purpose of displaying the offered yields on such Reuters 3 year U.S. dollar LIBOR swap rate) for the first quotation in the Reference 3 year U.S. dollar LIBOR swap rate occurring on or after 10.00 a.m. (Hong Kong time) on the Determination Date. "Determination Date" means 16th September, 1996. (b) The words "(and)" in the third line of Condition 7(A) shall be deleted and the words ", (C) and (D)" shall be substituted therefor. (c) The words "paragraph (D)" in the second line of Condition 7(F) (renumbered as Condition 7(G) pursuant to resolution (2)(a) above) shall be deleted and the words "paragraph (E)" shall be substituted therefor. 3. THAT, subject to the First Supplemental Trust Deed referred to in Resolution 4 below being executed, the Company's proposal that the Bonds which are not redeemed pursuant to the First Put or the Second Put need not be cancelled and may be reissued or resold in the open market or otherwise at any price and is hereby approved in principle and, but without limitation, the following amendments to the terms and conditions of the Bonds be and are hereby approved in principle: The words "it is the intention of the Company" in Condition 7(D) need not be cancelled and may be reissued or resold" shall be inserted at the end of the first sentence of Condition 7(F) (renumbered as Condition 7(G) pursuant to resolution (2)(a) above) which will now read as follows: "All Bonds which are redeemed or converted or purchased and surrendered to any Paying Agent for cancellation as provided in paragraph (E) of this Condition will forthwith be cancelled (together with all unredeemed Coupons attached thereto or surrendered therewith) save that any Bonds or Coupons redeemed at the option of a Bondholder pursuant to Condition 7(D) need not be cancelled and may be reissued or resold. All Bonds cancelled (together with all unredeemed Coupons cancelled) will be forwarded to or to the order of the Principal Paying Agent and may not be reissued or resold. If any Bond is purchased by the Company or any Subsidiary and cancelled without all unredeemed Coupons appearing thereon, the Company will make payment in respect of any such missing unredeemed Coupon in accordance with Condition 5 as if the relevant Bond had remained outstanding for the period to which such Coupon relates." 4. THAT the First Supplemental Trust Deed, in the form produced to the meeting, which following due execution by the Company and the Trustee is to implement the above resolutions be and is approved and the Trustee be and is authorised and directed to execute the First Supplemental Trust Deed. 5. THAT, subject to the execution of the Second Supplemental Trust Deed referred to below by the parties thereto, the proposed merger (the "Merger") of Intel Corporation into Intel Electronics Co., Ltd. pursuant to the Merger Agreement dated 13th May, 1996 between Intel Corporation, Intel Electronics Co., Ltd. and Intel Electronics Co., Ltd. at a merger ratio of 0.0925 so that one Non-voting Share of Intel Corporation will be exchanged for 0.0925 fully paid-up Non-voting Share of Intel Electronics Co., Ltd. with the current conversion price adjusted in an equivalent manner, to take effect on 1st November, 1996 and with the other Conditions unchanged, be and is approved, and the Trustee be and is authorised and directed to execute a Secured Supplemental Trust Deed, substantially in the form produced to the meeting with such changes thereto as the Trustee may approve, to give effect to the Merger. The First Supplemental Trust Deed dated 16th September, 1996 has been duly executed by the Company and the Trustee and the Second Supplemental Trust Deed dated 16th September, 1996 has been duly executed by the Company, Intel Electronics Co., Ltd. and the Trustee. Notice is hereby given that the period for the deposit of the Bonds for redemption pursuant to Condition 7(D)(i) of Part 1 of the First Schedule of the Trust Deed as amended by the First Supplemental Trust Deed and the Second Supplemental Trust Deed (the "Amended Trust Deed") commences with effect from 17th September, 1996 and ends at 5 p.m. (Brussels time) on 19th September, 1996. Any Bondholder wishing to exercise the First Put will, therefore, need to act in a timely manner. Notice is hereby given that the 1996 Put Price (as defined in Condition 7(D)(ii) of the Amended Trust Deed) for the purposes of calculating the Redemption Amount in respect of the Second Put is 125.449 per cent. It is for Bondholders to decide whether the 1996 Put Price adequately compensates them for deciding not to exercise their option to require the Company to redeem all or some only of the Bonds held by them on the 1996 Put Date, or not to exercise any other relevant rights that the Bondholders may have. All Bondholders contemplating taking any action in respect of the matters contained in this notice should seek independent advice as to their tax position and, if in any doubt, should also seek independent financial advice. PRINCIPAL PAYING AGENT The Chase Manhattan Bank Woolgate House, Coleman Street London EC2P 2HD PAYING AGENT Chase Manhattan Bank Luxembourg S.A. 5 rue Plaetis L-2338 Luxembourg-Grand Issued by: Intel Corporation Dated: 17th September, 1996

ABN-AMRO Holding N.V. established in Amsterdam INTERIM DIVIDEND 1996 With reference to the announcement dated August 15, 1996 concerning the payment of an interim dividend over the 1996 financial year, the Managing Board of ABN AMRO Holding N.V. herewith announces the following: Depending on the shareholder's option, the interim dividend will be paid either wholly in cash or wholly in ordinary shares chargeable to the share premium reserve. Shareholders who have opted for payment of the dividend in cash will receive NLG 1.80 minus 25% dividend withholding tax against dividend coupon no. 23. Shareholders who have opted for payment in stock will receive one new ordinary share of NLG 5 against 53 dividend coupons no. 23 of ordinary shares. The new ordinary shares will be made available in the form of CF-stock or K-stock, with dividend coupons nos. 24 ff and talon attached. The new ordinary shares qualify for the final dividend for the 1996 financial year and the full dividend for ensuing financial years. The stock dividend chargeable to the share premium reserve will be exempt from Dutch dividend withholding tax end income tax. Holders of registered shares, whose names have been entered in the ordinary share register will be notified individually by the company of the amount of dividend payable to them. As of September 25, 1996, the interim ordinary share dividend will be made payable at the following addresses: in the Netherlands: ABN AMRO Bank N.V. in the United Kingdom: National Westminster Bank PLC, (Crawley) Amsterdam, September 13, 1996

U.S. \$400,000,000 Hydro-Québec Undated Floating Rate Notes, Series GL, Unconditionally guaranteed as to payment of principal and interest by Province de Québec Interest Rate 6% per annum Interest Period 16th September 1996 17th March 1997 Interest Amount per U.S. \$10,000 Note due 17th March 1997 U.S. \$303.33 CS FIRST BOSTON Agent

Templeton Templeton Global Strategy Share Société d'investissement à capital variable Centre Neuhof, 30, Grand-rue, L-1650 Luxembourg R.C. B 35 177 Dividend announcement Templeton Global Strategy Share will pay dividends to the Shareholders of the following Funds as of record on September 12, 1996, against presentation of the respective coupons: Fund Currency Amount per Share Coupon Period Templeton Global Income Fund - Class A USD 0.025 12 30.09.1996 Templeton Emerging Markets Fund Income Fund - Class A USD 0.02 12 30.09.1996 Principal Paying Agent: Chase Manhattan Bank Luxembourg S.A. 5, rue Plaetis L-2338 Luxembourg. The Shares are traded ex-dividend as from September 13, 1996. For further information, Shareholders are invited to contact their nearest Templeton office: Edinburgh Frankfurt Luxembourg Hong Kong Melbourne New York (491) 69 272 23 272 (352) 46 66 07 212 (852) 2877 7733 (800) 37 43 26 International (44) 131 469 4000 The Board of Directors September 1996

Bank of Greece Athens, Greece U.S. \$250,000,000 Floating Rate Notes due 1999 For the six months 16th September, 1996 to 17th March, 1997, the Notes will carry an interest rate of 6.3125% per annum with a coupon amount of U.S. \$319.13 per U.S. \$10,000 Note, payable on 17th March, 1997. Bankers Trust Company, London Agent Bank

The Chase Manhattan Corporation U.S. \$400,000,000 Floating Rate Subordinated Notes due 2009 For the three months 16th September, 1996 to 16th December, 1996 the Notes will carry an interest rate of 5.75% per annum with a coupon amount of U.S. \$145.35 per U.S. \$10,000 Note, payable on 16th December, 1996. Bankers Trust Company, London Agent Bank

Hays plc: another year of strong growth.



Distribution Operating profit up 11% with progress in both the UK and Continental Europe.



Commercial Operating profit up 19% with improved services and benefit of investment.



Personnel Operating profit up 37% as employers in specialist sectors make increased use of contract staff.

Results for the year ended 30 June 1996

Group operating profit grew by 20% on a total revenue increase of 19%; an excellent result in an uncertain European economic environment. All three core activities contributed to this result.

Group pre-tax profits rose by 20% to £132m, and earnings per share increased by 19% to 22.3p. The final dividend will be increased by almost 16% to 8.1p, in line with our commitment to improving shareholder returns.

In addition to sales and business growth, good financial control and strong cash generation has been maintained.

The year also included the creation of a new senior management level: Business Sector Directors, whose role is to support the planned and expected growth of the Group as a whole, and to ensure continued improvement both in profit margins and quality of service to our customers.

Organic growth across all three core activities has been supplemented by Infill and development acquisitions in Commercial.

In Continental Europe, there were important new contracts in high-value, non-food services to key retailers, with new operations being started in Paris, Marseilles and Bordeaux. Hays Chemical Distribution continued its excellent growth, albeit at a reduced pace in the second half.

In our Commercial businesses there has been substantial growth, particularly with the Document Exchange continuing its expansion into new markets. Hays Information Management maintained its excellent progress, both in the UK and overseas. Hays Express Services continued its growth with progress into new business sectors.

Personnel continues to build on last year's excellent progress. The use of contract staff continues to grow in the accounting, building, banking and IT areas. Enhanced IT support enabled a substantial improvement in operating margins.

We continue to maintain strong positions in our chosen fields by investing both in new opportunities and quality services that add real value for our customers. Hays plc faces the future with confidence.

FINANCIAL HIGHLIGHTS for the year ended 30 June 1996

	1995	1996	% Change
Profit before tax	£110.3m	£132.0m	+20
Earnings per ordinary share	18.7p	22.3p	+19
Net dividend per ordinary share	7.0p	8.1p	+16



To reserve your copy of the Annual Report for 1995/6, please write to David Beckley, Hays plc, Hays House, Millmead, Guildford, Surrey GU2 5HJ.

The advertisement has been approved by Deloitte & Touche, who are authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales.

COMPANIES AND FINANCE: UK

Blenheim bid battle reignited by Reed Elsevier approach

By Geoff Dyer

Shares in Blenheim Group rose 15 per cent yesterday after the on-off bid battle for the exhibition organiser was reignited by an approach from Reed Elsevier, the Anglo-Dutch publishing and information group.

Following the intervention of the Takeover Panel, Blenheim released a statement yesterday saying it had received a further approach which might lead to an offer. Reed is understood to have contacted Blenheim early last week.

The shares, which closed up 55p at 423p, were also buoyed by speculation that United News & Media, the publishing, media and finan-

cial services group, would now restart talks with Blenheim. United refused to comment yesterday.

The Blenheim statement said that the approach was "at a level that the board has previously rejected", leading analysts to estimate that Reed had suggested a price of 475p-480p.

Blenheim has been the subject of feverish bid speculation since June, when United first approached the group about a possible offer of 460p, valuing the group at £480m.

The shares, which reached 470p at one stage over the summer, were also lifted in July when Reed opened talks with Blenheim. However, two weeks ago, Blenheim,

which was understood to have wanted at least 500p for shares, announced it had terminated all takeover talks, sending shares plummeting.

The talks have been drawn out as both sides seek a recommendation from the Blenheim board - as shares in the group are very tightly held.

No formal offer has been made by Reed Elsevier. The resumption of talks led to speculation yesterday that Compagnie Generale des Eaux, the French utility which owns a 15.4 per cent stake in the group, might be willing to sell. Another 25 per cent of the shares is in the hands of directors or their relatives.

Analysts said yesterday that Reed would probably wait to see if United resumes talks before deciding whether to make a formal bid for Blenheim. But they added the group might be under pressure to do a deal now, having missed a chance this summer.

Both United and Reed have exhibitions and business magazine businesses, which could make the acquisition of Blenheim attractive to them.

Blenheim has been striving to restore its reputation in the last 18 months after a succession of profits warnings and broker downgrades. Interim profits, due on October 2, are forecast to be £25m-30m.

ECC restructures as profits fall

By Tim Burt

English Clays yesterday announced a hefty restructuring in a bid to revive the UK speciality chemicals and minerals group following a collapse in first-half profits.

The company said it was embarking on a "root-and-branch" overhaul of its manufacturing activities, distribution, research and back office functions as part of a cost-cutting drive.

As a first step, ECC unveiled an £18.6m (\$11.9m) asset write down on its operations in Europe, Korea and Brazil.

The asset write downs helped send pre-tax profits

executive, said the write downs reflected the number of underperforming assets he had discovered since taking over last December.

Mr Rediker refused to comment on disposal candidates. But several analysts suggested that Calgon - the speciality chemicals business acquired two years ago from Merck, the US drugs group, for \$308m - was being groomed for sale.

The company declined to quantify the likely cost of the restructuring, although it admitted it was seeking savings of £30m from its kaolin operations.

The asset write downs helped send pre-tax profits

tumbling from £55.3m to £5.7m in the six months to June 30.

ECC said the problems had been exacerbated by falling sales to the paper industry, which cut group turnover from £454.8m (£430.4m). Even before yesterday's exceptional charges, lower volumes reduced operating profits from £55.3m to £30.2m.

Mr Rediker warned that many of ECC's markets were likely to remain subdued for the rest of this year. "We now face a considerable challenge to get costs down."

The company, however, said the malaise was not

confined to ECC and similar problems were being faced by other paper industry suppliers. "We are all suffering from overcapacity in the sector," claimed Mr Rediker.

ECC has hired McKinsey, the management consultants, to work out possible restructuring options and to select those businesses where it can compete.

In spite of the problems, it announced a maintained interim dividend of 5.5p.

Industry observers questioned whether ECC would maintain the full year payout, given that 1996's first half earnings per share of 12.37p had been transformed into losses of 0.86p.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Active Imaging	2.2 (2.5)	1.57 (1.48)	13.92	(2.1)				
Admiral Group	224 (202)	28.4 (14.8)	30.7	(12.5)	5.5	Nov 22	5.5	7.8
Amey	149 (114)	3.57 (1.74)	7.41	(4.1)	6	Nov 6	2.4	7.1
Arrol	15 (14.6)	1.78 (1.53)	1.6	(5.4)	0.4	Oct 15	0.2	0.7
BATH	54.2 (31.2)	1.5 (1.28)	6.06	(1.2)				
Castle Group	1.17 (2.61)	0.013 (3.54)	0.011	(1.8)				
City Technology	16 (1)	6.17 (1)	8.7	(4)				
Dalgety	4,335 (4,907)	89.54 (83.74)	20.41	(20.4)	13.5	Dec 2	13.5	22
Dalhousie	(1)	0.150 (0.041)	3.12	(1.21)				
Dean Corp	7.73 (0.32)	0.263 (0.043)	0.721	(0.31)	0.2	Oct 6		2
Digital	100 (82.2)	5.71 (4.1)	15.11	(11.7)	2	Nov 15	1.5	4.5
Dielside West	4.09 (3.2)	0.378 (0.23)	2.15	(1.25)	0.8	Dec 2	0.5	1.5
Dorling Kindersley	174 (138)	17.43 (12.71)	15.71	(12.3)	3	Dec 4	2.6	4.5
Essex	0.63 (0.13)	0.24 (0.1)	1.71	(1.78)				
ES Group	286 (197)	11.27 (9.49)	14.4	(14)	3.6	Jan 3	3.5	13.1
English China	430 (455)	5.74 (5.37)	0.861	(12.7)	5.5	Dec 13	5.5	16.7
First National	31.6 (30.5)	9.71 (8.71)						
Fisher (James)	11.7 (16.1)	2.79 (1.55)	7.97	(4.35)	1	Nov 19	0.5	2
Fishers	16.8 (11.4)	0.873 (0.432)	0.611	(0.4)	0.16	Dec 27	0.12	0.32
Freemantle	3.7 (1.8)	0.276 (0.102)	3.9	(8.6)				
Geopline	2.9 (2.5)	1.01 (0.28)	1.6	(3.1)	0.15	Nov 29	0.05	0.2
Hay (Horseme)	4.02 (4.28)	0.082 (0.048)	0.5	(0.3)				
Hays	986 (908)	132 (110.3)	22.3	(18.7)	5.5	Nov 29	4.75	8.1
Horse Small	42.8 (34.5)	1.1 (0.862)	3.1	(2.7)				
Intelligent Eye	2.23 (2.0)	0.036 (0.003)	0.2	(0.1)				
Kynoch	6.23 (6.28)	0.252 (0.194)	1	(1.1)				
Laporte	580 (54)	38.44 (8.7)	9.9	(24.8)	8.5	Nov 14	8.5	23
Lan & Mearns	154.2 (147.8)	(1)	(1)	(1)	6.6	Nov 28	6.08	18.7
Morgan Crucible	499 (415)	51.4 (42)	15.2	(12.4)	6.6	Jan 7	6.25	13.8
Princeside	25.8 (21)	1.27 (0.29)	1.91	(1.7)	0.4	Nov 6	0.3	0.7
Randow	303 (21)	23.5 (8.3)	6.5	(10.8)	2.2	Nov 29	2.1	3.3
Shaw & Fisher	30.8 (30.8)	1.544 (1.6)	4.9	(5.3)	1.8	Nov 15	1.7	5.2
Signet Group 2	370 (345)	5.95 (1.57)	7.31	(11.3)				
Tyria Park	230 (243)	17.224 (16.919)	11.2	(10.8)	3	Nov 1	2.5	8.3
Trustpact Group	2.65 (1.19)	0.074 (0.009)	0.397	(0.03)	0.1			
Trustpact Inc	0.555 (0.52)	1.17 (0.324)	0.4	(11.2)				
Whitbread	21.7 (16.8)	1.8 (1.3)	0.7	(1)				

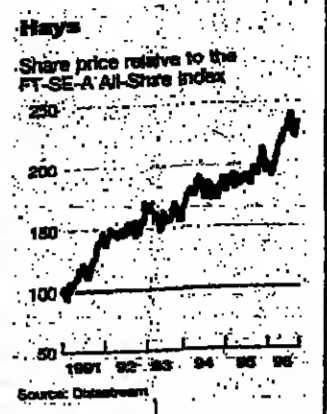
Investment Trusts: NAV (p), Attributable earnings (£m), EPS (p), Current dividend (p), Date of payment, Corresponding dividend, Total for year, Total last year. Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. *After exceptional charge. †On increased capital. ‡AIM stock. §USM stock. †High currency. ‡Premium income. †Proforma results. *Net interest income. †Comparative related. †US currency. †OTC market.

LEX COMMENT

Hays

Christian Salvesen may have slipped through its fingers, but Hays is not standing there empty-handed. The business services group notched up another year of near-20 per cent earnings growth yesterday, almost all of it generated internally. While its UK logistics activities are relatively mature, personnel is still on the upswing and the commercial activities, such as parcel delivery and data storage, are bounding ahead. There is a huge opportunity to take these services into mainland Europe, as Hays did with logistics a few years ago. Mr Ronnie Frost, Hays' chairman, wants to see half the group's profits coming from the continent in three years' time against less than 20 per cent now.

With internal growth of at least 15 per cent a year, acquisitions are almost a luxury, allowing Hays to be choosy. The recent \$58m purchase of ICS, a private company which fits seamlessly with Hays' existing document exchange operations, is a good example. Given the potential to triple margins at ICS, this deal offers as much earnings enhancement as a £1.2bn bid for Salvesen would have done - for a lot less time and trouble. Companies like ICS do not grow on trees. But over the past seven years, Mr Frost has become adept both at spotting them and coaxing them into the fold. Even if Hays did not find a suitable takeover for a year, it would not be a disaster. It has neither the explicit growth target nor the sky-high share rating of a rival like Rentokil.



Dalgety hit by BSE and warns

By Roderick Oran, Consumer Industries Editor

Dalgety has emerged as the quoted agribusiness hit hardest by BSE and yesterday revealed stock write-offs and other losses totalling some £15m (\$23.4m) in the year ended June 30.

Further, it expects its profits - especially in its animal feed and petfood businesses - to take a further, but smaller hit in the current year. Analysts are expecting an impact of about £10m, assuming the cattle crisis takes no turn for the worse. Dalgety reported a 4 per cent fall in pre-tax profits, including exceptional losses of £8.6m.

Its petfood exports from the UK are still only half pre-crisis levels, despite

switching to foreign meat. Certification delays from some importing countries, particularly Italy, are the main stumbling block.

"The export business we established will suffer permanent damage," said Mr Richard Clothier, chief executive. BSE had diverted management's efforts from making Dalgety into one of Europe's largest petfood makers following its 1995 \$42m acquisition of Quaker's business. Dalgety said it would also address its weakness in UK dog food where its Spillers business lost share in a market that fell 1.5 per cent last year.

Disposals cut gearing from 149 to 7 per cent. Dalgety expects to be modestly cash generative this year.

Laporte falls 46%

By Simon Kuper

Laporte, the UK's fourth largest chemicals company, yesterday reported a 46 per cent drop in interim pre-tax profits to £36.4m (\$56.8m), blaming poor markets and exceptional losses of £22.5m on its disposals programme. The company also announced further disposals in Brazil, Thailand and France, for £7.5m. Sales rose 5 per cent to

£577m or the first half, but operating profits before exceptional losses were 9 per cent down at £67m.

The fall from last year's record profit levels was partly due to accounting changes. Mr Jim Leng, chief executive, said: "We are aware prudent now in terms of our accounting standards. We take costs through the profit-and-loss account unless there is a very good reason not to."

ERAMET GROUP

1st half 1996: the net result Group's share (FRF 167 million) is close to that of first half 1995

The Board of Directors of Eramet, met on September 12, 1996 under the chairmanship of Mr Yves Renaud to review the accounts of the 1st half 1996.

Stable result before taxes despite the slowdown observed on Group's markets. Despite a significantly lower demand than in the first half 1995 for stainless steel and therefore nickel, as well as for high speed steels, consolidated turnover reached FRF 1,616 million, an increase of 1.5 % compared to the 1st half 1995 (the basis of consolidation is comparable and excludes the participation in Comilog).

	1st half 1996	1st half 1995
Consolidated turnover*	2,116	2,086
Result before exceptional items and taxes	302	301
Net result Group's share	167	174
Net result per share in FRF	10.97	11.74
Operating cash-flow (FRF million)		
- Nickel	226	254
- High speed steels	138	130
- Group	364	384

* The 46 % share of Comilog is not taken into account. Comilog (Eramet 46 %). Consolidated turnover in the 1st half 1996 reached FRF 1,616 million. It is not comparable to the 1st half 1995, due to the decrease in the basis of consolidation of the trading activities. The turnover of the manganese division which represents 71 % of the Comilog Group's turnover is slightly lower (- 5 %) compared to the 1st half 1995, mainly due to the slowdown of activity which affects the world steel industry. The consolidated operating cash-flow of Comilog for the 1st half 1996 should be higher than FRF 170 million. Net financial debts at end June 1996 were FRF 1 billion, significantly lower than at the end of 1995 (FRF 1,326 million). The 46 % share of Eramet in Comilog will be taken into account for the full year by equity accounting in the Eramet Group's result for 1996. For the 1st half 1996, the contribution of Comilog to the net result Group's share of Eramet would have been higher than FRF 20 million. Eramet, from now on the main shareholder of Comilog, has initiated closer relations between the two groups in order to develop exchanges of know-how in the commercial, industrial and financial fields. A strengthening of the management team of the Comilog Group is in progress.

Outlook. The prospects for a noticeable recovery of demand on the Group's main markets during the 4th quarter still remain uncertain. In this situation, unless there is a recovery in nickel prices, the net profit Group's share for the year should be sensibly lower than in 1995 (FRF 357 million before exceptional items). The programme of production capacity increase of SLN in New Caledonia is progressing as planned with the order of a fifth rotary kiln for the Doniambo plant and, in parallel, the continuation of development works on its mining reserves.

For further information, contact: Alain Ray - ERAMET (Paris) TEL: (33) (1) 45 38 42 02 as of October 19, 1996 - (33) 01 45 38 42 02



CALL FOR TENDERS FOR THE SALE OF THE ASSETS OF "GREEK INDUSTRY OF READY MADE GARMENTS ROCANAS BROS S.A.", OF ATHENS, GREECE

ETHNIK KIPHALOU S.A., Administration of Assets and Liabilities, of 9 Chrysoskolitias St, Athens Greece, in its capacity as Liquidator of "GREEK INDUSTRY OF READY MADE GARMENTS ROCANAS BROS S.A." a company with registered offices in Athens (Greece), hereby under special liquidation according to the provisions of article 46a of Law 1892/1990, by virtue of Decision No. 5217/96 of the Athens Court of Appeal, announces a call for tenders for the sale of the assets, as a single entity, of the company described below.

BRIEF INFORMATION. The Company was established in 1970. On 28.5.96 it was placed under special liquidation. Its activities included the production, importation and sale of ready made garments both in the domestic and in foreign markets.

ASSETS OFFERED FOR SALE. The assets offered for sale include a plot of land in the Municipality of Alikona (4 Ancient Thessalon Street), the area of which originally amounted to 2,683.6 sq.m., having been reduced to approximately 844.83 sq.m. following expropriation, a plant consisting of a basement of approx. 2,153.56 sq.m., ground floor of approx. 4,029.66 sq.m. and roof of approx. 4,029.66 sq.m., mechanical equipment, cars, etc. The Company's registered trademark, receivables and any other assets as may be found to belong to the Company. It should be noted that the Company plant is leased out to third parties.

OFFERING MEMORANDUM - FURTHER INFORMATION. Interested parties may obtain the Offering Memorandum in respect of the Company and its associated signing a Confidentiality Agreement. TERMS AND CONDITIONS OF THE AUCTION. 1. The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990 in supplemented by article 14 of Law 2000/91 and subsequently amended, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum and other terms and conditions of sale of whatever kind that may be issued by the Liquidator, upon recommendation of the Liquidator, to be in the best interests of all of the creditors against the Company (the "Creditors"), upon recommendation of the Liquidator, to be in the best interests of all of the creditors. 2. As a highest bidder shall be considered the participant, whose offer will be judged by creditors representing over 51 % of the claims against the Company (the "Creditors"), for the purposes of evaluation, an offer to be paid in instalments shall be assessed on the basis of its present value in accordance with the provisions of the law in force. 3. The Liquidator shall give written notice to the highest bidder to appear at the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his bidding offer and/or any other documents thereon, which may be suggested by the Creditors and agreed upon. In the event of the highest bidder not complying with such obligation, which may be suggested by the Creditors and agreed upon, the Liquidator shall have the right to accept the next highest bidder. 4. All costs and expenses of any nature, including any tax (such as V.A.T.), duties, custom duties, any charges in favour of the state or third parties, which may need to be paid (other than those exempted by the applicable law) in respect of the participation in the Auction and the transfer of the assets offered hereby for sale, the sale contract, as well as any other act prior or subsequent in the Auction shall be borne by the purchaser. 5. The Liquidator and the Creditors shall have an ability to negotiate whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest bidder or any decision to reject or cancel the Auction or any decision whatsoever in connection with the proceedings of the Auction. The Liquidator, the Company or the Creditors shall have no liability for any legal or account defects of the assets. Subsequent to the Auction, the Liquidator shall have no say in the matter nor the participants shall acquire any right, power or claim from this Call and/or their participation in the Auction against the Liquidator and/or the Creditors for any reason whatsoever. 6. This call has been drafted in Greek and translated into English. In any event the Greek version shall prevail. In order to obtain a copy of the Offering Memorandum and for further information, please contact the Liquidator "Ethnik Kiphalou S.A., Administration of Assets and Liabilities", 9 Chrysoskolitias St., Athens 10560, Greece, Tel: +30-1-523.14.84-27. Fax: +30-1-523.79.03 (attention of Mrs. Maria Frangoulidi).

مكتبات الاموال

COMPANIES AND FINANCE: UK

Delphi spends \$24.5m on systems house

By Christopher Price

Delphi Group, an information technology recruitment and consultancy business, yesterday reported a 39 per cent rise in half-year pre-tax profits to \$5.71m (\$8.5m), and announced it was buying a US systems integration company for \$24.5m.

Turnover rose 20 per cent to \$100.2m as the group, which changed its name from Computer People last year, benefited from the continuing buoyancy of the IT market.

In the UK, which accounts for almost three-quarters of group revenues, operating profits in the six months to June 30 rose 43 per cent to \$5.5m, on sales 22 per cent ahead at \$72.2m.

The domestic market results were helped by acquisitions in the past year, including DBI Associates and Cathy Tracey & Associates, part of the InterSkill IT training and consultancy business.

Demand for IT contracting services was a particularly

strong feature. Mr Tony Reeves, chairman and chief executive, said this trend was continuing in the second half.

On slightly higher US sales of \$280.1m, operating profits declined 7 per cent to \$1.3m, largely because of restructuring costs.

Mr Reeves said the purchase of Alpine Computer Systems, a systems integration solutions provider, would widen the group's US portfolio and improve the quality of earnings. Some \$2m of the \$24.5m acquisition cost would be paid in cash, while the balance would be made through the issue of Delphi shares to Alpine management.

They would be left with a 6 per cent share of the group which they have agreed to hold for at least three years. Following the acquisition, Delphi estimates its US revenues will total \$90m a year.

On earnings per share up 29 per cent to 15.1p, the interim dividend was increased 33 per cent to 2p. The shares advanced 5p yesterday to 580p.

CD-Roms power Dorling forward

By Christopher Price

Gardening, cookery and dogs were among the subjects for some of the best-selling books and CD-Roms sold by Dorling Kindersley last year, helping to give the publisher a 37 per cent rise in pre-tax profits in the 12 months to June 30.

The figure of \$17.4m (\$27m), against \$12.2m last year, was struck on sales 26 per cent higher at \$174.4m.

The biggest increase came from the multimedia business, where sales rose 62 per cent to \$21.1m, or 12 per cent of revenues.

The sales growth in CD Roms was underpinned by strong US demand. Turnover has doubled in two years and now accounts for 38 per cent of sales.

However, Mr Peter Kindersley, chairman and chief executive, warned of an imminent shake-out in the US multimedia market, which was likely to slow the rapid rate of growth experienced recently.

The dividend rose 15 per cent to 4.5p per share.

Hanson follows the Eurobrick road

Europe's longest kiln opens today, writes Simon London

Mr Robert Collignon, head of Belgium's Walloon regional government, will today open Europe's longest brick kiln at Perwez, close to the French border.

The \$22m facility is owned by Hanson, the UK group until recently noted for its aversion to buying business in continental Europe.

In January, Hanson changed tack by announcing the \$150m (\$200m) purchase of Desimpel, the Belgian brick maker which was already huddling the Perwez facility.

Mr Richard Manning, managing director of Hanson Brick, sees the kiln as central to his long-term expansion strategy. "Hanson Brick is a market leader in the UK and now has a significant presence in continental Europe. That is not the end of the story."

Hanson has a 30 per cent share of the UK brick market. Further domestic expansion is blocked by monopolies considerations.

While the company has not ruled out acquisitions in the US or Asia, Mr Manning believes that expanding into continental Europe could

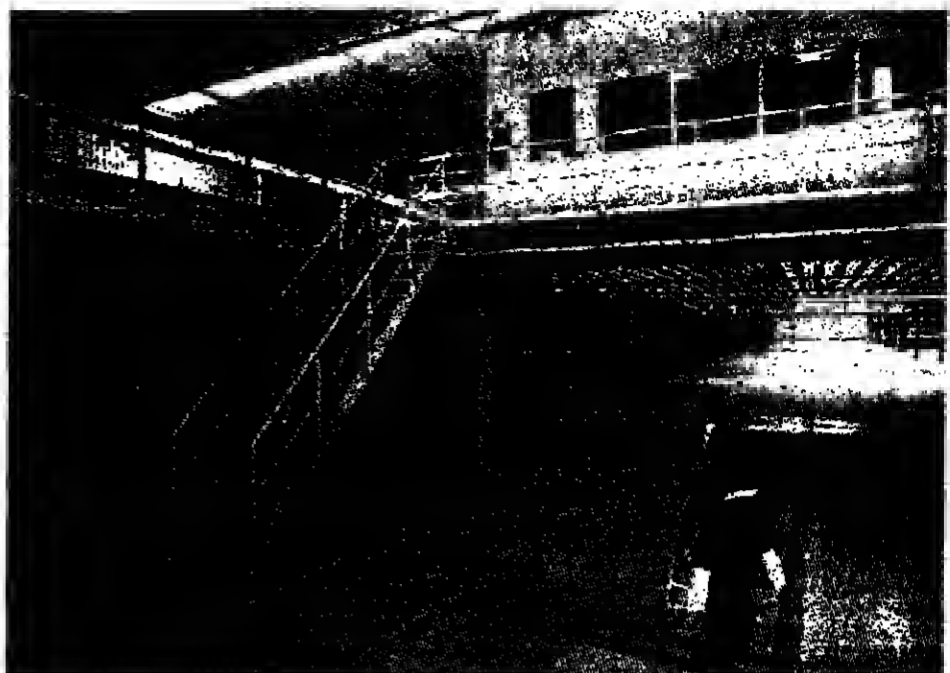
help Hanson overcome the peaks and troughs in demand which have bedevilled brick makers.

"Historically, the brick industry has failed to come to terms with operating within a cyclical environment. The answer may lie in having a wider geographic manufacturing base combined with constant pressure on unit costs," he said.

On this view, the Desimpel acquisition is the first step in building a business which would enable Hanson to export bricks across European borders. The company could then keep its plants running at higher rates of capacity utilisation and generating higher margins through the economic cycle.

The Perwez facility neatly fits this strategy. The kiln has capacity to turn out about 100m bricks a year at low unit costs. Its location on the European motorway network should allow bricks to be exported into France, Germany, or even the UK.

Importantly, new technology allows the 220m long Perwez kiln to produce bricks of almost any shape or size, matching the diverse tastes of Europe's builders.



Watch this space: Perwez can make many shapes and sizes of brick to suit Europe's builders

Hanson has no immediate plans for another European acquisition. The next few months will be devoted to absorbing Desimpel and instilling the Hanson management style.

The UK group has appointed a new managing director at Desimpel in the person of Mr David Skymanski, who is stepping back

into the brick industry after a spell at Hanson's ARC quarry products division.

His immediate aim is to raise operating margins from about 12 per cent closer to the 26 per cent which Hanson Brick enjoys in the UK.

In the longer term, though, Hanson hopes to participate in the consolidation of the European brick

industry which is widely predicted by industry analysts.

It faces competition from other companies with pan-European ambitions include Wienerberger of Germany, Europe's largest manufacturer of clay products, CHH of Ireland which already has a large share of the Dutch brick market, and Boral of Australia.

Morgan Crucible beats slack trading

By Tim Burt

Morgan Crucible, the engineering and speciality materials group, shrugged off sluggish trading conditions in most of its markets to report a 22 per cent rise in first-half profits yesterday.

The company, one of the world's largest makers of carbon and ceramic products, saw pre-tax profits rise 22 per cent to \$51.4m (\$80.2m) on increased sales of \$459.4m (\$416.3m) in the six months to July 4.

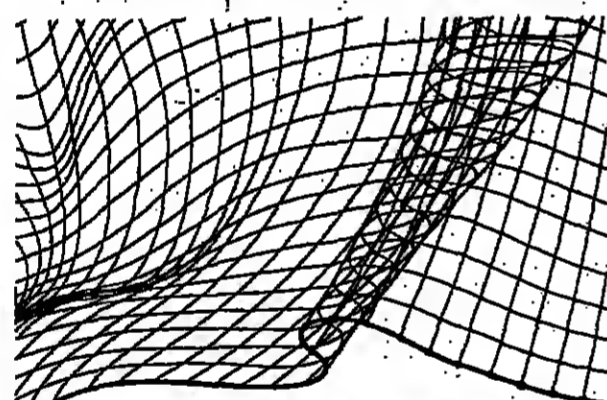
The figures were battered by a \$4.2m gain on the disposal of its US Franklin Oil subsidiary and by first-time contributions of \$2.4m from

acquisitions. Nevertheless, profits from continuing operations jumped to \$54m (\$49.2m).

Mr Bruce Farmer, managing director, said it was a pleasing performance given the volatile demand in North America and Europe.

The group was held back by weaker sales to the semiconductor industry and disruption caused by the strike this year at General Motors. It also set aside provisions of \$2.2m to cover possible environmental claims, mainly at Franklin Oil.

"Our south-east Asian markets were the only ones showing steady continuous growth," said Mr Farmer.



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INTERNATIONAL CAPITAL MARKETS

Mexico launches \$750m 20-year global offering

By Samer Iskandar

With emerging market debt prices - as well as investors' appetite for high-yielding bonds - at record highs following a six-week rally that culminated in Friday's rise of more than one percentage point for some dollar-denominated bonds, the United Mexican States has announced an issue of \$750m 20-year global bonds.

the final pricing, tomorrow or Thursday. Another emerging markets issuer, the Republic of South Africa, also took advantage of favourable market conditions to refinance its only existing D-Mark bond, a DM400m five-year issue maturing next month.

INTERNATIONAL BONDS

Syndicate officials said the new bonds were placed smoothly, having been extensively pre-marketed. Around two-thirds of the DM500m seven-year bonds were sold to retail investors, and one-third to institutional investors.

at Deutsche Morgan Grenfell, joint lead manager with Morgan Stanley, said the spread of 140 basis points distinguished the issue from the other, more tightly-priced deals by corporate borrowers with ratings of AAA or AA. "They were not aimed at the same investors," he said.

SBC Warburg, joint lead manager with CSEB of a DMS00m issue for Toyota Motor Credit Corp, said demand for eurobonds in D-Marks had been strong since last week, citing a similar issue for Nestlé whose spread tightened when the bonds were freed to trade.

New international bond issues

Table with columns: Borrower, Amount, Coupon, Price, Maturity, Yield, Spread, Book-keeper. Lists various international bond issues including US Dollar, Mexican, and others.

Yield curves over relevant periods are shown. Unshaded, 50-year yield; shaded, 10-year yield. 10-year yield is shown as a percentage of the 50-year yield. 10-year yield is shown as a percentage of the 50-year yield.

American Express Bank, launched earlier this month and due to be listed on the Cairo stock exchange, is likely to be increased to \$200m, writes Sean Evers in Cairo.

The five-year paper, paying a quarterly coupon equal to the average yield on Egyptian Treasury bills, is issued in denominations of \$1.00m to attract retail investors, according to Hermes Financial Securities (Cairo), the lead manager.

Small investors accounted for one-quarter of the more than \$200m already subscribed before the increase. Treasury bills, the highest-yielding instrument in Egypt, are auctioned in minimum 100,000 Egyptian pound lots of \$200,000, making them less accessible to retail investors.

Convergence hopes lift European high-yielders

By Peter John in London and Lisa Bransten in New York

High-yield European bonds outperformed yesterday as renewed hopes that yields may begin to move towards German levels ahead of European monetary union.

linked as early as this weekend, raising hopes in some quarters that Italy could soon follow suit.

official rates, this view was unnecessarily conservative. Spreads also narrowed slightly in Spain, and at 223 basis points above the equivalent German benchmark yesterday were only 10 basis points above the year's low.

year paper with a coupon of 3.75-4 per cent. Pricing could be at the tight end as both central banks and retail buyers are expected to show keen interest.

US Treasury prices kept Friday's gains in quiet trading early yesterday as traders held steady ahead of next week's release of the Federal Reserve's Open Market Committee.

that the Fed would raise interest rates - at the FOMC meeting next Tuesday. Bonds were expected to hold within their present range until the meeting, as there is little in the way of economic data due before then.

WORLD BOND PRICES

Table with columns: Country, Coupon, Red Date, Price, Day's change, Yield, Week ago, Month ago. Lists bond prices for Australia, Austria, Canada, Denmark, Germany, France, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts.

Table with columns: Country, Coupon, Red Date, Price, Day's change, Yield, Week ago, Month ago. Lists bond prices for Italy, Spain, and UK Gilts.

Table with columns: Price Index, UK Gilts, FT Actuaries Fixed Interest Indices, FT Fixed Interest Indices, FT/ISMA International Bond Service. Lists various bond indices and services.

CAPITAL MARKETS DIGEST FRCD issue from Bank of China

Bank of China yesterday launched a HK\$2bn issue of five-year floating-rate certificates of deposit, almost one and a half years after shelving plans to raise HK\$5bn. Bankers expect the issue to be oversubscribed. The all-in price of around 42 basis points above the Hong Kong interbank offered rate (libor) is considered on the low side, but as one banker said: "They could have got away with it even lower if they had tried."

The pricing is only marginally higher than recent issues by Standard Chartered and Hongkong Bank. One banker said: "Of course it is aggressively priced, but I think it is fair and banks will not join simply for political reasons. But the political issue is clear - that everyone wants to please them, so I think they will have no trouble finding enough participants."

Bank of China's maiden issue in the territory - carried out by its Hong Kong branch - comes less than one year before Hong Kong reverts to Chinese sovereignty, and banks are keen to maintain good relations with it.

The planned May 1995 issue was scrapped after US rating agency Moody's Investors Service downgraded its credit. This time, following another dispute with Moody's over ratings awarded to 11 of its Hong Kong-based affiliates, Bank of China has opted to obtain its rating from the Japan Bond Research Institute. JBRI has rated the paper AA-, one grade higher than the A+ required for the notes to be rediscounted with the Hong Kong Monetary Authority, the territory's de facto central bank. Last year, Moody's downgrade from A3 to Baa1 rendered the bank's notes ineligible for this facility, making the paper less attractive.

Derivative house awards

Exposure to the US market is still a common characteristic of the financial institutions topping the derivatives league table, according to Risk magazine, in awarding its global derivatives rankings for 1996. Chase Manhattan (voted top interest rate swaps house), J.P. Morgan (caps, floors and swaptions), SBC Warburg (currency options, equity derivatives) and CSEB (second generation products) are all either US or "hybrid" European with strong American influences, according to Risk, and "must clearly be regarded the world's top derivatives houses".

Metrobank to tap Europe

Metropolitan Bank, the Philippines' largest, is to make a US\$100m floating-rate certificate of deposit issue in Europe later this month. The five-year FRCDs, the longest maturity offered yet by a Philippine bank overseas, will offer the tightest spread on Philippine debt to date, at 55 basis points over Libor. Metrobank, which last year issued US\$50m in three-year FRCDs at 130 basis points over Libor, said the issue would be arranged by Bankers Trust and offered through 24 participating banks.

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US INTEREST RATES

Table with columns: Rate, One month, Three month, Six month, One year. Lists US interest rates for Treasury bills and bond yields.

GOVERNMENT BONDS

Table with columns: Country, Coupon, Red Date, Price, Day's change, Yield, Week ago, Month ago. Lists government bond prices for Italy, Spain, and UK Gilts.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Ctg, Yield. Lists international bond service details.

GERMANY

Table with columns: Country, Coupon, Red Date, Price, Day's change, Yield, Week ago, Month ago. Lists German bond prices.

UK GILTS PRICES

Table with columns: Name, Bid, Offer, Ctg, Yield. Lists UK Gilts prices.

OTHER FIXED INTEREST

Table with columns: Name, Bid, Offer, Ctg, Yield. Lists other fixed interest rates.

Table with columns: Name, Bid, Offer, Ctg, Yield. Lists various bond prices.

Table with columns: Name, Bid, Offer, Ctg, Yield. Lists various bond prices.

Table with columns: Name, Bid, Offer, Ctg, Yield. Lists various bond prices.

Table with columns: Name, Bid, Offer, Ctg, Yield. Lists various bond prices.

Handwritten text in Arabic script: "معلومات الاصل"

CURRENCIES AND MONEY

MARKETS REPORT

European currencies advance against dollar

By Richard Adams

The US dollar fell back yesterday on the currency markets as optimism about European monetary union boosted several European currencies.

The dollar slipped through resistance against the D-Mark around the DM1.51 level. It finished trading in London at DM1.5068, down from Friday's close of DM1.5124.

The market in Tokyo was closed for a public holiday. But in London the dollar fell to ¥110.365 against the yen, from ¥110.425. Sterling also

at ¥78.11 from ¥72.99.

With a week to go before the September 24 meeting of the Federal Open Markets Committee of the Federal Reserve, analysts said there was little to move the markets yesterday.

That situation could remain true for the rest of the week. Ms Alison Cottrell, international economist at Paine Webber in London, said: "When it's a quiet week in the US, then it's a quiet week everywhere else."

Ms Cottrell said that declining concern about European monetary union also removed source of activity. Yesterday's rumours that Mr Jean Arthuis, the French finance minister, had threatened to resign, failed to move the franc. "Four weeks ago the



DM/\$ exchange rate

News that Mr Paavo Lipponen, Finland's prime minister, said that his country will decide shortly whether

or not to link the Finnish markka to the European exchange rate mechanism (ERM), provoked the markka to rise strongly.

The markka rose against the dollar to FM4.5488 from FM4.5714, after Mr Lipponen said the country ought to seek membership of ERM, as it would bring greater stability in terms of interest and exchange rates.

Ms Cottrell said it was in Finland's advantage to talk up its membership prospects for monetary union. As Italy had discovered, simply talking about membership leads to an appreciation of the currency. "Clearly they have nothing to lose by

Allocations in US bonds in a global bond portfolio leapt to 35 per cent in September, after a weighted average of 30.6 per cent last month. Allocations in central UK bonds and non-core European bonds all slipped. Proportions held in cash fell to just 2 per cent, from 6.5 per cent in August.

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WORLD INTEREST RATES

Table with columns: MONEY RATES, September 16, Over night, One month, Three months, Six months, One year, Lomb. rate, Dis. rate, Repo rate. Rows include Belgium, France, Germany, Ireland, Netherlands, Switzerland, US, Japan.

Table with columns: LIBOR FT London, Interbank fixing, week ago, US Dollar CDs, week ago, ECU Limited De, week ago, SDR Limited De, week ago.

EURO CURRENCY INTEREST RATES

Table with columns: Sep 16, Short term, 7 days, One month, Three months, Six months, One year. Rows include Belgium, Denmark, D-Mark, Dutch Guilder, French Franc, Portuguese Esc, Spanish Peseta, Sterling, US Dollar, Italian Lira, Yen, Asian \$/ing.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Sep 16, Closing mid-point, Change on previous, Bid/offer spread, Day's bid/offer, One month, Three months, One year, Bank of England rate.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Sep 16, Closing mid-point, Change on previous, Bid/offer spread, Day's bid/offer, One month, Three months, One year, J.P. Morgan rate.

Table with columns: Sep 16, Closing mid-point, Change on previous, Bid/offer spread, Day's bid/offer, One month, Three months, One year, Bank of England rate. Rows include Europe, Americas, Pacific/Middle East/Africa.

Table with columns: Sep 16, Closing mid-point, Change on previous, Bid/offer spread, Day's bid/offer, One month, Three months, One year, J.P. Morgan rate. Rows include Europe, Americas, Pacific/Middle East/Africa.

GROSS RATES AND DERIVATIVES

Table with columns: Sep 16, Bid, Ask, FF, DM, EC, L, FI, NY, Es, Pa, Sfr, E, C, S, B, Ecu. Rows include Belgium, Denmark, France, Germany, Ireland, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, Canada, US, Japan, Ecu.

EXCHANGE CROSS RATES

Table with columns: Sep 16, Bid, Ask, FF, DM, EC, L, FI, NY, Es, Pa, Sfr, E, C, S, B, Ecu. Rows include Belgium, Denmark, France, Germany, Ireland, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, Canada, US, Japan, Ecu.

UK INTEREST RATES

Table with columns: Sep 16, Over-night, 7 days, One month, Three months, Six months, One year. Rows include Interbank Sterling, Sterling CDs, Treasury Bills, Bank Bills, Local authority depn, Discount Market depn.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Sep 16, Ecu cent, Rate against Ecu, Change on day, % +/- from previous, % spread, Div. yield. Rows include Spain, Ireland, Netherlands, Portugal, Belgium, Germany, Austria, Denmark, France.

UK MONEY RATES

Table with columns: Sep 16, Over-night, 7 days, One month, Three months, Six months, One year. Rows include Interbank Sterling, Sterling CDs, Treasury Bills, Bank Bills, Local authority depn, Discount Market depn.

NON ERM MEMBERS

Table with columns: Sep 16, Bid, Ask, FF, DM, EC, L, FI, NY, Es, Pa, Sfr, E, C, S, B, Ecu. Rows include Greece, Italy, UK.

THREE MONTH STERLING FUTURES (LFFE) £500,000 points of 100%

Table with columns: Sep 16, Open, Settle, Price, Change, High, Low, Est. vol, Open Int. Rows include Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep.

THREE MONTH EURO DOLLAR (LFFE) \$1m points of 100%

Table with columns: Sep 16, Open, Settle, Price, Change, High, Low, Est. vol, Open Int. Rows include Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep.

SHORT STERLING OPTIONS (LFFE) £500,000 points of 100%

Table with columns: Sep 16, Strike, Price, Call, Put, Change, High, Low, Est. vol, Open Int. Rows include Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep.

THREE MONTH EURO DOLLAR (LFFE) \$1m points of 100%

Table with columns: Sep 16, Open, Settle, Price, Change, High, Low, Est. vol, Open Int. Rows include Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep.

BASE LENDING RATES

Table with columns: Sep 16, Bank, Rate, % spread, Div. yield. Rows include Adam & Company, Allied Trust Bank, AIB Bank, Bank of Ireland, Bank of Scotland, Bank of Wales, Bank of Cyprus, Bank of Greece, Bank of Spain, Bank of Portugal, Bank of France, Bank of Italy, Bank of Japan, Bank of Korea, Bank of Taiwan, Bank of Thailand, Bank of Malaysia, Bank of Singapore, Bank of Hong Kong, Bank of Shanghai, Bank of New Zealand, Bank of Australia, Bank of Canada, Bank of Mexico, Bank of Brazil, Bank of Argentina, Bank of Chile, Bank of Peru, Bank of Colombia, Bank of Venezuela, Bank of Ecuador, Bank of Bolivia, Bank of Paraguay, Bank of Uruguay, Bank of Cuba, Bank of Haiti, Bank of Dominican Republic, Bank of Puerto Rico, Bank of Barbados, Bank of Guyana, Bank of Suriname, Bank of Guadeloupe, Bank of Martinique, Bank of French Guiana, Bank of Cayman Islands, Bank of Bermuda, Bank of Anguilla, Bank of Antigua, Bank of Barbuda, Bank of Belize, Bank of Brunei, Bank of Cambodia, Bank of East Timor, Bank of Laos, Bank of Myanmar, Bank of Nepal, Bank of Oman, Bank of Pakistan, Bank of Philippines, Bank of Qatar, Bank of Saudi Arabia, Bank of Sri Lanka, Bank of Taiwan, Bank of Thailand, Bank of Timor-Leste, Bank of Tonga, Bank of Trinidad and Tobago, Bank of Tuvalu, Bank of Vanuatu, Bank of Samoa, Bank of Tokelau, Bank of Wallis and Futuna, Bank of Cook Islands, Bank of Niue, Bank of Pitcairn Islands, Bank of Tokelau, Bank of Wallis and Futuna, Bank of Cook Islands, Bank of Niue, Bank of Pitcairn Islands.

KEPCO'S Kansai - the heartland of Japan. City of Stockholm, US\$325,000, Floating rate notes 1999. Notice is hereby given that the notes will bear interest at 5.625% per annum from 17 September 1996 to 17 December 1996. Interest payable on 17 December 1996 will amount to US\$14.06 per US\$100.00 note and US\$140.66 per US\$1,000.00 note. Agent: Morgan Guaranty Trust Company JPMorgan

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BANQUE PARIBAS US\$200,000,000. Undated floating rate securities. In accordance with the provisions of the securities, notice is hereby given that for the three month interest period from 17 September 1996 to 17 December 1996 the securities will carry an interest rate of 5.8125% per annum. Interest payable on 17 December 1996 will amount to US\$15.01 per US\$100,000 security. Agent: Morgan Guaranty Trust Company JPMorgan

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COMMODITIES AND AGRICULTURE

Profit-taking hits oil prices

By Robert Corzine

Oil prices fell sharply yesterday in spite of the continuing US military build-up in the Gulf. Traders attributed the falls to profit-taking after two weeks of steady rises as a result of the confrontation between Iraq and the US.

The price of the benchmark Brent Blend for November delivery rose 22.45 a barrel in late London trading, down 68 cents from its close last Friday. But traders said it was unclear whether yesterday's correction marked the end of the latest rally, or whether oil markets were merely peeling before resuming their ascent.

hope it falls further... but its 50-50 whether the next dollar movement will be up or down. Although Middle East tensions have helped to drive oil price higher in recent weeks, the markets have been underpinned by positive fundamentals, including strong worldwide demand and smaller-than-expected increases in output from producers outside the Organisation of Petroleum Exporting Countries.

An additional bullish factor is the now widespread perception in the market that there is little prospect for early exports of Iraqi crude under the United Nations oil-for-food programme. The Centre for Global Energy Studies in London yesterday predicted that such exports were unlikely to appear before the start of next year, at the earliest.

European forests 'can sustain demand increase'

By Frances Williams in Geneva

Europe's forests should be well able to meet rising European demand for timber over the next quarter of a century without threatening their sustainability, the United Nations Economic Commission for Europe says in a new report. A joint study carried out for the ECE and the UN Food and Agriculture Organisation suggests that European demand for forest products will continue to grow steadily at between 0.8 and 1 per cent a year to 2020, given growth of gross domestic product of about 1 to 2 per cent annually.

Over the same period, Europe's harvest is predicted to increase from 300m cubic metres now to around 400m cu m. This is still only 70 per cent of the net annual rise in 'removals' capacity, the study notes. The ECE and FAO are expecting additional imports to help satisfy European demand, on the assumption that European timber producers will lose market share to more competitive suppliers.

The study nevertheless argues that if necessary a greater part of Europe's needs could be met from domestic resources. The area of Europe's 'exploitable' forest is expected to grow by just under 5m hectares - about 3 per cent - between 1990 and 2020, with most of the increase accounted for by Spain, France and Poland.

In addition, the waste paper recovery rate is forecast to rise from 37 per cent currently to 49 per cent in 2020, with a doubling or tripling of the volume recovered. The study notes that in most European countries forest area and growing stock are stable or more often rising, with the notable exception of some Balkan countries including Greece, Albania and parts of the former Yugoslavia. Air pollution, fire and game damage, though serious in parts of Europe, show no strong tendency to expand, the ECE says.

"The challenge facing the forest sector in Europe is to remain competitive in increasingly global wood markets, while satisfying demands for recreation, biodiversity conservation and landscape protection," says Mr Christopher Prins of the ECE/FAO timber division.

European Timber Trends and Prospects into the 21st Century. Available from UN Sales Section, Palais des Nations, CH-1211 Geneva 10, 555.

Indian Spice Board sees export potential for vanilla

By Kunal Bose in Kochi

The Indian Spices Board has launched a multi-pronged programme to promote commercial cultivation of vanilla, used extensively in the preparation of food and confectionery products and medicines, in the south Indian states of Kerala, Karnataka and Tamil Nadu.

According to the Board officials, India, which has the right climate for growing the vanilla orchid, will emerge as an important exporter of the spice in about five years. "Vanilla is a tropical orchid and we have found that the hot and humid climate of the south Indian states with an annual rainfall of over 75 inches offers the ideal condition of growing vanilla," said a board official.

Plots for vanilla vines should have a good drainage system with adequate bumps. The natural preference should be for uncleared forest lands as they provide natural shade and protection from wind.

The cured vanilla beans from the experimental plots have a high vanilla content and a pleasing appearance, the two attributes that decide the price of the spice in the export market. The board has decided that India will export vanilla in different forms, such as unsplit

beans, split beans, powder and oleoresins. A productivity level of 300kg of cured beans a hectare is considered satisfactory. But since India is laying emphasis on the tissue culture route of plantation, which should give a higher productivity level.

The board official said that present global vanilla production of around 3,000 tonnes matches the demand for the spice. The two dominant producers are Madagascar and Indonesia. As India joins the ranks of vanilla-producing countries, there should be further replacement of ethyl vanillin, a synthetic substitute.

Nickel plant closes after labour talks fail

By Bernard Simon in Toronto

Inco, the western world's biggest nickel producer, yesterday shut down its operations in Manitoba after unionised workers rejected a labour contract offer. The company said deliveries to customers would not be affected, but an official declined to say how the company would make up the shortfall. The Manitoba operations, with an annual output of 90-100m lb of nickel, contribute about one-quarter of Inco's total production.

Sunday night, enabling union leaders to call a legal strike. The unresolved issues centre on wages and shift scheduling.

Although the union said it had no immediate plans to strike, the company official said, "We're not going to operate without a contract". He added that as of yesterday morning, no further meetings had been scheduled with the union.

Correction Eramet briefing

The Association of Mining Analysts will be hosting a presentation by Eramet of France, the world's third-largest producer of nickel, in London on Thursday, not tomorrow as stated in yesterday's Financial Times.

Coconut fibre producers plan to go up-market

Kunal Bose on a ten-year, \$260m programme aimed at revolutionising the coir industry

The Indian Coir Board is awaiting federal government approval for a Rs9.32bn (US\$262.54m), ten-year plan to revolutionise production of the hard fibre.

adding extra value to the raw fibre - which comes from the outer husks of coconut shells - helping to raise the industry's annual earnings to Rs30bn from Rs18bn.

Shrugging off the setback in export of coir products so far in the current year as a temporary phenomenon, Mr Joseph says the plan should raise the industry's overseas sales to 120,000 tonnes from 48,000 tonnes in 1995-96.

The board will monitor the implementation of the plan, which is by far the most ambitious of the comprehensive development programmes undertaken by the member countries of the Asian and Pacific Coir Community. The UN Food and Agriculture Organisation's intergovernmental group on hard fibres thinks the Indian programme will have significant implications for other major coconut-growing countries.

"But our immediate problem," says Mr Joseph, "is to cope with the growing stocks of coir products which the recession in demand both within and outside the country has caused. Export inquiries started falling last January, he says. "In the first four months [April-July] of the current financial year, coir goods export in terms of volume fell by 18 per cent to 11,298 tonnes and in value by 2.2 per cent to Rs532m compared with the same period in the previous year."

To provide relief to the producers, the government has already bought in coir goods to the value of nearly Rs250m. While further government buying is on the cards, it is also subsidising the industry by offering a rebate of 20 per cent on the list prices of coir products to consumers. The board complains, however, that it has not received enough money from the government to promote coir products abroad.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table with columns for metal type (Aluminum, Zinc, Lead, Tin, Nickel), price change, high, low, and volume.

Precious Metals continued

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and volume.

GRAINS AND OIL SEEDS

Table with columns for grain type (Wheat, Maize, Soybeans, Barley), price change, high, low, and volume.

SOFTS

Table with columns for soft commodity type (Cocoa, Coffee, Sugar), price change, high, low, and volume.

MEAT AND LIVESTOCK

Table with columns for livestock type (Live Cattle, Live Hogs, Pork Bellies), price change, high, low, and volume.

LONDON TRADED OPTIONS

Table with columns for option type (Aluminum, Copper, Coffee, Sugar), price change, high, low, and volume.

LONDON SPOT MARKETS

Table with columns for commodity type (Crude Oil, Brent Blend, W.T.I.), price change, high, low, and volume.

PRECIOUS METALS

LONDON BILLION MARKET

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and volume.

ENERGY

CRUDE OIL NYMEX

Table with columns for oil type (Crude Oil, Heating Oil), price change, high, low, and volume.

FUTURES DATA

Table with columns for commodity type (Wheat, Soybeans, Corn), price change, high, low, and volume.

VOLUME DATA

Table with columns for commodity type (Wheat, Soybeans, Corn), price change, high, low, and volume.

INDICES

Table with columns for index type (S&P 500, Nikkei, DAX), price change, high, low, and volume.

JOTTER PAD

A grid for a crossword puzzle.

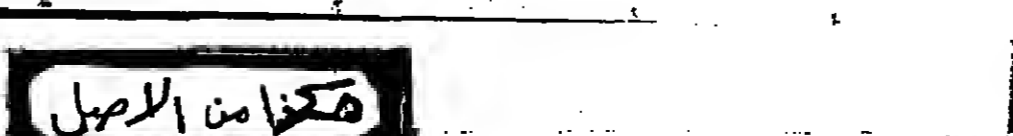
CROSSWORD

No.9,175 Set by ALAUN

A crossword puzzle grid with numbers indicating starting positions.

- ACROSS: 1 That's a big glass for a little mouth (6); 4 Go to this wall once too often and you get into debt (8); 9 Tried instead to change the time (6); 10 Conception is top priority (5); 13 Secret is to store, sliced, in ice shavings (8); 15 Gas-jet that's always too hot for the food? (6); 17 What do you do to get a title? (6); 18 Double back to fill in the hole and get praise (7); 20 Sings about an hour and gives great pleasure (7); 21 Not feeling very tired (4); 25 Runners of the waves? (6); 26 A sound step (6); 28 The funny fellow caught the runaway hound in the thriller (8); 29 Arms embracing the fellow annoy (5); 30 They're black trousers the woman's in (8); 31 Relled on one losing one's head when in front (6).

Solution to Saturday's prize puzzle on Saturday September 23. Solution to yesterday's prize puzzle on Monday September 30.



FT MANAGED FUNDS SERVICE

FT Cytiva Unit Trust Prices are available over the telephone. Call the FT Cytiva Help Desk on (+44 177) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

BERMUDA (REGULATED)**

Table listing Bermuda regulated funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

Table listing IRELAND (SIB RECOGNISED) funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (SIB RECOGNISED)

Table listing Ireland regulated funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

GUERNSEY (REGULATED)**

Table listing Guernsey regulated funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

Table listing ISLE OF MAN (SIB RECOGNISED) funds including Isle of Man Growth Fund, Isle of Man Income Fund, Isle of Man Bond Fund, etc.

ISLE OF MAN (SIB RECOGNISED)

Table listing Isle of Man regulated funds including Isle of Man Growth Fund, Isle of Man Income Fund, Isle of Man Bond Fund, etc.

JERSEY (REGULATED)**

Table listing Jersey regulated funds including Jersey Growth Fund, Jersey Income Fund, Jersey Bond Fund, etc.

Table listing ISLE OF MAN (REGULATED)** funds including Isle of Man Growth Fund, Isle of Man Income Fund, Isle of Man Bond Fund, etc.

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JERSEY (REGULATED)**

Table listing Jersey regulated funds including Jersey Growth Fund, Jersey Income Fund, Jersey Bond Fund, etc.

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Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4378 for more details.

FT MANAGED FUNDS SERVICE

LUXEMBOURG (SEE RECOGNISED)

Table listing various Luxembourg funds including categories like Fidelity Funds, Mercury Asset Management, Alliance Capital, and others. Each entry includes fund name, currency, and price.

Table listing various Luxembourg funds including categories like Credit Investment Funds, Swiss Bank Corporation, and others. Each entry includes fund name, currency, and price.

Table listing various Luxembourg funds including categories like Offshore Funds, Swiss Bank Corporation, and others. Each entry includes fund name, currency, and price.

LUXEMBOURG (REGULATED)

Table listing regulated Luxembourg funds including categories like Fidelity Funds, Mercury Asset Management, and others. Each entry includes fund name, currency, and price.

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Table listing regulated Luxembourg funds including categories like Offshore Funds, Swiss Bank Corporation, and others. Each entry includes fund name, currency, and price.

OFFSHORE INSURANCES

Table listing various offshore insurance policies and providers, including details on coverage and costs.

مكتبة العربي

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4376 for more details.

Offshore Insurances and Other Funds

Main table listing various fund units with columns for Name, Price, and Change. Includes sub-sections for 'OTHER OFFSHORE FUNDS' and 'MANAGED FUNDS NOTES'.

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OTHER OFFSHORE FUNDS

Table listing various offshore fund units with columns for Name, Price, and Change.

MANAGED FUNDS NOTES

Notes regarding fund performance, risks, and other important information for investors.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, share price, and change.

BANKS - MERCHANT

Table listing companies in the Banks - Merchant sector.

BANKS - RETAIL

Table listing companies in the Banks - Retail sector.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector.

CHEMICALS

Table listing companies in the Chemicals sector.

CHEMICALS - Cont.

Continuation of Chemicals sector table.

DISTRIBUTORS

Table listing companies in the Distributors sector.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector.

ELECTRICITY

Table listing companies in the Electricity sector.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of Electronic & Electrical Eqpt sector table.

ENGINEERING

Table listing companies in the Engineering sector.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

FOOD PRODUCERS

Table listing companies in the Food Producers sector.

FOOD PRODUCERS - Cont.

Continuation of Food Producers sector table.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

INSURANCE

Table listing companies in the Insurance sector.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector.

Advertisement for PINNACLE contract hire and fleet management, featuring a mountain logo and contact information.

ENGINEERING - Cont.

Continuation of Engineering sector table.

FOOD PRODUCERS - Cont.

Continuation of Food Producers sector table.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector.

HEALTH CARE

Table listing companies in the Health Care sector.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

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Table listing companies in the Investment Trusts sector.

مكتبات الاميل

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for name, price, and change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for name, price, and change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies with columns for name, price, and change.

MEDIA

Table listing media companies with columns for name, price, and change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for name, price, and change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for name, price, and change.

OTHER FINANCIAL

Table listing other financial companies with columns for name, price, and change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for name, price, and change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies (continued).

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for name, price, and change.

PROPERTY

Table listing property companies with columns for name, price, and change.

Advertisement for Merseyside: 'OUR EMPLOYEES ARE VERSATILE, RELIABLE AND DEDICATED. WE ARE PROUD TO BE PART OF MERSEYSIDE. A pool of talent. 0800 22 0151'.

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retailers and food companies with columns for name, price, and change.

RETAILERS, GENERAL

Table listing general retailers with columns for name, price, and change.

SUPPORT SERVICES

Table listing support services companies with columns for name, price, and change.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for name, price, and change.

TOBACCO

Table listing tobacco companies with columns for name, price, and change.

TRANSPORT

Table listing transport companies with columns for name, price, and change.

WATER

Table listing water companies with columns for name, price, and change.

AM - Cont.

Table listing American companies with columns for name, price, and change.

AMERICANS

Table listing American companies (continued).

CANADIANS

Table listing Canadian companies with columns for name, price, and change.

SOUTH AFRICANS

Table listing South African companies with columns for name, price, and change.

GUIDE TO LONDON SHARE SERVICE

Price for the London Share Service delivered by Data, part of Financial Times Information. Company classifications are based on those used for the FT-SE 100 and the FT-SE 250. Daily mid-price are shown in pence unless otherwise stated. High and low are based on 10:00 am - 4:00 pm over a 52 week period. Where shares are denominated in currencies other than sterling, the price is indicated after the name. Symbols referring to dividend status appear in the notes column only as a guide to price and P/E ratios. Dividends and Dividend cover are published in January. Market capitalisation shown is calculated separately for each line of stock quoted. Dividends are shown in pence unless otherwise stated. Dividend cover is shown as a percentage of the current dividend. Dividends are shown in pence unless otherwise stated. Dividend cover is shown as a percentage of the current dividend. Dividends are shown in pence unless otherwise stated. Dividend cover is shown as a percentage of the current dividend.

LONDON STOCK EXCHANGE

MARKET REPORT

Another all-time closing high for Footsie

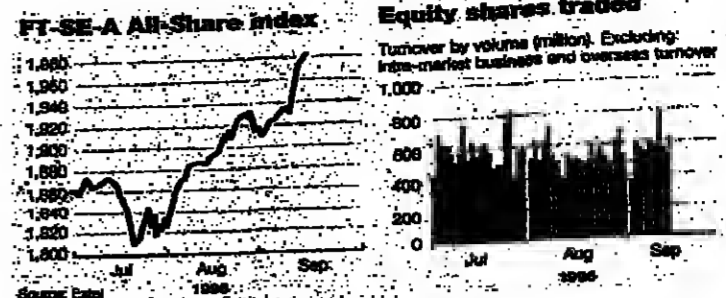
By Steve Thompson, UK Stock Market Editor

There was barely time for London's equity market traders to catch their breath yesterday before the market continued on its upward and ever upward path...

if unimpressive performance to end a net 9.3 firmer at a record close of 3,977.2. The FT-SE All-Share settled 4.25 up at a peak 1,961.01.

level of genuine retail activity in the market. "It was a typical Monday, with the big institutions preferring to sit back and see how Wall Street performs before they make any big investment decisions," he said.

UK that was behind the powerful trend in London yesterday. There was a resurgence of speculation in Blenheim the exhibition group, after the company confirmed it was involved in takeover discussions.



Indices and ratios table showing FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and various ratios like P/E, Dividend Yield, and Market Cap.

NAV boost to GenAcc

Composite insurance group General Accident moved 13 ahead to 677.5p as several brokers pointed to positive prospects for the group.

NAV boost to GenAcc. Composite insurance group General Accident moved 13 ahead to 677.5p as several brokers pointed to positive prospects for the group.

ever, bargain hunting and the continuing optimism over the potential for more cost-cutting in its European operations saw Shell Transport advance 5 more to a record closing level of 982.5p after trade of 1.2m.

results. Analysts, who have a number of analysts cut full year estimates after the group expressed some caution on its European pet foods business and the potential for cost cutting.

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FUTURES AND OPTIONS

Table showing FT-SE 100 Index Futures (LIFFE) and FT-SE 100 Index Options (LIFFE) with columns for Open, High, Low, and Close.

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TRADING VOLUME

Table showing Major Stocks Yesterday with columns for Volume, Closing Price, and Change.

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FT GOLD MINES INDEX

Table showing FT Gold Mines Index with columns for Sep 16, Sep 13, Sep 12, Sep 11, and Sep 10.

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FT-SE Actuaries Share Indices

Table showing FT-SE Actuaries Share Indices with columns for Day's Close, Sep 16, Sep 13, Sep 12, Sep 11, and Sep 10.

Hourly movements

Table showing Hourly movements for FT-SE 100, FT-SE Mid 250, and FT-SE All-Share.

FT-SE Actuaries 350 Industry baskets

Table showing FT-SE Actuaries 350 Industry baskets with columns for Basket Name, Sep 16, Sep 13, Sep 12, Sep 11, and Sep 10.

Additional information on the FT-SE Actuaries Share Indices is published in Saturday issues.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

Table of stock market data for Europe, including sections for Austria, Greece, Italy, Germany, France, Portugal, and Switzerland. Each section lists various stock indices and their performance.

Table of stock market data for Asia, including sections for Indonesia, Malaysia, New Zealand, Singapore, and South Korea. Each section lists various stock indices and their performance.

Table of stock market data for Africa, including sections for South Africa, Nigeria, and Kenya. Each section lists various stock indices and their performance.

INDICES: Table of major stock indices including Dow Jones, Nikkei, and various regional indices with their current values and percentage changes.

US INDICES: Detailed table of US stock indices such as S&P 500, Dow Jones Industrial Average, and Nikkei, showing historical and current data.

AUSTRALIA AND NORTH AMERICA: Table of stock market data for Australia and North America, including sections for Australia, South Korea, Taiwan, Thailand, Canada, and the USA.

Rockwell supplies virtually every European car manufacturer with automotive components and systems. Includes the Rockwell logo.

Market summary and news snippets at the bottom of the page, including 'Market summary' and 'Market news'.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections like 'Race to Market' and 'If the business decisions are yours...'.

Race to Market. Hewlett-Packard advertisement with logo and text: 'If the business decisions are yours, the computer system should be ours.' Includes URL: http://www.hp.com/go/computing

مكتبات الصل

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'X-Y-Z'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'X-Y-Z'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

Advertisement for 'Spain' featuring the slogan 'Have your FT hand delivered in Spain.' and text about financial services and delivery.

Continuation of stock price tables from the NASDAQ section, including columns for stock name, price, change, and volume.

AMERICA US shares on course to set new peaks

Wall Street Friday's upward momentum carried through to yesterday's activity in the US equity market as shares continued to gain in early trading...

EUROPE Rate hopes carry Frankfurt to fresh record

Investor sentiment remained strong in FRANKFURT and prices pushed deeper into record territory. Wall Street had a strong opening session, bonds improved by a handful of ticks and equity futures were buoyant...

ASIA PACIFIC Bangkok extends rally on hopes of political change

Growing expectations that this week's confidence debate in parliament would result in political change spurred BANGKOK further ahead. Wall Street's big Friday gains also helped sentiment and there was further buying by the two support funds...

FT-SE ALLIANCE WORLD INDICES

Table with columns for Index, Change, and various market indicators. Includes FT-SE 100, FT-SE 250, and other regional indices.

Canada TORONTO continued its record-setting pace at midday

TORONTO continued its record-setting pace at midday, following gains in New York. The TSE-300 composite index gained 13.13 to a new intraday high of 5,922.40...

Sao Paulo moves ahead

Sao Paulo moved higher at midsession in follow through trading after Friday's advances locally and on Wall Street. The Ibovespa index, which closed 1.2 per cent higher on Friday, was 414 ahead at 65,057...

Buenos Aires moves sideways in listless mid-session trading

BUENOS AIRES moved sideways in listless mid-session trading which saw the Merval index just 0.11 higher at 540.78. Analysts commented that, although investors were discounting congressional approval of an Argentine government tax package this month, they remained wary of political opposition to the reforms...

South Africa Industrials higher

Johannesburg stocks moved higher in heavy, futures-inspired trading. The overall index added 65.9 to 8,926.3. Industrials gained 78.5 to 8,185.5, but the golds index, hit by renewed bullion price worries, dipped 1.1 to 1,751.3...

MARKETS IN PERSPECTIVE

Table showing market performance in perspective with columns for 1 Week, 4 Weeks, 1 Year, and 5 Year changes for various regions like Austria, Belgium, Denmark, etc.

FT/S&P ACTUARIES WORLD INDICES

Table showing FT/S&P Actuaries World Indices with columns for US, Europe, Asia, and other regional indices.

Liffe gets physical

Liffe and LCE have merged bringing commodities to Europe's leading futures and options exchange. Liffe is now the only exchange in the world to offer trading in futures and options on financial, commodity, individual equity and equity index products...

SEATTLE

Seattle market news including mentions of Boeing, Microsoft, and other local companies.

Large advertisement for Liffe and LCE featuring the headline 'Liffe gets physical' and 'Liffe and LCE have merged bringing commodities to Europe's leading futures and options exchange.' Includes contact information and a list of commodities like Coffee, Cocoa, Sugar, etc.



Optimism on monetary union grows

By Gillian Tett, Economics Correspondent

Confidence is growing among British-based banks that the City of London will be ready to handle the single European currency in 1999 - even if the UK stays outside European monetary union.

A report which the British Bankers Association plans to publish next week, in association with other industry groups, will argue that London's preparations for Emu are proceeding very well.

One banking official says: "Six months ago I wasn't so confident - but now I am sure that London will be ready."

The upbeat conclusions from the banking sector comes as the Bank of England, the UK central bank, yesterday published its own report on the City's preparations for Emu.

Mr Eddie George, governor of the Bank of England, reiterated his belief - disclosed in an interview with the FT yesterday - that London would benefit from Emu, even if it stayed outside.

However, the report admitted that there was unlikely to be any rapid resolution to the wrangle between the UK, France and Germany over Target, the future EU pay-

ments system. France and Germany insist that access for countries outside Emu to Target should be restricted. But the Bank of England said its demand for equal access was justified.

Mr George warned that restrictions would lead to the development of other payment mechanisms - and potentially harm Target itself.

However, these views are not shared by all City institutions: the BBA has encountered considerable difficulty for its own report in finding a consensus among the banking community over the threat that Target poses to London.

More than half of the British public want the government to keep open its options on whether sterling should join a single European currency, according to a poll published yesterday by an all-party group of MPs.

The poll, carried out by Mori for the European Movement and backed by an all-party group of 100 MPs, shows that 60 per cent of those questioned believe the UK should retain an open stance on a single currency.

They favoured deciding whether or not to join when preparations have developed further.

Exchange merger 'will benefit London'



Launch party: (from left) Robin Woodhead, head of LCE, Michael Cassidy, Corporation of London, Jack Wigglesworth, Liffe chairman, Daniel Rodson, Liffe chief executive

By Susanna Voyle in London

The merger of two London exchanges will reinforce the role of the British capital as a leading financial centre, their leaders said yesterday.

On the day the London International Financial Futures and Options Exchange and the London Commodities Exchange began operating as a merged market - to be known as Liffe - Mr Jack Wigglesworth, chairman of the merged exchange, said it was "determined to ensure that financial futures and options emerging as a result of Emu are traded in London and that it becomes the world centre for euro derivatives trading."

Mr Robin Woodhead, chief executive of the former LCE, said: "It reaffirms London as one of the principal international centres for commodity trading."

The merger of Liffe and

the LCE was announced last year. It creates the only exchange in the world to offer trading in futures and options on financial, agricultural, soft commodity and equity-index products as well as equity options.

The market plans to develop new European agricultural products.

Investment institutions planning to set up a property derivatives market will next month apply for authorisation from the Securities and Investments Board, the lead UK financial services regulator, Simon London writes.

The group comprises AMP, British Land, ESN Investment Management, Hermes, Legal & General, NatWest Group, Norwich Union, Prudential, Scottish Amicable and Standard Life.

Sinn Féin wary on ceasefire hopes

By John Kampfrer, Chief Political Correspondent

Sinn Féin yesterday distanced itself from mounting speculation that the Irish Republican Army, its military wing, was considering a restoration of the 18-month ceasefire, which was broken last February.

The latest flurry of reports about a possible change in IRA policy coincided with talks in London between senior UK government officials and Ms Nancy Soderberg, a senior adviser to President Bill Clinton.

Opinion among senior political and security officials in London, Dublin and Belfast was mixed, with acknowledgement that a shift by the republican movement in forthcoming weeks was possible. "Bubbles are appearing indicating some momentum," one official said.

Suggestions that Mr Gerry Adams and the political leadership in the republican movement might be winning the argument over non-violence gained credence during a recent visit to Washington by Mr John Bruton, prime minister of the Republic of Ireland. He indicated there that pressure might be growing for a change of tack by Sinn Féin.

The rumours intensified with reports from Dublin that the IRA was preparing to call a General Army Convention. This would be the first meeting in 10 years of the organisation's highest body.

However, Mr Martin McGuinness, Sinn Féin's chief negotiator, said the reports were "very fanciful".

Mr Tony Blair, leader of the opposition Labour party, last night strongly condemned the decision by an MP in his party to preside at the launch in the Houses of Parliament of the autobiography of Mr Gerry Adams, president of Sinn Féin. "I condemn this event without reservation," said Mr Blair.

Above-average pay rises for directors

By Richard Donkin in London

The UK's highest paid directors have been receiving average pay rises in double figures over the past year, more than four times the rate of inflation, according to new research published today.

The annual management pay review published by Incomes Data Services says the highest-paid directors in

Britain's largest quoted companies - those in the FT-SE 100 - have had average pay increases of 12.6 per cent, more than three times the national average pay rise which was running at 3.75 per cent in June.

The increase represents a significant recovery from last year when directors' pay rises averaged only 9.9 per cent. In 1994 an average 22.2 per cent led to public condemnation of some leading

directors as "fat cats" for accepting large salary and bonus rises at a time of pay restraint and heavy redundancy programmes among lower-paid employees.

The latest increases, which were driven mainly by higher bonus payments, brought the average total earnings for those in the most recent financial period for which figures are available, to £684,671 (\$1.06m).

The research looked at

details of salaries, benefits and bonuses in the most recent annual reports of 95 of the top 100 publicly quoted companies with year ends between June 30 1995 and April 28 1996.

Base salary and benefits increased by an average 7.1 per cent to an average £448,801 and annual bonuses rose to an average £243,157 from £147,019 in the previous survey. Five company chiefs had increases of more than

40 per cent, and the heads of 16 companies had increases topping 20 per cent.

Mr John Monks, general secretary of the TUC, accused company leaders of operating "double standards".

The Institute of Directors said: "These are the people running our top companies and competing in international markets. Competitive pay packages are needed to retain them."

Central bank attempts reassurance on monetary union

By Gillian Tett

A striking and complex diagram appears in the report by the Bank of England, the central bank on the City of London's preparations for the single European currency.

It is supposed to illustrate how planning for monetary union is proceeding in London.

But the 30 arrows make it a pattern of bewildering complexity. Indeed, the only clear image is that the Bank places itself in the centre of preparations with the Treasury dangling in one corner.

The complexity underlines a far broader problem. The biggest difficulty in assessing how the City will be affected by Emu is that financial markets are fragmented while the issues in the debate are numerous and highly technical.

The Bank's latest report, the second in a series, provides a detailed checklist of the work under way. It hopes that simply setting this information down in a highly public manner will both reassure the public and prod the private sector into action.

But it fights shy of making any

strong political statements about the City's future - other than arguing that the UK will be ready to cope with Emu in 1999, whether or not it joins the project.

"Planning to develop the financial infrastructure is now well in hand to ensure that the euro may be used in the UK at the wholesale level, in the payments system and across markets, by the beginning of 1999," it writes.

However, these preparations are patchy. The London International Financial Futures & Options Exchange, for example, is praised

for its early planning, but the London Stock Exchange has only recently started to examine the legal implications of companies wanting to list in the new currency, and others, like Lloyd's, have yet to discuss the possibility of quoting in euros.

Meanwhile, progress on the outstanding City-wide Emu issues includes questions on:

- UK payments systems: ability to handle the single currency, the euro, and links with the pan-EU system, Target. Chaps - the UK sterling payments system - plans

to introduce a parallel euro stream, even if the UK stays outside Emu.

- Financial market conventions, like bank holidays. The Bank has established a co-ordinating committee to consider conventions for the gilt market. It hopes this could trigger a broader process to harmonise European conventions with the US and Tokyo.
- Preparations of the legal framework: the Bank broadly supports the Commission's legal proposals for Emu - although it argues these should be discussed

with the business community.

- Tax and accounting: the Bank calls for a discussion on the taxation implications for profits generated from derivatives contracts which might become void.
- Business awareness: the Bank admits non-City companies are less advanced and plans to issue a joint document with the Confederation of British Industry to provide information.

Practical issues arising from the introduction of the Euro, Bank of England, Threadneedle Street, London EC2R 8AH.

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NEWS: UK

EU anti-dumping action to protect weavers alarms fabric finishing sector

Cotton import trade threatened

By Jenny Luesby in London

British textile producers have protested against an anti-dumping action due to be announced by the European Commission this week. The move is against imports of undyed cotton fabric from India, Pakistan, Indonesia, China, Taiwan and Egypt. These countries account for more than half of the unfinished cotton fabric imports into Europe.

at the group's own UK operations and up to 1,000 jobs across the British textile finishing sector. Once imported, the fabric is dyed, printed and finished by European producers, primarily for the home furnishings market. The UK has one of the largest fabric finishing sectors in Europe. Around 250,000 tonnes of the "grey" cotton fabric are imported into Europe each year. Of this, about 20 per cent - worth £150m (£234m) last year - enters the UK. Fabric finishers are dependent on these imports

because so little of the fabric is woven in Europe. Eurocotton, the trade body that has won a two-year battle for intervention, claims that the anti-dumping action is necessary to stop a "haemorrhaging" of the European cotton weaving industry. The trade body sought anti-dumping measures for unfinished fabrics a year ago, but failed to win the support of the Commission. In February it relaunched its campaign, arguing that developing country producers were undercutting German, French and Italian

weavers by between 28 per cent and 36 per cent. Eurocotton said fabric weaving was capital intensive, with the same machinery used in Europe as elsewhere. "This is not an issue of low labour costs, these producers are selling at an unfair price." Duties of between 3 and 36 per cent are due to be announced at a meeting in Brussels later this week. However, fabric finishers said the duties would create a real competitive threat, arguing that Europe was a minor player in the weaving

industry, but further downstream in dyeing, printing and finishing it was still significant. "There is a dearth of grey cotton fabric in Europe, which is why we import so much," said Mr Keith Foley, chairman of Coats Viyella's home furnishings division. "Dyeing and printing add more value than weaving, and developing countries are keen to capture this market." "Countries like Egypt and India have been actively investing... and have the capacity to finish fabrics."

Airport group to fund £70m rail link

By Charles Batchelor, Transport Correspondent

BAA, the privatised group which runs Heathrow and London's other main airports, is to fund most of the £70m (£110m) cost of extending London Underground's Piccadilly line to the new Terminal 5 at Heathrow, it emerged yesterday. The project will be put out to tender as part of the government's private finance initiative which raises finance for infrastructure schemes traditionally carried out in the public sector. The airports group, which has been taking a growing interest in the development of road and rail links to Heathrow, plans to recoup the cost of the construction from fares, although it will not take over the running of Underground services. BAA will finance the Underground link because London Underground's finances are being concentrated on modernising its outdated network. The airports company is already involved in constructing a £200m express overground rail link between Heathrow and London Paddington station. BAA will operate these trains which will provide a 15-minute journey into the capital compared with the slower but cheaper service run by London Underground. BAA plans to announce details of its proposals for improved links with the airport tomorrow. These proposals will form part of the public inquiry hearing objections to plans for Terminal 5. London Underground said it had been holding discussions with BAA "in the context of the government's private finance initiative. We believe we are close to concluding a deal." If the government gives the go-ahead for the £1bn project it will increase Heathrow's capacity from 55m passengers a year to 85m.

UK NEWS DIGEST

Lloyd's wins over US state

Lloyd's of London signed an accord with the State of Illinois at the weekend - leaving only two US states - Arizona and Missouri - with resident investors in the insurance market outside a special agreement to "top up" the £3.2bn (\$4.95bn) settlement open to Names - individuals whose assets have traditionally supported the insurance market. Last week Utah, Tennessee, Arkansas, New Hampshire and West Virginia also joined. More than 75 per cent of US Names have now accepted the insurance market's offer. Worldwide nearly 90 per cent have joined the settlement in return for surrendering rights to litigation. The settlement also helps to cover losses and the cost to Names of setting up Equitas, a reinsurance company which is taking responsibility for billions of pounds of liabilities. Jim Kelly

SECURITIES REGULATION

Global co-operation 'reduces risk'

Greater co-operation between international securities regulators has reduced the risk of systemic disruption to financial markets, a report published yesterday concluded. The report by the Securities and Investments Board (SIB), the City of London watchdog, and the Commodity Futures Trading Commission of the US details measures taken by futures market regulators since the Barings crisis in February last year. Regulators, which agreed to step up co-operation following a meeting in May 1995, are now sharing more information on the exposures of traders on the markets and have increased the transparency of their dealings. Emergency procedures have also been improved. Richard Lapper

STOCK EXCHANGE

Company news service updated

A new electronic service which will speed up the process of transmitting company announcements to the London Stock Exchange came into operation yesterday. Over the next few months, every UK and overseas-listed company will receive a software package which can prepare and transmit announcements electronically to the exchange's regulatory news service. Currently more than 70 per cent of companies send their announcements to the exchange's news service by fax or hard copy. This has to be re-keyed and validated before it can be transmitted. The first group of companies begin using the new system - the Direct Input Provider (DIP) - today. Up to 3,000 announcements are made every week. The software and modem required to connect to DIP is provided free by the exchange. If a company uses an agent to send all regulatory announcements then it can nominate the agent to receive the new equipment and software. Martin MacConnell

MEDIA INDUSTRY

EU rules overhaul urged

KPMG, the consultancy group, yesterday called for a radical overhaul of European media regulation in the face of a rapid convergence of the audiovisual and telecommunications industries. The group argued in front of an audience of 250 in Brussels that current policies are likely to stifle innovation. Raymond Snoddy

Labour frisked at the boardroom door

The opposition party finds old alliances a tough obstacle

The opposition Labour party has spent much of the past 12 months weakening its traditional links with the trade unions and making friendly approaches to the business community, a traditional ally of the governing Conservative party. But the jettisoning by the party of long-standing alliances and attitudes has not been enough to detach many leading business figures from traditional allegiances. Mr Jonathan Charkham, a Labour-voting director of Great Universal Stores, said, for example, that it was not easy supporting the opposition party in the boardroom - it still took courage to reveal a liking for Labour. "People get cross and say it's not quite the right thing to do."

pointed out after he pledged his firm (£1.5b). "In the US you can be fabulously wealthy and a Democrat and nobody bats an eyelid." In France and Germany too, allegiances are fairly widely spread. But in the UK, loyalty to the Conservatives is ingrained in boardrooms, due both to historic ties of class and to more recent memories of the policy divides between the Tories and Labour in the 1970s and 1980s. In public, Conservative-supporting business leaders deny that any pressure is applied on Labour-inclined colleagues. "It's a judgment for individuals and companies which party to support," said Sir Nigel Mobbs, chairman of Slough Estates, the property group, and a fundraiser for the Conservative party. But in private, other Tory company directors admitted that support for Labour was seen as disloyal. As one City fund manager put it: "It's a matter of loyalty, not logic."



Mr Tony Blair (left), leader of the opposition Labour party, told a City of London audience last night that the key to increasing living standards lay in improved corporate profitability and productivity, our Political Staff writes.

Mr Blair said the perception of Labour as a "bunch of killjoys" could not be far from the truth. "We want people to consume more. We want high quality public services. We want people to pay lower taxes. But we want this for all our people, not simply a few at the top and we want it on a sustainable basis," Mr Blair said. Photograph: Tony Andrews

In spite of the charm offensive by Mr Tony Blair, the Labour leader, British business remains overwhelmingly Conservative. The recent publicity generated by donations to Labour from Mr Matthew Harding, the City financier, and other business people highlights that these are the exceptions to the rule. Many countries do things differently. As Mr Harding

and industry team said supervisor of links with business, said: "I realise many people see contacts with Labour as an insurance policy. That's fine. We need to talk to them and they need to talk to us."

Mr Gerald Frankel, chairman of Industry Forum, a Labour-business contact group, said that when he launched the Forum immediately after the 1992 election, he had barely 30 members. Today he has 225, mainly corporate affairs directors of large companies and trade associations. "People were shy in the past, but not any more. Now there's a feeling there will be a Labour government."

Labour is aware most of the business people its leaders meet will still vote Tory but it needs to build relationships. Mr Geoff Hoon, a member of the party's trade

and industry team said supervisor of links with business, said: "I realise many people see contacts with Labour as an insurance policy. That's fine. We need to talk to them and they need to talk to us." Mr Hoon thinks there is sympathy among business leaders for Labour's policies. This rapport makes it much easier to build relationships, even with those who continue to support the Conservative party. Mr Frankel believes such links are turning some business people into enthusiastic Labour voters. But the polls indicate only modest prog-

ress. A survey this month by the Institute of Management, which has 70,000 members, showed support for Labour at 25 per cent. This is double the figure for 1992, but still well behind the 43 per cent that back the Conservatives. And the business world's biggest guns remain predominantly Tory. "I would view a Labour government with considerable concern," said Sir Colin Hope, chairman of the T&N engineering group. "The Conservatives have been accident-prone but their basic economic policies have been good." Stefan Wagstyl

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TECHNOLOGY



BEHIND THE NET

The unstoppable growth of the Internet is forcing consumer online services to abandon their proprietary technology and adopt open Internet standards.

Although the term online is used synonymously with the Internet, a range of consumer online services has been available to the public for more than 25 years. Unlike the Internet, which uses open standards built around a number of networking protocols, these services operate on proprietary platforms.

Leading international players include CompuServe, which was launched in 1969 and has 3.4m users, and America Online (AOL) which operates in Europe through a 50/50 joint venture with Bertelsmann, the German publisher. Launched in 1995, AOL is now the world's largest commercial online service, with 6.2m users globally. Last August Microsoft also entered the fray, launching the Microsoft Network (MSN). This has 1.5m users.

While these services have introduced varying degrees of access to the Internet, they have until now retained their branded proprietary platforms. As such, moving between the services and the Internet is clumsy and slow.

They also look and feel very different from the Internet. In particular, they do not exploit Hypertext Markup Language (HTML), the programming heart of the World Wide Web. HTML allows pages of information and multimedia components such as images and sound to be linked together - and its user-friendly approach and easy navigation is primarily responsible for the popularity of the Internet.

Recently, however, several online providers have unveiled plans to transform their services into fully-fledged Internet services. MSN - which was designed as a proprietary online platform in the mould of CompuServe and AOL - was launched last August. Shortly after, however, Microsoft did a volte-face and announced it would re-engineer the service around open Internet standards.

In May CompuServe followed suit, unveiling plans to port its service to a new Web-based architecture. Code-named Red Dog, the project will see the entire contents of CompuServe - currently held in a mix of formats, including CompuServe's proprietary Host Micro Interface (HMI) format and Ascii - translated into HTML, thus enabling users to access it with Web browsers like Netscape's Navigator and Microsoft's Internet Explorer.



Net gains

Online providers are transforming their services in favour of the Internet, says Richard Poynder

Why the sudden rush to the Internet? "Because, depending on who you believe, there are already 60m or 70m users of the Internet," says Netscape's UK managing director, Paul Ayres. "As such it represents a tremendous market opportunity for consumer online services."

There are also strong commercial reasons. As Alan Lawson, CompuServe's UK marketing communications director, points out, the breakneck speed with which online technology is developing and the vast efforts being focused on developing applications for the Internet mean that the "cost of ownership" required for proprietary services to compete is becoming prohibitive.

"The development going into Web-based protocols and languages is phenomenal," he says. "As big as we are we cannot keep up."

Adopting Internet standards also means that CompuServe will be able to reduce its product development time by 75 per cent, adds Matthew Greenslade, CompuServe's UK media relations co-ordinator. "This means being able to get new products to market in two months rather than

six," says Greenslade. "It also means that for the first time we will be able to build images, sound and video into our service."

Judy Gibbons, UK director of MSN, suggests that there is an even more compelling reason. "Our initial business model for MSN was to create an end-to-end managed service on a proprietary platform and offer lots of content by signing up content partners."

"Then the Internet happened, and suddenly our content partners - who wanted to establish their own Internet presence - said: 'Why should we want to be on MSN and the Internet?' Overnight the value proposition of distributing someone else's content evaporated."

Migrating to the Internet is a time-consuming process. CompuServe estimates it will take 12 months to complete. "Effectively we will have to translate the service from one language to another," says Andrew Carver, MD of CompuServe's European Network Services.

As a relatively new service MSN has less content to reconfigure. Nonetheless, to make the transition Microsoft has had

to develop an entirely new software platform called Normandy, which has been designed around Internet standards.

With their main role as information distributors threatened, consumer services are seeking a new *raison d'être* on the Internet. CompuServe is pinning its hopes on becoming what Lawson calls a "signpost" organisation. "We'll let other people develop the content. Our role will be that of a facilitator," he explains. "For users we'll provide a comfortable environment and help in finding the information they need. For publishers and developers we'll offer access to our 3.4m users."

AOL remains the only leading consumer online service still committed to maintaining a proprietary platform - although it does offer access to the Internet. Jonathan Bulkeley, managing director of AOL UK, is sceptical about the benefits of migrating.

In particular, he argues, the Internet infrastructure cannot yet offer the much-vaunted multimedia services efficiently.

This article appears in a series on the Internet - the last article appeared on September 5.

Viewpoint · Duncan Bayne

A free ride for pay-TV fraudsters

The potential of subscription and "pay-per-view" television to generate large revenues is widely

recognised. But there are flaws in the technology, particularly that involving satellites, which are not known about. Analysts have made a simple error in their understanding of encryption technology - they have incorrectly assumed that the encryption methods used in finance, by the military, in espionage and so on, can be used for pay-television with the same level of security.

With intercepted coded communication, for the code-breaker to work out the decoded material, he must "crack" the encryption process. This process can be so complex that cracking it is impossible.

With encrypted television, broadcasting code-breakers have access to the coded material and with this alone they would struggle to break the code. But they also have access to the decoded material and the decoding machine. With all three elements, it can never be made impossible, or even particularly difficult, for amateur code-breakers to crack the encryption process - the Germans' second world war Enigma machine would have been cracked within hours.

With pay-television broadcast by satellite, a scrambled signal is transmitted. To unscramble the signal, viewers need to buy a decoder from the television company. Decoders also receive computer data from the satellite. The data can include instructions to individual decoders to stop them working. Viewers can only watch a programme if they pay for it; if not their decoders are disabled.

However, it is possible to bypass this process, and watch pay-television for free. This is called "free-riding". The minimum requirements for free-riding would be a satellite dish and receiver, and a personal computer, fitted with some extra hardware.

All this equipment is generic technology - it has many legitimate uses, and its legal sale would be impossible to prohibit. The computer runs a program that emulates the way in which legitimate decoders work. The computer pretends to be a decoder and it unscrambles the signal.

It is unlikely that a decoder emulator program could be sold legally. Nevertheless, the risk exists that if only one home-made program becomes available, its spread on the Internet would be uncontrollable.

The ease with which free-riders can thus unscramble satellite broadcasts depends on the foresight the designers had when they designed the decoders. At one extreme, if the

output (the unscrambled pictures). Whatever decoders do, adapted computers will always be able to replicate their operation; it is the same technology, both just manipulate the flow of electricity.

● Every decoder receives the same scrambled signal, and produces the same unscrambled signal. There can only ever be one way of unscrambling a broadcast (the "master-code") and, however complex, the encryption becomes, the master-code is the only information required.

● It is impossible to stop computer enthusiasts buying decoders, tinkering with them, and writing and distributing computer programs and data; most will do this purely for the challenge.

● It is impossible to stop anyone with a satellite dish receiving transmissions they have not paid for and putting this signal through a computer. This is because a satellite cannot distinguish between the dishes of paying and non-paying customers.

These flaws are the same with ground-based transmitters broadcasting pay-TV and risks of free-riding are the same.

With cable television, there are two varieties. First, older (and cheaper) cable networks work in a similar way to satellite broadcasting - every home receives the same signal, and viewers must use decoders. Free-riding can only be prevented by updating the cable network.

With more advanced (and expensive) cable networks, people only receive a television signal if they have paid for it. If they do not pay, they do not receive any signal whatsoever. A decoder-emulator program cannot work because there is no scrambled signal with which to decode. Only with this second "advanced" method of cable transmission is free-riding impossible.

The minimum requirements for free-riding would be a satellite dish and receiver, and a personal computer, fitted with some extra hardware

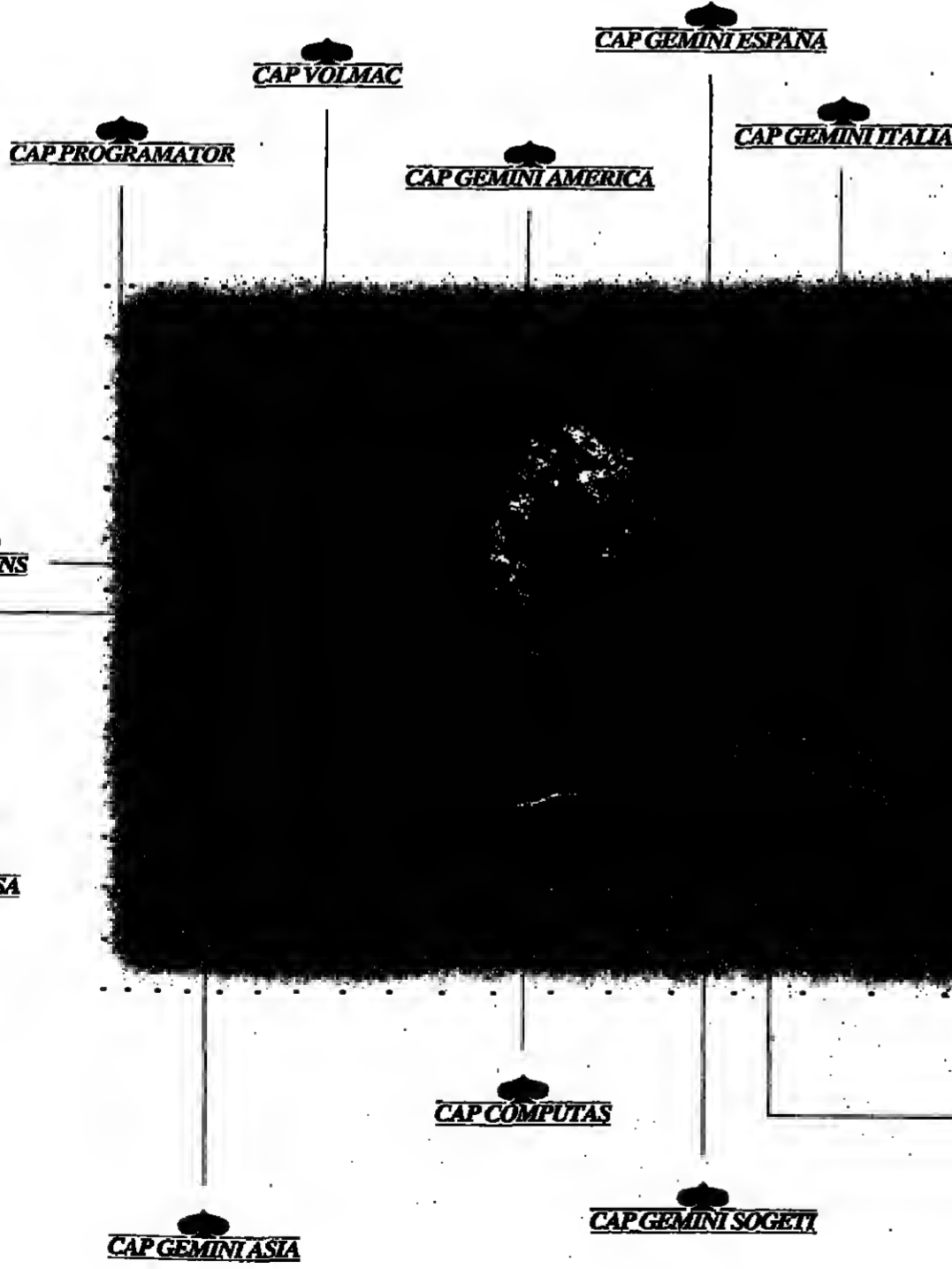
decoders were badly designed, one emulator program could decode every broadcast, for permanent free-viewing. To prevent this, television companies or viewers would have to bear the costs of replacing all of the obsolete decoders.

At the other extreme, where designers had a high degree of foresight and the decoders are of a good design, free-riders would have to update their computers frequently with new information whenever the decoding process changes.

Although highly sophisticated encryption methods can be used, there will always be four fundamental flaws in restricting satellite broadcasting to paying customers only:

● A decoder receives an input (the scrambled television pictures) and produces an

Duncan Bayne is a post-graduate economist at St Andrews University, Scotland.



16 September, 1996

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CAP GEMINI

INTERNATIONAL PEOPLE

Vucins heads telecoms group

Vestures Vucins (left) can perhaps claim more experience of running global supercarriers - telephony operators with world-wide reach and capacity - than any other individual. A founder and former president of Unisource, the strategic alliance between the Dutch, Spanish, Swedish and Swiss telecoms operators, he has now been appointed president and chief executive of Global One, the strategic alliance between Deutsche Telekom, France Telecom and Sprint of the US.

Shirrefs tunnels out

Richard Shirrefs, formerly finance director of Catean, Tesco's French subsidiary, has been appointed the new finance director of Eurotunnel, the channel tunnel group, from November 1. Aged 41, Shirrefs has the perfect Anglo-French credentials for the job, having worked in France for the past 17 years for El Paso National Gas and Benetton Europe, as well as Tesco. His new job will be based in Calais, where he will report to Georges-Christian Chazot, Eurotunnel's group managing director.

Beyer joins VLSI

Richard Beyer has joined VLSI Technology, a Silicon Valley semiconductor manufacturer, as president and chief operating officer. Formerly one of three chief operating officers at National Semiconductor, another California chip-maker, Beyer resigned his position in June, following the appointment of a new chief executive, Brian Halla, formerly of LSI Logic, at National.

Zellers: new head

Zellers, one of Canada's larger national discount merchandisers, has hired Millard Barron, 47, away from rival Wal-Mart Canada, to be its new president. Barron will also become executive vice-president of the parent Hudson's Bay, Canada's biggest retailer. He was 20 years with HULL's Department Stores in the US before becoming chief operating officer of Wal-Mart International in Bentonville, Arkansas. He helped to set up Wal-Mart in Canada two years ago, following acquisition of the Woolco discount chain.

Heinrich Wegmann, head of Credit Suisse's Japanese operations, returns to Switzerland to be chief executive (Switzerland) of the institutional asset management operation. William Hall

ON THE MOVE

Marshall Cohen has handed over to Norman Seagram as president and chief executive of MOLSON COMPANIES, the Canadian brewing, hardware retailing and entertainment group, as announced earlier this year. Gareth Chang of Hughes Electronics joins the board of APPLE COMPUTER. David Chen has joined EATON CORPORATION, the US manufacturer of vehicle components and electrical equipment, as Shanghai-based president of the company's China operations.

department, will be responsible for formulating the firm's strategic view of emerging market developments. He is the highest-ranking IMF official to have moved to a private sector position. Joseph Norberg, chief financial officer of AST RESEARCH, US maker of personal computers, has left the company to pursue other business interests. Won Suk Yang, senior executive managing director of Samsung Electronics, the South Korean electronics group which recently took a controlling stake in the company, will stand in as chief financial officer until a replacement is found.

Ingram Micro Inc. Bruce Miller takes the newly created position of director of marketing communications at LEAR CORPORATION. He was previously with Ross Roy Communications. Adam Bennett, previously chairman of Creditanstalt Securities in Prague, moves to Vienna as managing director of CREDITANSTALT INVESTMENT BANK, where his responsibilities will cover corporate finance and mergers and acquisitions in central and eastern Europe.

October 1. Herbert Ampferer, 46, has been confirmed as motorsport director of PORSCHE, a position he has held on a temporary basis since January 1995. Fred Glantz has joined ASG USA (the US arm of the Swedish transport group) as executive vice-president responsible for the company's worldwide sales and operations. Glantz was formerly president of Wilson UTC in the USA.

resigned as president of SYBASE, the US software group, from September 16, to become executive vice-president of products and services at Verity Corporation. David Litwak adds McEvoy's enterprise business group to his existing responsibilities for the powersoft business group. Britton Murdoch has resigned as chief financial officer of AIRGAS, the North American gas distributor, due to prolonged illness in his family.

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Interested parties are invited to register their interest in writing by 1.00pm on Monday 30 September 1996 with HM Government's financial advisers, Binder Hamlyn, at the following address:

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20 Old Bailey, London EC4M 7BH
Facsimile 0171 489 6291.

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AUCTION NOTICE

The Commissary Francesco Corrado advises that the Company Bredia Energia, located in Milan, Viale Sarca 336, a leading manufacturer and supplier of Wellhead and Pipeline Equipment for the oil, gas and petrochemical related industries, is to be sold by Auction as a "going concern".

The Company assets consist of:

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- 2) The current debts and credits and any ongoing leasing contracts will be excluded from the sale.
- 3) Sealed bids are to be made officially and deposited at the offices of: Manfredi (Notary Public) Corso Unità d'Italia 14 22063 Cantù CO Italy by 6.00 pm (Italian time) on 23rd September 1996
- 4) Offers to include:
 - 4.1 A registered cheque (with 60 days validity) for 10% of the offered price - made payable to the account of Bredia Energia S.p.A. in L.c.a.
 - 4.2 Proposed price and method of payment. Payment by instalments would be considered up to 75% of the proposed price and for up to 24 months. In such a case the part of the price which is not paid immediately will incur an annual rate of interest of 10% and should be covered by a bank guarantee.
 - 4.3 Agreement to the Company's current trading terms and conditions.
 - 4.4 A declared commitment to employ a workforce of 110 people, twenty people with immediate effect, balance by a "Mobilità" process within 23 months of transfer of ownership, and to maintain said employment level for a minimum of three years.
- 5) Bid opening will take place on 24th September 1996 at 10.00 am (Italian time) at the offices of the above mentioned notary.
- 6) The Company assets are to be sold in their entirety in an "As-is" condition as a "going concern".
- 7) All legal and transfer expenses involved in the sale are to be borne by the successful bidder.
- 8) The adjudication of the tender is subject to the authorisation of the control committee within 60 days from bid opening.
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CONTRACTS & TENDERS

UKRAINE ELECTRICITY MARKET DEVELOPMENT PROJECT

The Government of Ukraine has applied for a loan from the World Bank in various currencies toward the cost of the Electricity Market Development Project. It is intended that part of the proceeds of this loan will be applied to eligible payments under the contracts for the supply of about 2.6 million tonnes of coal and about 0.6 million tonnes of mazut (fuel oil) to increase fuel inventories for 14 power stations within the four generating companies (GENCOs) - Dnipropetrovsk, Donbassenergo, Tavrienergo, and Zakhidenergo.

The Government of Ukraine (through the Ministry of Energy and Electrification - Minenergo) and the GENCOs now invite sealed bids from eligible bidders for the supply of coal and/or mazut for the power stations. Interested eligible bidders may obtain further information from and inspect the bidding documents at the office of Minenergo (address below). Complete sets of bidding documents may be purchased by interested bidders on the submission of a written application to the address below and upon payment of a non-refundable fee of US \$250.

The instructions to bidders and general conditions of contract contained in the bidding documents are based upon the World Bank Standard Bidding Documents - Procurement of Commodities.

All bids must be accompanied by a bid security of US\$0.5 equivalent for one tonne of coal, and US\$1 equivalent for one tonne of mazut offered. The form of security shall be in accordance with the provisions of the instructions to bidders. Bids must be delivered to the address which will be specified in bidding documents, at or before 10:00 hours on October 16, 1996. Bids will be opened in the presence of bidders' representative who choose to attend on October 16, 1996 at 10:30 hours at the same address where bids are to be delivered.

Ministry of Energy and Electrification of Ukraine
Attn: Mr. Anatoly Shevchuk
30 Kreshatik Street
Kyiv, Ukraine 252001
Tel: (380-44) 224-8225
Fax: (380-44) 224-4021

مكتبة الامم المتحدة

ARTS

A cult for Chinese furniture

Susan Moore on the controversial sect behind Christie's New York sale on Thursday

Leaders of esoteric sects are usually thought to have a penchant for apocalyptic predictions and expensive motor cars and for exploiting sexually and financially - their brainwashed acolytes. They are not generally known for amassing museum-quality art collections...

his true consciousness. For Burton, this involves concerning himself with music and the arts, good food and wine at Renaissance, one and a half hours north of Sacramento. The fellowship's members - reputedly some 1,500 worldwide - are predominantly affluent and middle-class. They pay a "tithe" of 10 per cent of their incomes and are "awakened" by working in the fellowship's 365-acre of terraced vineyards...

a disciple of Frank Lloyd Wright, and built for the guru by the fellowship. In the late 1970s Burton began collecting Old Master paintings, ranging from a 15th-century cassone or marriage-chest panel by the Florentine Jacopo de' Sellaio to still-lives by Orazio Beert the Elder and, possibly, Caravaggio. Then, in Paris in 1988, he saw two typically spare, minimalist Qing-period Chinese armchairs in the Ming style and the direction of the fellowship's collecting changed in a revelatory flash.

the collection of Chinese ceramics. With the proceeds, Burton began to acquire 17th and 18th-century Chinese classical furniture. "It was", says London-based Chinese furniture dealer Nicholas Grimley, "a very good time to buy." Burton bought heavily from Damon Spillios, of Florida dealers Ming Furniture, who certainly believed that classical Chinese furniture was undervalued. Purchases also made significant purchases from Hong Kong dealers Grace Wu Bruce and Chan Shung Koo.

furniture as anyone in the world." In less than a decade the collection established itself as the world's pre-eminent holding, public or private, now known as the Museum of Classical Chinese Furniture and housed in the Goethe Academy and Burton's house, and open to the public by appointment. Burton's intention was to construct a purpose-built museum on site and he commissioned designs from a leading Beijing architect. It seems that he failed to raise the funds. Last year the collection went on show for nine months at the Pacific Heritage Museum in San Francisco.

There were also rumours that it was for sale - at a reputed initial asking price of \$25m. A number of people tried to negotiate its purchase either whole or piecemeal. Instead it was sent to Christie's New York, its consignee not the Fellowship of Friends but Johnny Chen, scion of an established Taiwanese family who is based

the fellowship paid for them. The scenario, as anticipated by auction house and dealers is that a whole new price structure for classical Chinese furniture will be established, with auction records broken as much as seven or eight times over. The current auction record for a piece comparable to anything in this collection is for a huanghuai folding horseshoe chair which fetched \$176,000 at Sotheby's New York in 1990; the Christie's chair is rarer and finer, and comes with an estimate of \$300,000-\$400,000. The auction record for any piece, set at Christie's Hong Kong in 1982, is \$250,000. If the sale is a success, private individuals and the trade might well start consigning important pieces to the auction-houses. No doubt the eight or nine exceptional lots will go to established collectors, primarily in the US and the Far East - and go way over estimate, not least because the supply of good pieces seems to be drying up. As one dealer put it: "One would have to say to a client: 'this is your one and only chance. Bid till you run out of courage.' The majority of pieces, however, will probably be bought by people who we have never seen before and will never see again."



Intimate moments are the most successful, steering clear of melodrama as Violetta (Rosa Mammion) is allowed to die quietly in bed

Well, it would make a great radio broadcast - perhaps with an interval talk by Jonathan Miller thrown in for good measure. Opening its 1996-7 season with La Traviata, English National Opera delivers a performance as musically poised as you may find today.

A tepid Traviata

Andrew Clark reviews Jonathan Miller's new production

sorts of oddball perspectives on the social conditions of mid-19th century Paris. "The romantic character of tuberculosis" and the likelihood that Germont père, the repressed bourgeois moraliser, secretly fancied his son's promiscuous lover. Sadly, the thoughts of Miller the anthropologist and medic are of little help to Miller the theatrical practitioner - perhaps because on this occasion he is reheating ideas hatched at an earlier attempt at Glimmerglass. ENO's publicity left us in no doubt that the production's starting point would be the heaving social tumult of Second Empire Paris. But period authenticity is no substitute for emotional truthfulness. Despite the carefully-observed detail of Claire Mitchell's party frocks, this production is neither authentic nor truthful.

Bernard Gulsahaw's DIY set is bathed in a haze of Nordic blue, its Habitat curtains and basket furniture more appropriate to an Ibsen drama than the Paris witnessed by Dumas fils and Verdi. Opulence, glamour and gaiety are absent from the party scenes, which could do with a good swig of champagne (copious bottles of which lie stubbornly corked in the opening act); and Miller makes no attempt to define the demi-monde. The intimate encounters are more successful - particularly the finale, which steers clear of melodrama by allowing Violetta to die quietly in bed. A prima donna with looks, soul and stage presence - the three qualities demanded by Verdi for his heroine - would have transcended her surroundings and sent us home in tears. Mammion fails

short on all three counts. She has the slightness of figure, but her doll-like expression does not give the audience much to grasp, and she is hampered by what looks like a waiter's outfit in Act 1 and a petticoat dress in the country idyll of Act 2. More seriously, the emotional temperature of her performance is too tepid to suggest Violetta's vulnerability; her declarations of love simply do not ring true. As for the right voice, a quality Verdi took for granted, Mammion has it in spades. With a timbre that is bright, clear and flexible, she shapes the Act 1 *Fortuna* with graceful fluency, and has the power and musicianship for the big encounters of Act 2. If another director can make her less inhibited, the role will be hers wherever

she chooses. Hudson's Alfredo may look a touch ingenu in the opening scene, but his performance comes fully-formed. He is both masculine and impressionable, and conveys real passion in the Act 2 denouement. The voice, lusty, liquid and lyrical, is a godsend, and Hudson uses it with Italianate imagination. Christopher Robertson's forthright timbre and forbidding presence are equally well-suited to Germont, and he fully justifies his cabaret. The rest of the cast, notably Nerys Jones's Flora and Catherine Savory's Annina, gives fulsome support, and the orchestra delivers the music with love and long legato lines. Mercurio's tempi are sometimes too slow - notably in the Act 3 prelude - but he shapes the score with unerring sensitivity. With 15 more performances this autumn and a further run in the spring, ENO's *Traviata* has ample time to shake off its wooden veneer.

These bronzes were found, with ceremonial jade blades and elephant tusks, all deliberately broken or burnt, in two large sacrificial pits at Saixingdui in Sichuan Province, a far-flung corner of Western China which hitherto had divulged little of archaeological interest. Of all the pieces, the most remarkable is a forbidding 7ft high human figure raised on a plinth, its massive hands fashioned most probably to carry a huge elephant tusk. Standing beneath this 3,000-year-old bronze at the British Museum, awed by its powerful severity and baffled by its sheer strangeness, one finds oneself in good company. Not even the scholars know what god, priest, king or spirit it represents, nor anything about the people who made it nor the religion it served. There is nothing like it in Chinese art. All that can be said for certain is that its imagery is too vivid, its manufacture

Glorious enigma of Eastern spirit world

Ever since the life-size terracotta army of the First Emperor of China was brought to light in the 1970s, and its soldiers obliged to march as mercenaries to the exhibition halls of the world, the tomb art of ancient China has laid a claim on the popular imagination. The latest crop of recently discovered cultural treasures to tour from China, now at the British Museum until January 5, 1997, is arguably the most impressive to date. It will disappoint neither the punters or the buffs. Alongside such tours-de-force as Prince Lu Sheng's 2,488-piece jade burial suit, or the magnificent assemblage of 56 bell chimes from the tomb of the Marquis Yi of Zong, is a group of bronzes representing the archaeological enigma of the decade.

For those prepared to see this show as more than a sequence of spectacular objects, *Mysteries of Ancient China* invites an exploration of the different, and changing, attitudes of the Chinese to the after-life and the world of spirits and demons. To this spirit world belongs the extraordinary, fantastical birds and beasts excavated from the tombs of the 5th century BC Eastern Zhou. None is stranger or more beguiling than the antlered bronze crane-like bird, originally inlaid with gold and turquoise and accorded a prominent place next to the coffin of the Marquis Yi. Was the fabulous bird there to protect him from evil spirits, or to carry his spirit through the universe? Like many another object here, its function, but not its beauty, remains elusive.

S.M.

At the British Museum until January 5 1997. Sponsored by The Times

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Edo period (17th-19th century). THE SHOW focuses on the cultural and historical context of the objects on display, including furniture, dinner-sets, ornaments and musical instruments; from Sep 20 to Nov 17. LOS ANGELES: JAZZ & BLUES Hollywood Bowl Tel: 1-213-850-2000. NEW YORK: EXHIBITION Cooper-Hewitt National Design Museum Tel: 1-212-860-8888.

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COMMENT & ANALYSIS



Martin Wolf

On a wing and a prayer

A change in the nature of pensions and greater investments in equities have made US households vulnerable to a downward correction on Wall Street

The industrial countries in the Organisation for Economic Co-operation and Development have regained low and stable inflation...

Yet the rapid growth expected to follow this achievement remains elusive. GDP growth, which averaged 2.5 per cent a year between 1981 and 1985, fell to just 1.6 per cent between 1991 and 1995.

None of the three big engines of the world economy is firing vigorously. This is true even of the US, where the economy expanded at an average rate of just 1.9 per cent between 1991 and 1995.

Only the US, the most flexible and best managed of the three large economies, appears well established on the path of sustained growth.

The nature of the danger was pointed out in this column last week. Over the past 15 years the equity market has enjoyed a glorious revaluation of corporate assets which has more than reversed their previous downgrading.

Yet in an economy growing at an annual rate of less than 3 per cent, below the

long-term average, such extraordinary returns to equities are not sustainable. This would be true, even if, as Ms Abby Cohen of Goldman Sachs suggests in a note published on September 11, the market's valuation of the replacement value of corporate net assets were fully justified by the fundamentals, which is far from certain.

The US economy confronts three possible fates in the medium term:

1. Monetary policy turns out to be too tight and the economy deflates, Japanese-style.

2. Growth picks up strongly, probably worldwide, and inflation also rises, leading to a sharp tightening of monetary policy.

3. Mr Alan Greenspan, the chairman of the Federal Reserve, and colleagues steer the economy successfully, with nominal GDP expanding at a sustained rate of 4 to 5 per cent.

Under either the first or second possibility, a significant stockmarket adjustment would be probable as soon as profits disappear or liquidity becomes tight - even if present valuations were fundamentally "right".

But a fall could also happen even if the third, economically benign possibility became a reality. Much of the money now in the market must be invested in the hope that exceptional returns will endure, and the inevitable disappointment of such expectations could precipitate a fall.

Suppose then that a big market correction were indeed to occur. How well could the economy shrug it off? The answer is: with difficulty.

First, gross private domestic investment has made a noteworthy contribution to recent US economic growth, registering a remarkable rise of 45 per cent in real terms between the second quarters of 1991 and 1996 (an annual compound rate of growth of 7.7 per cent).

This striking investment performance must have been stimulated by the high valuation placed by the market on corporate capital. Investment would be vulnerable therefore to any big market correction.

Second, households are highly exposed to the stock market and are financially stretched.

The exposure to the market is reflected in the

growth of the share of pensions in the net financial wealth of US households from 19 per cent in 1980 to 38 per cent in 1994. Over the same period, the share of mutual funds rose from 1 per cent to 7 per cent.

There has also been a change in the nature of pension provision away from defined-benefit plans which usually guarantee a retirement income related to earnings at work. Pensions increasingly take the form of defined-contribution plans where the amount paid out reflects the amount of contributions paid in and the investment performance of the fund - leaving households even more directly exposed to market fluctuations than hitherto.

Between 1990 and 1994 alone, the value of equities owned by households rose from 54 per cent of disposable income to 81 per cent. As Mr Henry Kaufman, the financial commentator, pointed out on July 8: "Since the cyclical trough in March 1991, the financial net worth of the American public has mushroomed by over \$5,500bn... the equivalent of the total amount of new savings which American households accumulated over the preceding 25 years."

Nor can households rely on their low current rate of saving to rectify the damage done by any sharp decline in the value of the equities they own. This would be particularly true for middle-aged baby boomers who have only 10 to 15 years until retirement - many of whom would have to save much more to make good a significant drop in the value of their stockmarket investments.

Moreover, as Grant's Interest Rate Observer, that doyen of bears among Wall Street newsletters, noted in April, consumer bankruptcies, debt service costs and debt service are all growing. In 1995, for example, con-

sumer bankruptcies were more than twice as frequent as a decade before. The OECD reports that overall financial liabilities rose from 74 per cent of household disposable income in the early 1980s to 88 per cent in 1994.

Finally, if consumers and companies were to tighten their belts, neither the government nor foreigners would be able to offset this with ease. Given the singleness of the Japanese and European economies, the only method for the US to obtain significant export growth to either economy would be via a massive, destabilising and highly undesirable weakening of the dollar.

This leaves the US government as borrower and spender of last resort - a role played by the Japanese government when the bubble economy of the 1980s burst. Unfortunately, however, Washington has scorched the fiscal earth: the gross liabilities of US general government soared from 37 per cent of GDP in 1980 to 64 per cent last year; its net liabilities more than doubled from 22 per cent to 51 per cent.

This is a far worse position than Japan's government was in at the beginning of the decade: although the gross debt of Japanese general government was 62 per cent of GDP in 1991, its net debt was only 5 per cent of GDP.

People should offer a prayer for the health of the US stock market every morning. If the market were to fall sharply, it could induce a parallel downturn in the economy that the Federal Reserve would struggle to offset. Unusually, notwithstanding the soothing noises coming from Wall Street, such a fall is hardly improbable. Any sensible person must hope that the market remains bullish. It might be less wise to assume it will.

Management • Peter Marsh

Simple solution in battle for controls

Siemens changed its pricing tactics to sell more machine-tool controls in Asia

The world's biggest makers of machine-tool controls are drawing up the battle lines to east Asia, which is likely to become their most important market.

Controls are a vital part of the world's machine-tool industry, worth DM60bn (\$40bn) a year, because they have a big bearing on ease of use and accuracy.

The stakes are high. Siemens, Europe's biggest electrical goods company, believes that the region, excluding Japan, will account for 30 per cent of the world market for machine-tool controls in units by the end of the century. Last year its share was 18 per cent.

The forecast hinges on the rapid industrialisation of the region and demand for cheap tool controls from small businesses.

In drawing up its expansion plans for east Asia, Siemens has had to adapt concepts from the high-cost, high-skills environment of Germany to the very different conditions of a rapidly industrialising region.

"We realised we had to change and take some of the complexity out of our products," says Mr Norbert Armbruster, Siemens's marketing director for machine-tool controls.

Behind the Siemens effort is the goal of narrowing the gap in machine-tool controls between itself and Fanuc of Japan, the world leader. Over the past two decades the Japanese company is reckoned to have outperformed its German rival, mainly because it has specialised in low-cost systems.

Out of world sales of machine-tool controls of some DM5bn a year, Siemens accounts for about one-fifth. The share of Fanuc - which sells its products in the US

and Europe through a joint venture with General Electric of the US - is about 35 per cent.

Siemens is building a DM5m factory in Nanjing, China, which is to start in January, in a joint venture with the state-owned China North Industries. But its rival Fanuc already has a plant in Beijing, operating with the Beijing Machine Tool Research Institute.

Fanuc says it has installed some 10,000 controls in China and claims to have 30 per cent of the market.

In its plans for the Chinese plant, which will employ 50 people, Siemens does not intend to export products from there to Germany or other industrialised nations - even though this might appear attractive given China's low labour costs.

It reckons that in this industry, where it is important to maintain good links between production staff and designers and customers, setting up factories thousands of kilometres from main markets amounts to commercial folly. "We have found from experience that you cannot make controls for Shanghai in Germany or Britain," says Mr Manfred von Raven, head of Siemens's DM7bn-a-year automation division.

The company has decided to export marketing, production and design ideas to Nanjing from its main manufacturing and development centre at Erlangen. However, it will devote much of the control of these activities to the Chinese factory.

Siemens's approach is to divide its tool controls into "price segments". In the cheapest segment are the "economic" systems which sell for about DM5,000 - the sort which are most likely to appeal to buyers in east Asia. Up to now these systems have been sold by local suppliers rather than any of the global leaders.

Traditionally, Siemens has concentrated worldwide on its top-of-the-range systems, which sell from DM22,000. But this has been out of step with the "value for money" culture in Europe and North America, as well as in east Asia. In the latter region, large manufacturers - of cheap, "no-frills" machine tools - including Yamaha, Mazak of Japan, Taiwan's Leadwell, Hyundai of Korea, the UK's 600 Group, and Cincinnati Milacron and Haas and Fadal of the US - have enjoyed strong sales.

Siemens is able to compete in the lowest price segment after a rethink of product strategy in 1992. Helped by McKinsey, Siemens began a programme which lowered the cost of controls without sacrificing quality. The three-year project involved some 50 engineers and cost about DM200m.

It has come up with a "medium sophistication" system, selling for between DM12,000 and DM22,000, and will be bought mainly by makers of "jobbing shop" machine tools for use in industrialised countries. Some of the concepts from this system, called the 810-D, will also be used in the cheaper systems that will be built in Nanjing.

The basis of the 810-D system, launched in April, is a new microchip developed for Siemens by Texas Instruments. New production ideas, using Japanese-style "continuous improvement" techniques, and the introduction of teamworking also played an important role.

The overall experience from the new manufacturing methods has been good: productivity is roughly three times the level of the old method while quality, as measured by a reduction in defects, is double. Siemens wants to transfer some of the new techniques, particularly the accent on quality and teamworking, to the China plant.

"We have moved into a new world," says Mr Andreas Finck, a Siemens engineer heading the production effort.

Decline and fall of US personal savings

Personal savings as a % of disposable income



Source: Standard & Poor's, US government

THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge, particularly in the fields of industrial policy, third world development and the environment.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break.

In this, the sixth year of the prize, the theme is: "Home Truths from Abroad": A policy idea from outside the UK for the next British Prime Minister. The 1997 prize will be worth not less than £3,000.

Applicants, aged over 21, of any nationality, should submit a typed entry of up to 800 words in English, together with a brief c.v. and a proposal outlining how the award would be used to explore the theme further. Please keep David Thomas's interests in mind when writing both the entry and the proposal.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 5 1997

APPLICATIONS TO: ROBIN PAULEY, MANAGING EDITOR THE FINANCIAL TIMES (Dept DTP) NUMBER ONE SOUTHWARK BRIDGE LONDON SE1 9HL

Widen search for pension answer Potential in Belarus Confusing messages in the Emu debate Easing the burden Banknote exchange successfully concluded

Widen search for pension answer

From Mr E. Philip Davis. Sir, I noted with interest in Joe Rogaly's article, "At the end of the day" (September 14/15), that UK politicians of both main parties are showing great interest in the Chilean pension system, and would like to add a further note of caution to his scepticism. The Chilean system of individual retirement accounts is clearly a significant improvement on what went before, given the near bankrupt state of the existing system in the early 1990s. But there are also weaknesses, notably very high administration costs for the personal accounts, which sharply reduce realised returns - a feature all too familiar in the UK. Such disadvantages have perhaps been eased for Chile by the high growth rate of the

Potential in Belarus

From Mr David Fryer. Sir, Your light-hearted guide "Getting by in eastern Europe" (September 9), did not mention Belarus. Possibly this was because your correspondent thought of Belarus as being at the heart of Europe. The people are friendly, well-educated but confused about how to restore living standards and economic progress. The spill-over from the Chernobyl disaster in neighbouring Ukraine is costing up to a quarter of national income. We need to recognise that they are there in order to begin to consider their potential. David Fryer, 45 Brandreth Drive, Parbold, Wigan WN8 7HB, UK

Confusing messages in the Emu debate

From Mr Robert Rainford. Sir, I'm sure that most people, like me, are increasingly confused by conflicting reports about the Emu debate. I read in the FT that chairmen and chief executives of 15 leading UK companies (Letters, September 5) advise John Major, the prime minister, that deciding now to stay outside monetary union would be "deeply damaging". I thought John Major was keeping all options open. On the opposite page your editorial "French woes" highlights the impact on the French economy of its Emu

Easing the burden

From Mr Andrew Machin. Sir, Your report "Overseas banks hit at red tape" (September 12), gives a misleading impression. It confuses two quite different things: the burdens of form-filling placed on foreign banks by the Bank of England to meet supervisory requirements and the costs to businesses in general of responding to statistical surveys carried out by the Office for National Statistics. We recently published a compliance plan, the first of its kind in the world. This describes the considerable progress we have been making to ease the burdens on businesses and sets out our plans which will reduce the compliance costs of ONS surveys overall by more than 25 per cent from the 1994 level. Andrew Machin, head of survey control and deregulation unit, Office for National Statistics, Millbank Tower, London SW1 4QQ, UK

Banknote exchange successfully concluded

From Mr Massimo Surlano. Sir, The Observer item "Small change" (August 29), concerning the experience of a British journalist in Rome when withdrawing from a Banca Commerciale Italiana cash dispenser, did not, unfortunately, report the conclusion of this episode. That is to say that the apparently counterfeit £100,000 banknote dispensed,

Easing the burden

after being checked by two of our employees, was then exchanged for notes of a smaller denomination, as requested by the journalist. Furthermore, it strikes us as rather unusual to connect the above episode with the disappointment of Banca Commerciale Italiana's shareholders after privatisation and the losses sustained by Banco di

Banknote exchange successfully concluded

Napoli. Journalism of the Anglo-Saxon school has always set an example in the international press: are we now to fear the dangers of "continental infiltration"? Massimo Surlano, press relations officer, Banca Commerciale Italiana, Piazza della Scala 6, Milan, Italy

مكتبة المصيلح

COMMENT & ANALYSIS

The FT Interview • Robert Crandall

FINANCIAL TIMES

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Tuesday September 17 1996

The network computer

In the year since Mr Larry Ellison, chairman of the Oracle software house, first proposed a simple Internet device to replace the personal computer, the debate has become both acrimonious and constructive. Acrimonious because Mr Ellison has made the issue a grudge match with Mr Bill Gates, chairman of Microsoft and the uncrowned king of the PC era. Constructive because it has taught the industry some useful lessons, evident in the two men's speeches yesterday. The first is that a new computer type can be brought to market remarkably quickly, if there is the desire and energy to do so. The Network Computer, Mr Ellison's brainchild, will be available in a number of different commercial variants within a matter of weeks, barely a year since he first proposed it. The second is that there is a huge pent-up demand for simplicity and ease of use among computer users. Even if the Network Computer does not achieve the sales its proponents hope, it will certainly produce a renewed emphasis on usability from conventional PC manufacturers and software writers. The third is that the industry needs to respond to the rumbling discontent among large companies about the cost of owning and running their personal computers. Although Mr Ellison proposed the Network

Wrong Target

City of London financial institutions have been working themselves into a lather in recent weeks over European monetary union. Some worry that Britain's financial centre will find itself at a disadvantage as a result of the UK's exercising its opt-out from Emu; others that not enough is being done to prepare for union by British-based banks. Many seem to think the Bank of England should be doing more either to fight Britain's corner or to take the lead in preparing the City for life with Emu. In this case, the Bank's critics are misguided. They fail to recognise both the limits on what the Bank can achieve in Europe and the extent to which answers to their Emu problems lie in their own hands. In truth there are two quite separate aspects to the preparations for monetary union. There are the intellectually demanding practicalities of payment systems, legal and taxation implications on the one hand, and delicate political questions concerning relations between those inside and outside Emu, the conduct of monetary policy and so forth on the other. The Bank of England has a valuable role to play in both sides of the debate, but it does not hold the key to either. On the practical questions, the Bank's latest progress report published yesterday provides exhaustive detail - com-

Latin recovery

Latin America's rebound from the Mexico-induced gloom of 1995 has been surprisingly rapid. Growth this year for the region should reach 3 per cent after a meagre 0.5 per cent last year, the UN Economic Commission for Latin America and the Caribbean declared last week. Most private-sector economists expect growth of at least 4 per cent next year and a further acceleration in 1998. Optimism is rife in the financial markets. Prices of Brady bonds, the repackaged bad bank loans to Latin American and other developing countries, reached an all-time high on Friday, breaking through the previous peak set in mid-January 1994. Growth owes much to higher exports and a recovery in foreign capital flows. At a probable \$60bn, the net investment flow this year is likely to be close to the peak years of the early 1990s. Better still, more of this investment is longer term than it was then. Half of the flow will be due to foreign direct investment, much of the rest is in bonds, whose average maturity this year was extended beyond five years. External factors have helped a lot. Although Mexicans may see it as small consolation after their economy was hit by 7 per cent last year, their financial crisis could scarcely have come at a better moment. US

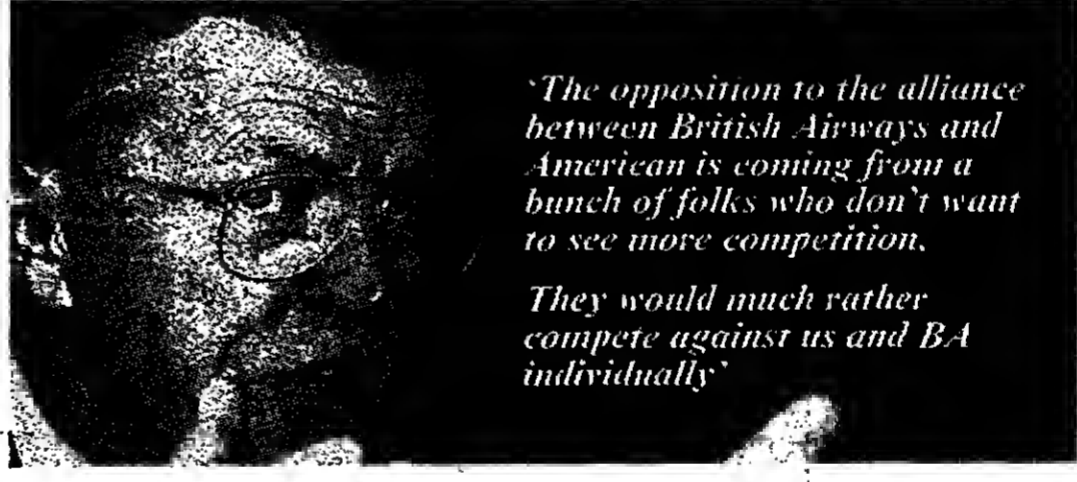


When less really means more

The chairman of American Airlines tells Michael Skapinker why the link with British Airways will boost competition, not reduce it

Mr Robert Crandall, chairman of American Airlines, likens opponents of his proposed alliance with British Airways to families who move into a pleasant suburb, build a house and then try to prevent others from doing the same. The crusty Mr Crandall, president of American since 1990 and chairman for more than a decade, points out that most of the airlines opposing his tie-up with BA have alliances of their own. "The opposition is coming from a bunch of folks who don't want to see more competition," says Mr Crandall. "They would much rather compete against us and BA individually. All the gnashing of teeth is about one very simple thing: they would rather not have to compete against what they've already got." United Airlines of the US has an alliance with Lufthansa of Germany. Northwest Airlines, also of the US, has a tie-up with KLM of the Netherlands. Delta Air Lines, based in Atlanta, has similar arrangements with Swissair, Austrian Airlines and Sabena of Belgium. Delta also has a less extensive tie-up with Virgin. BA and American plan an alliance that would co-ordinate their schedules and share revenues on transatlantic services, which include 60 per cent of flights between the UK and the US. But the alliance, announced in June, has attracted vociferous opposition from all the large airlines in the US and from Mr Richard Branson, chairman of Virgin Atlantic, in the UK. Competitors say it would drive up fares between the UK and the US on the world's busiest international air routes. They also criticise the overwhelmingly strong position the two airlines would have at London's Heathrow, the busiest international airport. "The AA-BA alliance is about nothing more or less than putting ourselves in a situation where we are *pari passu* with the other alliances," says Mr Crandall. "Our alliance simply mirrors what has happened in international aviation." He expresses particular scorn for Mr Branson's attitude, both to the planned alliance and to airline competition generally. As well as opposing the BA-American tie-up, Mr Branson recently said he would report Scandinavian Airlines System to the European Commission for lowering its fares on the Brus-

sels-Copenhagen route, on which Virgin is bound to operate. "Our friend Branson's out there complaining: 'My God, my God, SAS matched my prices'. What did he think SAS was going to do? Jump into the North Sea?" Mr Crandall's support for the alliance with BA might appear to be slightly awkward in one respect: for years he campaigned against such links, alleging they were a fraud on the consumer. This, he said, was because alliance partners sell each other's flights as if they were their own. Travellers buying tickets for a long-distance flight might unexpectedly find themselves flying part of the way on the alliance partner's aircraft. Mr Crandall briskly dispenses with the awkwardness. Code-sharing is still a deceit, he says, but something has changed: "Governments have said deceit is good." The US authorities have given their approval to the alliances between United and Lufthansa, KLM and Northwest, and between Austrian, Swissair and Sabena. In all these cases, the US government has concluded an "open skies" agreement with the government of the relevant European country. These agreements allow airlines from the US and the European states concerned to fly to any airport in each other's country without the approval of either government. In return, the alliances have received anti-trust immunity from the US government. This means they can in effect operate as single airlines, collaborating in a way which, in the words of one US airline executive, "would otherwise land you in jail". "Governments set the rules," says Mr Crandall. "Businesses play within the rules. What's happened is that the governments of the world have changed the rules. The governments have said, 'We want to encourage globalism, so-called. So we want the airlines to form themselves into these alliances and networks.' Now that the rules have changed, we and BA have little practical choice [but to form an alliance] if we want to be successful competitors." Once the alliance with BA is completed, fares across the Atlantic will go down, Mr Crandall says - not up, as competing airlines insist. Opponents reply that the idea of prices going down when the two largest companies in a market combine their operations is a novel contribution to economic theory. But Mr Crandall says this fails to take account of the open-skies agreement between the UK and the US which would accompany the formalising of the alliance. The US has made the reaching of such an accord a precondition for approval of the BA-American tie-up. Under the present UK-US agreement, American and United are the only US airlines permitted to use Heathrow. Once the open-skies deal is in place, he says, any US airline will be able to fly to Heathrow. "We're going to have four or five more of the biggest airlines in the world flying non-stop to Heathrow from the United States. It's simply inconceivable that prices would do anything but go down." "Richard [Branson] will tell you at great length about how Virgin, with one airplane, was able to bring prices down across the Atlantic. Well, if he was able to bring prices down with one



The opposition to the alliance between British Airways and American is coming from a bunch of folks who don't want to see more competition. They would much rather compete against us and BA individually.

airplane, what do you suppose is going to happen when there are 20 more non-stop routes from Heathrow into US hubs?" Mr Crandall also rejects the view, expressed by his opponents, that the BA-American partnership would be more powerful than competing alliances. The combination would be smaller, he says, than the Lufthansa-United and KLM-Northwest alliances in the number of destinations it will offer. He adds that BA and American, with 40 per cent of Heathrow slots, will control a smaller proportion of take-off and landing slots at Heathrow than the other large alliances have at their European hubs. For example, Lufthansa and United have 60 per cent of the slots at Frankfurt airport, he says, while KLM and Northwest have 53 per cent at Amsterdam's Schiphol. Competing airlines retort that while slots are usually available at Frankfurt and Schiphol, Heathrow is full. The US government makes the same point and officials in Washington say Heathrow will have to make openings for competing airlines if the BA-American tie-up is to be approved. Mr Crandall insists that obtaining slots at Heathrow is not a problem. There are now 45 airlines operating at Heathrow which were not there five years ago, he says. Virgin has substantially increased its Heathrow slots over the past few years. BAA, the airports group which owns Heathrow, has achieved great success in increasing the number of slots available through more efficient use of runways. Like Mr Robert Ayling, BA's chief executive, Mr Crandall

is the quickest way to make slots available at Heathrow would be to permit airlines to buy and sell them, as happens in the US. "There would be no shortage because there are lots and lots of people that operate at Heathrow who would willingly sell their slot and go off to Stansted and Gatwick." Airline executives say this happens already. The European Commission, however, has expressed doubts about whether buying and selling slots is legal. The reason for that, Mr Crandall says, is "the European Union doesn't really believe in competition". Mr Crandall concedes that if the right to buy and sell slots is not accepted, competing airlines will find it difficult to establish themselves at Heathrow immediately. Would BA and American then be prepared to give up some of their slots? "We're prepared to make commercially reasonable accommodations to get people in the near term," Mr Crandall says. "Now everybody keeps saying, 'What does that mean?' We're prepared to make a commercially reasonable deal. We're not prepared to give away the store."

OBSERVER

gold-plated mistakes during its well-publicised investigations into NCI billions? The FC, whether it softly may have managed to mix up its dollars with its Swiss francs - meaning it could have overestimated the elusive Swiss franc's momentum by a factor of three. Everyone agrees that Switzerland handed over about 500 tonnes of gold at the end of the war. What is much less clear, however, is what quantity of gold remained behind. The US believes Switzerland was sitting on \$200m at the start of negotiations, which would have dwindled to a mere \$18m when the Swiss handed some over. But the FC appears to have stumbled on a much higher estimate of \$60m, arising from a reported "slip of the tongue" by Alfred Hirs, number two at the Swiss National Bank during the war. "Slip of the tongue? Slip of the pen more like," Swiss academics who have studied the transcripts of Hirs's meeting now say he was calculating in Swiss francs and not US dollars, which would imply a sum roughly the same as the \$18m initially demanded from the Swiss by the Allies. On that basis, Switzerland handed over nearly half the Nazi gold in its vaults, not a mere 10

per cent. But who's going to ruin a good story for the sake of a few hundred million? Ab Veba-lous If you're in telecoms in Germany, these days but are not a big business, you may get an up-tick having to make a awful lot of noise. That at least seems to be the principal upon which Veba is operating. Yesterday the Düsseldorf-based conglomerate was busy trumpeting a new deal with Ruhrgas, Germany's biggest gas distributor, which would give Veba access to a 400km glass-fibre network. Ruhrgas, in turn, is supposed to hand together the other 15 or so German gas networks in order to create a properly nationwide telecoms network. The snag? Any other telecoms operator who needs to transport telecoms services can also get access to the network if, as is right, this sounds familiar. Two years ago, Veba said it was going to become the exclusive partner of Deutsche Bahn, the federal railway network. Nothing happened. Then, at the beginning of this year, Veba said it would pool its telecoms infrastructure with Mannesmann, the engineering and telecoms group. When

Mannesmann then actually clinched a bigger and better deal with DB, it wasn't much minded to talk to Veba - which is now scrambling to get the gas networks together. Muck and Brass Lester Brown, the US environmental guru dubbed the "prophet of doom", has come a long way since the days when he was earning \$4,990 a year with the US Department of Agriculture. Today, he cheerfully reveals he can command \$25,000 a speech - twice during the past fortnight in Japan - from multinational corporations eager to hear his views on the impending global food and population crisis. He reckons it all goes to show how the threat to the environment is being taken more seriously by both government and business. Speaking engagements like the one in London today - addressing agricultural issues for the benefit of fund managers - do not count anything like such generous fees. But they all help to swell the coffers of his Washington-based Worldwatch Institute, which sounds "alarm calls" designed to warn the planet of impending disaster. Should keep them busy.

100 years ago Mexican Prosperity The Mexican President has been able to take a very favourable view of the financial outlook in his Message to Congress. The improvement in revenues has been fully maintained during 1996. The internal prosperity of the country, aided as it has been by the depreciated currency, is thus having a marked effect. Indeed, so substantial is the improvement, due to the energetic development of the resources of Mexico, that the President hopes that some of the more heavy taxes will be lightened. On the whole, Mexico seems on the high road to substantial prosperity, and this will not be grudged to the country, considering the plucky fight made in the past against adverse circumstances. 50 years ago N.Z. Textile Controls New Zealanders are to remove controls on the import of many lines of textile goods, an announcement issued by Mr Daniel G. Sullivan, Minister of Industries and Commerce, disclosed yesterday. Importers will have more freedom to import types of goods chosen by themselves, but not necessarily in a greater quantity than when controls operated. The announcement said.

Financial Times

"Prepare 'reserves', then act as though you have no reserve at all. This is the secret of a stable business."

KAZUO INAMORI, founder of Kyocera

FINANCIAL TIMES

Tuesday September 17 1996

Radisson JAWARDIAN

Enlargement raises fears of destabilisation Finnish PM cautions on Nato growth risks

By Hugh Carney in Stockholm

Finland's prime minister warned yesterday that the process of Nato enlargement risked isolating three newly-independent Baltic states.

Mr Paavo Lipponen publicly questioned whether US policy-makers really knew what they were doing.

"That is why I am asking the Americans if they realise they are riding not a tiger but the bear," he said.

Finland and Sweden, which are both neutral, are deeply concerned about the position of their near neighbours -

Estonia, Latvia and Lithuania. They were formerly part of the Soviet Union and now want to join Nato and the European Union.

Russia is opposed to the three states joining Nato, which in turn has signalled they cannot be admitted in the foreseeable future.

Finland and Sweden are afraid a decision either way will destabilise the Baltic area, either by provoking Russia or compromising the independence of the Baltic states.

"It is a much bigger process than people thought," Mr Lipponen said. "It is not just a question of whether this or that country will enter (Nato). It is obviously about security from A to Z."

The prime minister ruled out suggestions voiced in Europe in recent months that the issue of the Baltic states be solved through the creation of a regional security zone led by Helsinki and Stockholm.

Mr Lipponen also called on Finland's EU partners not to hinder the Baltic states' bid to join the EU, which Helsinki strongly supports and which Russia does not oppose.

There are many in Germany and elsewhere who would like to treat the Baltic states as a group - so they could only enter as a group. This is not fair.

Mr Lipponen reiterated that Finland would decide whether to enter its currency, the markka, in the European exchange rate mechanism "during the autumn".

Italian railways chief held in fraud inquiry

By Andrew Hill in Milan

Mr Lorenzo Necci, the chief executive of Italy's state railway company, has been arrested as part of an investigation into allegations of corruption, embezzlement, fraud and abuse of office.

Police yesterday arrested Mr Necci - one of Italy's most prominent state-sector managers - at his seaside residence near Rome.

Mr Necci was arrested in connection with the same investigation. Mr Alberto Cardino, a prosecutor in the port of La Spezia, said the investigation was linked to the Ferrovie dello Stato (FS), the state railway company, but refused to go into detail.

FS is one of Italy's largest public enterprises, heavily involved in large infrastructure projects, including the ambitious plan to link Italian cities to the European high-speed train network.

Mr Necci had also headed an attempt to restructure the state railway and return it to profit.

"A management void at this stage could be fatal for the solidity of the company," said Mr Walter Carfagna, a senior official in the CGIL trade union.

Mr Walter Veltroni, deputy prime minister, said the government would make sure that the commitments undertaken by the state railway were maintained.

Mr Necci, 57, is the most prominent Italian industrialist to be arrested since the height of the anti-corruption investigations in 1993.

He has been chief executive of FS since 1990 and started his state-sector career in 1975 with the chemicals arm of Eni, the oil and gas group.

He rose to become chairman of Enimont, the ill-fated joint venture between Eni and Montedison. Mr Necci resigned in 1990 after falling out with the controversial head of the Ferruzzi-Montedison industrial group, Mr Raul Gardini, who committed suicide in 1993 while under investigation for bribing politicians to smooth his exit from the Enimont venture.

Mr Cardino said magistrates would probably begin questioning those arrested tomorrow. He said his office was also looking into allegations of crimes against the public administration and falsification of accounts.

THE LEX COLUMN Sharing the pain



Yesterday's deal between Bayer and Roche in US over-the-counter (OTC) medicines is a double disappointment. For a start, neither side seems wholly committed to the new joint venture.

The real problem would be a forced disposal of slots for no payment - as, inevitably, BA and American's competitors would like.

The Bank of England's cool-headed noises about the City of London's preparations for Emu should help draw the curtain on the often fanciful debate over the summer.

The latest to succumb is Mr Tony Blair, Labour opposition leader. But the construction industry would be unwise to get too excited over Mr Blair's "practical proposals".

On the case for a pragmatic approach to risk-sharing, Labour hits a more serious point. This, though, is dangerous territory. The most obvious way to add impetus would be to dump less risk on contractors and more on taxpayers.

Mr Robert Grandall, American Airlines' chairman, yesterday rightly acknowledged the need for British Airways and American to give up some of their valuable Heathrow slots.

The importance in all of this of the row over Target, the cross-border payments system, has been given a false perspective. Yes, there are unresolved policy issues that could yet deny the UK full access to Target.

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UK warned on open skies

Continued from Page 1

US are not going to permit cabotage.

He also said there was little short-term prospect of the foreign ownership limit on US airlines being lifted to 49 per cent, as in the EU. He said that, while this could eventually happen, it would require Congressional legislation and would face union opposition.

"I don't believe there's any European airline that wants to buy a US airline. It's been one of the most miserable businesses in the world."

Mr Crandall dismissed speculation that BA and American might attempt to set up their alliance without anti-trust immunity. He said that, without immunity, they would not be allowed under US law to co-operate closely enough to make an alliance worthwhile.

Chinese minister defends Beijing's economic policy

By Tony Walker in Beijing

Mr Zhu Rongji, China's senior vice-premier responsible for the economy, yesterday gave a spirited defence of his policy, saying the economy was doing better than at any time since the boom of 1993.

Mr Zhu appeared to be answering concerns of Chinese and western economists about slowing activity, bulging inventories and poor state sector performance.

China, Mr Zhu told a conference in Beijing, had met economic targets announced earlier this year at the annual session of the National People's Congress, China's parliament. "Some are even better than expected," he said.

China has cut inflation from a post-1994 high of 21.7 per cent in 1994 to 6.9 per cent in the first seven months of this year. Gross domestic product growth stood at 9.8 per cent in the first half, but economists believe official figures exaggerate real activity.

They say demand is weak in many sectors, citing the build-up of unsold goods such as consumer durables and cars. China's accounts indicate the build-up of stocks is about 5 per cent of GDP.

But Mr Zhu, who instituted tough credit restrictions in 1993 to calm an overheating economy, rejected concerns about slowing demand. "The rise in overall national economic demand had exceeded

the speed of economic growth, and no problem of stagnant demand existed," he said.

China has cut interest rates twice since May to stimulate activity, but economists argue that Beijing should ease credit restrictions for investment in fixed assets to preserve growth at sustainable levels.

China's growth target this year is between 8 and 9 per cent compared with more than 10 per cent last year. But activity is patchy, with the country's north-east industrial heartland in deep recession.

Mr Zhu blamed a disastrous state sector performance - state-owned enterprises had their worst six months on record - on outdated management and products that could not find a market. He insisted losses were not attributable to falling demand.

Mr Zhu said state sector problems were due to difficulties accumulated over many years and could not be solved by a relaxation of credit.

Mr Zhu has made fighting inflation his watchword since 1993 when he took on the reins of governor of the People's Bank, the central bank in July of that year he was responsible for instituting a tough credit squeeze to slow demand and end spiralling inflation.

The measures have had considerable success in bringing down inflation while maintaining growth, but the economy may be slowing faster than is desirable.

Software

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Microsoft's aim was to develop more complex software allowing new ways of communicating with the computer.

He talked of computers capable of seeing, listening and learning. "I see the PC becoming richer and richer until it really becomes a device which fulfils all these promises," he said.

Mr Gates also conceded that there are going to be a range of (computing) devices, although he emphasised that despite Mr Ellison's enthusiasm for the network computer, "we can't go back".

FT WEATHER GUIDE Europe today Sunny spells with temperatures between 15C and 20C are expected over most of north-western Europe. A front over the Atlantic will bring rain to the western part of Ireland, the far west of Cornwall and southern France. Sunny spells and cloud will be interspersed over the Iberian peninsula. Scandinavia will be fair, though temperatures will barely reach 15C in this region. Thunder storms will develop around the Black Sea and there will be a few over the Balkans as well. Cloudy periods and rain in eastern Europe and Russia will all be caused by an area of low pressure over the Ukraine. Italy and the Alps will be mainly fair with just an odd shower.

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